





## EUROPEAN NEWS

## W. German domestic demand 'to rise'

WEST GERMAN domestic demand should rise in the current quarter and compensate for a flattening in the steep growth rate for exports seen over the past two years, according to a report by the DIW economic research institute quoted by Reuters from West Berlin.

GDP will expand by between 2.5 and 3 per cent, says DIW, the only major West German economic institute to disagree with the Government's forecast of 2.5 per cent growth this year.

## Airport security row

TWO French consumer organisations said yesterday they were ready to sue the Interior Ministry and boycott France's domestic airline, Air Inter, if airport security checks against terrorist attacks was not improved. Reuters reported from Paris.

The Federation of Transport Users (FUT) and the Association for Defence of Citizens against Civil Service Abuse (ADUA) said they supported two Air Inter pilots who refused on Tuesday to take passengers on board because they said their luggage and the aircraft had not been properly searched.

## Winegrowers protest

AN ESTIMATED 5,000 West German winegrowers took to the streets yesterday in a protest against government officials' handling of the spreading tainted wine scandal, reported Reuters from Mainz. More than 15m litres of wine laced with a potentially lethal chemical have been impounded in Austria and West Germany this summer.

## Tomatoes 'poisoned'

TOMATO growers in the Naples area may have mistakenly poisoned their crops by using a toxic pesticide produced by Union Carbide, the U.S. chemical company, an Italian Health Ministry spokesman told Reuters.

## Food production up

WORLD FOOD production increased more than 4 per cent last year, but food shortages and distribution problems in Africa became more acute, the UN's Food and Agriculture Organisation said.

## SOVIET UNION STEPS UP QUALITY CAMPAIGN

## Moscow criticises Bulgaria

BY DAVID BUCHAN, EAST EUROPE CORRESPONDENT, IN LONDON

THE SOVIET UNION has stepped up its campaign to get better quality goods from its Comecon partners by publicly criticising aspects of the economy and work practices of its closest ally, Bulgaria.

Mr Leonid Grekov, the Soviet envoy to Sofia, recently told a Bulgarian magazine that Bulgarian exports to the Soviet Union posed "problems of quality", while admitting the same could be said of some Soviet shipments to Bulgaria.

He also said it was proving "easier to create than exploit" Bulgaria's largely Soviet-supplied nuclear

and thermal power stations; that some machinery in Bulgaria was functioning at only 10 to 15 per cent of capacity, and that Bulgarian workers were not "proletarianised" enough because they saw factory jobs as secondary to tilling their plots and building their houses in the countryside.

Mr Grekov's remarks are in line with the Soviet drive, begun before the advent to power of Mr Mikhail Gorbachev but accentuated under the new Khrushchev leader, to get a better return on trade and investment with Eastern Europe.

The Soviet ambassador's comments must be seen in the context

of wrangling over co-ordination of the two countries' 1985-90 plans.

The comment on the so far inadequate return on Soviet investment in Bulgaria's non-oil energy sector is significant in the light of the fact that the Soviet Union has shown Bulgaria in the past in supplying it more oil than it needed and allowing it to re-export the excess in the West for hard currency.

Evidently Moscow is looking for a chance to reduce these oil shipments.

## Spain to free most foreign investment

BY DAVID MARSH IN PARIS

THE FOCUS of attention in France's long-running television satellite saga is again turning towards Luxembourg as broadcasting groups and electronic equipment companies jockey for a stake in Europe's first project for direct broadcasting from space.

Compagnie Luxembourgeoise de Télédiffusion (CLT) the Grand Duchy's broadcasting company which runs French and German language services, has again, after several months on the sidelines, become a prime candidate to lease a channel on the TDF-1 satellite to be launched next year.

CLT's Radio Télé Luxembourg offshoot has also made a firm bid to set up an over-the-air French television service. This would be one of the two new nationwide commercial television channels authorised to start next year, and might possibly be run jointly with Radio Moote Carlo.

Turner Broadcasting, the U.S. organisation headed by Atlanta-based Mr Ted Turner, is meanwhile making clear that its interest is exploratory and, at the most, geared towards the long term.

Like many other organisations showing interest in TDF-1, it is underlining that many economic questions have still not been answered. TDF-1 has cost about FFr 1bn (\$35m) to build under a Franco-German project agreed at the end of the 1970s, when assumptions about the economic outlook for satellite broadcasting were generally a great deal more sanguine than they are now.

Setbacks for rival ventures in Europe—notably in Britain and Luxembourg—have left the French out in front of the field. The satellite, with a potential audience of 150m people in western Europe, offers undoubted commercial attractions for programme-makers and advertisers. France also believes it will be a "shop window" for the technology. But, in spite of considerable horse-trading in France and abroad during the past year, the satellite's scheduled launch date of July 7 is about the only feature firmly decided.

Mr Jacques Pomonti, the head of France's National Communications Institute appointed to set up an operating company

for the project, said last week that half the capital will be in foreign hands. These include Mr Robert Maxwell, proprietor of Britain's Daily Mirror newspaper, with 20 per cent and Philips of the Netherlands with 5 per cent. Initial capital will be FFr 30m, rising to FFr 600m. Final government authorisation will not be given until August 29.

M Pomonti hopes for agreement on programmes this autumn. The French Government has earmarked one channel for a cultural education service oriented towards

European audiences, and is to free FFr 700m in public funds to develop it.

The reframing of the Luxembourg connection was confirmed last week when Mr Georges Fillouard, the French Communications Minister, went to discuss co-operation with M Jacques Santer, the Grand Duchy's Prime Minister.

M Pomonti has accepted the Luxembourg view that FFr 50m per channel per year for leasing TDF-1 is too high, at least initially, because audience expectations have fallen.

He believes the price could be increased as audiences rise, after operations begin fully around the start of 1987. CLT believes the initial price should be more in line with the FFr 15m-FFr 20m it costs to have a channel on the ECS-1 communications satellite. The company is using an ECS-1 channel from August 28 to beam its RTL German language service in cable operators across West Germany.

## Luxembourg group back in running for French TV satellite

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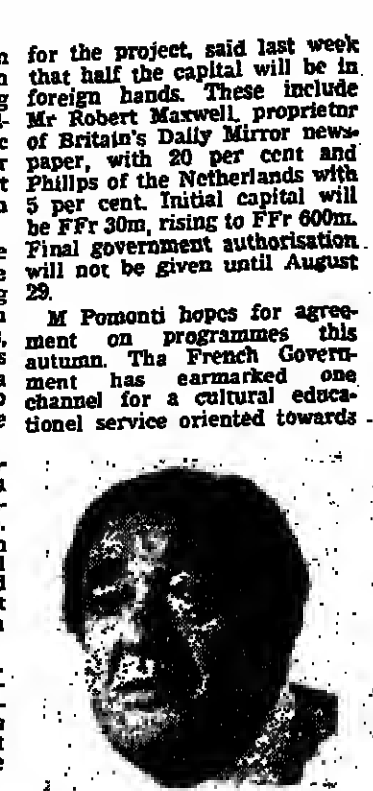
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Maxwell: 20 per cent stake

## Soviet industry boosts output

BY OUR MOSCOW CORRESPONDENT

THE SOVIET economy is far from turning around but industrial figures released yesterday show that slight progress is being made this year in boosting output in some sectors.

Data compiled by the Soviet statistics board showed that industrial production last month was 5.5 per cent up on the same month last year.

This rate is significantly higher than the 3.5 per cent increase registered overall in the first seven months of 1985 and is reflected in

improved performance in several industries.

Although oil and steel output remain well below target and last year's level, production of both increased in July compared with the previous month.

Oil output rose by 3m tonnes to reach 50.2m tonnes in July, while steel production totalled 13.1m tonnes against 12.6m the month before.

Coal production was marginally up on last year and so was mineral fertiliser output. The Soviet live-

stock sector continued on course for another meat production record.

Labour productivity, the means by which Mr Mikhail Gorbachev, the Soviet leader, wishes to improve economic performance, increased 3 per cent, up on last month and last year.

A feature of statistics since Mr Gorbachev took power in March has been an increase in the number of ministries acknowledged to be below production targets. This is because the Soviet leader stopped the previous practice of fixing figures to show adherence to the plan.

## Inflation down in France

BY DAVID MARSH IN PARIS

THE FRENCH Government has received welcome news on the price front with the publication of figures showing that the annual inflation rate dropped last month to 6.1 per cent from 6.4 per cent in June.

According to a provisional report from the Insee statistical office, consumer prices rose 0.4 per cent in July, the same as in June. This marks the lowest inflation rate since July 1980, when the annual rate peaked at 13.3 per cent.

The figures indicate that prices are still generally being held down by the sluggish state of the economy, in spite of a series of programmed price increases which took place last month, above all for cars.

France still looks set to overshoot by a significant margin the Government's 1985 inflation target of 4.5 per cent. In fact, the target is being missed by 1.6 per cent.

The inflation rate will be down to 5.5 per cent by the end of the year. This is slightly less than the prediction of the Organisation for Economic Co-operation and Development, which said this week it believed the figure would be about 6 per cent, descending to just over 4.5 per cent next year.

M Pierre Berégovoy, the Finance Minister, meanwhile welcomed the figures as showing the strength of the "disinflation process." He has been particularly comforted by the annual rate of price increases over the past three months falling to 5.2 per cent.

The head of a large Spanish portfolio management company was sceptical, however, about the effect this measure would have on foreign investment.

"I have not detected much interest by foreign companies to float their shares in Madrid," he said. "The market is too small to attract much interest."

"They would do better to scrap the 30 per cent capital gains tax on stock market investments. This is a real anachronism within the context of the European Community," he said.

Spain must lift foreign investment restrictions as a result of its decision to enter the European Community, but need not do so immediately it joins.

## Walesa commemorates strikes

BY LESLIE COLLITT IN WARSAW

MR LECH WALESA, leader of the Solidarity trade union, placed flowers at the three crosses monument in Gdansk yesterday to mark the fifth anniversary of the start of strikes in the Lenin shipyard which gave birth to Eastern Europe's first independent union.

Wearing a Solidarity T-shirt Mr Walesa was applauded by some 200 supporters as he walked to the monument just outside the main gate. Uniformed police patrolled the area but did not prevent him from placing the bouquet. After a silent tribute to workers slain in the 1970 uprising on the Baltic coast, Mr Walesa raised his hand in a victory sign and led the crowd in singing the Polish national anthem with the words "Poland is not yet lost."

Mr Walesa was scheduled to attend a mass for shipyard workers at St Brygid's Church. A placard hung on the church door listing the 21 demands of the striking workers which made up the agreement signed with the Government on August 31 1980. The words "still valid" were scrawled on the poster.

Father Henryk Jankowski, provost of St Brygid's, was sharply criticised recently by the deputy head of the Government's Office for Religious Affairs who accused him of leading a "political church."

Mr Aleksander Markiewicz claimed that Father Jankowski, who is one of many younger priests in Poland who continue to support Solidarity, was also "troublesome" for the Po-

lish Catholic church, which allegedly found it difficult to remove him. The Polish official hinted that Father Jankowski and like-minded priests enjoyed the personal protection of Pope John Paul II. Cardinal Jozef Glemp, the Primate of the Polish church, "does nothing without the Vatican," he said.

Mr Markiewicz said the Polish-born Pope made all decisions regarding Poland "on his own."

He praised Cardinal Glemp, however, who he said was an "easier partner for the Government" than his predecessor, the late Cardinal Stefan Wyszyński, who he noted had frequently opposed the Pope. Relations between church and state, he said, were better now than in the 1950s and 1960s.

## WORLD TRADE NEWS

## Danish engineers take a tilt at windmill market

BY HILARY BARNES IN COPENHAGEN

WHEN OIL prices went through the roof, there was a brief flurry of interest from many large engineering companies in the potential from windmills, but the majors quickly concluded that the market was not worthwhile.

Five small Danish workshops, however, took a different view and in little more than three years, they have turned windmill production into one of Denmark's fastest growing industries.

Their tilt at the windmills market is not remotely Quixotic either. Pretax returns on sales last year for the five companies varied from 19 to 57 per cent.

The biggest and latest order to go to the Danes was placed this week by the U.S. finance house, Kidder, Peabody, which has ordered 350m (€25m) from The Nicon Group of Randers, Jutland.

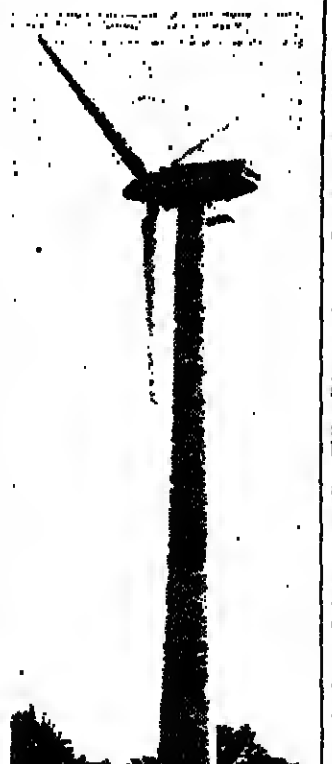
The mills will be erected in the San Geronimo area, east of Los Angeles, where the world's biggest windmill park is sited. Kidder Peabody will share in the windmills to tax-plagued Californians looking for a tax write-off.

In 1984, Micon, owned by the Brothers Erling and Peder Moortrup, notched up pretax profits of DKr 99m on sales of DKr 294m from 387 windmills. This year, it expects in more than double both deliveries and sales.

Five years ago, the Danish windmill producers either did not exist or were small machine workshops. Last year, their combined sales reached DKr 1.2bn and this year are expected to exceed DKr 2bn (€150m), with a delivery of about 3,000 windmills, each with an output capacity varying from about 60 to 110 kw.

Almost all the mills are exported to California and this has put windmills on a par with enzymes and canned hams as a Danish dollar-earner. The five companies employ about 1,100 people and almost as many again are employed by sub-contracting companies.

But the Californian windmill venture may have peaked. The Californian tax write-offs on windmills are to be phased out next year.



The biggest of the Danish producers is Vestas, of Lem, on Jutland's west coast, with sales last year of DKr 388m, and 1,600 mills currently on order.

The other three are Nordtank, of Ebbehøj, Jutland's Windmatic of Herning (owned by the U.S. company Altricity), and Danregn Vindkraft.

The mills are a high-tech product, operated with the help of sophisticated electronic components.

The companies receive valuable research and development assistance from the Danish Atomic Energy Authority, while government subsidies for the erection of windmills in Denmark have provided the companies with an important test market.

Altogether, about 1,300 windmills are in operation in Denmark, including a 16-mill park on the seafloor at Ebeltoft which was opened in June this year.

## Submarine project contract for Kockums

By David Brown in Stockholm

KOCKUMS, the Swedish state-owned specialty shipbuilder, and Howaldtswerke Deutsche Werft (HDW) of West Germany, have been awarded contracts to develop proposals for a new-generation submarine for the Australian Navy each worth about £8.8m.

The winner of the design competition is to be decided in some 18 months' time, and which involves between six and eight submarines valued at about £32.6m (£1.8bn)—will oversee production of the 2,000 ton displacement vessels in Australia.

Dutch, French and UK yards were eliminated in the early stages of the bidding.

Kockums has formed a 60 per cent Australian-owned consortium—consisting of the Australian Industry Corporation and several local companies—to handle finance arrangements, project management and construction should it win the contract.

Similar arrangements are said to have been made by HDW. In Sweden, Kockums submarines are built in sub-contract modules around the country and assembled in its Malmö shipyard.

This construction method gives it a competitive advantage with officials who might wish, for employment reasons, for a geographic spread to the work," a Kockums spokesman said.

The bid also includes a new propulsion device developed for the Swedish Navy which allows vessels to remain submerged at any depth for up to three weeks.

## Ericsson telephone deal with Australia

L. M. ERICSSON, the Swedish telecommunications and information system group, has been awarded an order worth some SKr 90m (£7.5m) to supply the Australian telecommunications agency with cellular mobile telephone equipment, David Brown reports from Stockholm.

The system choice, also announced yesterday by the Australian Ministry of Communications, will involve orders worth a total of A\$85m (£40.6m) over the next several years for equipment to serve an expected 50,000 subscribers.

Deliveries of equipment in the initial contract will be in late 1986 and early 1987 from L. M. Ericsson Pty, the group's Australian subsidiary.

## Alain Cass on the possible results of agreement between Peking and Washington

## U.S. nuclear sector licks its lips over China

U.S. NUCLEAR plant manufacturers, fallen on hard times partly because of environmental concerns, might find a lifeline in the prospect of breaking into the potentially lucrative Chinese market now that the nuclear co-operation agreement between Peking and Washington has been signed finally.

The agreement, initiated during President Ronald Reagan's China trip last year, fell foul over the sensitive issue of non-proliferation. A compromise, which the U.S. Administration feels it can steer through Congress, was finally struck last June in Peking and formally ratified when Chinese President Li Xianmin visited the U.S. last month.

The agreement still has to run its full course in Congress, which could still object to some of its provisions. But the major hurdles appear to have been overcome.

Japan's nuclear industry is now also on the starting blocks following a similar agreement signed late in July. This brings to a total of seven the number of bilateral agreements signed by Peking including ones with Britain, West Germany, Belgium, Brazil and Argentina.

China's nuclear power strategy calls for the building of power plants with a total of 10,000 megawatts (MW) or 5 per cent of the country's total electricity generating capacity by the year 2000. Optimistic foreign estimates put the value of this plan at between \$10bn-\$20bn, conjuring up visions of a flood of foreign orders.

The first phase of the plan calls for construction of five pressurised water reactors (PWRs) in three areas: Daya

BAY—A \$440m project likely to be finalised by the end of the year, despite fierce bargaining by the Chinese to bring the price down. Construction unlikely to start by China's 1991 deadline although site preparation is under way.

SUNAN—Key state construction project for the Seventh Five-Year Plan. Two 900mw reactors planned. Framatome and Alstom Atlantique of France and KWU of West Germany are in the running.

QINGSHAN—First approved in 1982 by China's State Planning Commission. A Chinese PWR design although some key components have been purchased from West Germany, Sweden and Japan. Target date for completion, 1990.

LIAONING—China plans to produce much of the equipment for this plant domestically although it is holding talks with Framatome over technology transfer. Unlikely to get off the drawing board until other plants are under way.

JISHANWEI—Another paper project which is likely to depend on the success of China's earlier plants. A feasibility study has been completed, however, and the technical design is under study at the Southwest China Reactor Engineering Research and Design Institute.

Bay in Guangdong province near Hong Kong, for which France's Framatome and Britain's GEC are in advanced negotiations; Sunan and Jishanwei in east China near Shanghai and Liaoning in northeast China.

The Chinese also plan a 300mw reactor, the Beiwei design, commissioned in 1972 at Qingshan in Zhejiang province.

China's longer-term plans call for the development of breeder-reactor technology, and



early in the next century, the construction of fusion power plants.

The belief that China could be a potential gold mine for the world nuclear industry has been encouraged by other factors: plentiful domestic supplies of uranium; an already well-developed nuclear establishment with considerable technical expertise; an acute energy shortage; poor transport facilities to get the country's vast coal reserves to the

customer; and substantial foreign exchange savings to purchase expensive foreign plant.

Underlining these positive reasons for optimism is the presence of Vice Premier Li Peng at the head of the country's nuclear industry. He is a powerful figure increasingly tipped as a possible future premier and one certain to give momentum to the country's nuclear push.

As is often the case with China, however, the reality may not be quite as glittering. Recent indications suggest that, while China will remain an important new market, the country's potential for foreign manufacturers may not be as vast as the programme suggests.

One Western official involved in negotiating the sale of nuclear plants to China said: "The Guangdong power plant is something of a special case because of the ready market for its electricity and the agreement between Britain and China over Hong Kong."

"Negotiations over the Sunao plant appear to be well advanced. But the rest of the programme is still very much a paper programme as far as we can see."

There are a number of reasons for this. One is that China has made it clear recently that, rather than buying complete plants from abroad, the country's leaders want to develop an indigenous manufacturing capacity through technology transfer.

This is already a key element in the talks with Framatome for the two reactors planned at Daya Bay and West Germany's Kraftwerk Union

(KWU) the apparent front-runner in the 1,900 Mw Sunao nuclear plant talks.

Given the country's relative lack of manufacturing capacity to produce key components and the acute shortage of domestic construction material, this policy could act as a significant brake on progress as China strives to develop its own nuclear power industry.

Some Chinese officials have predicted that only 3000MW—or less than one third of the planned nuclear capacity—will come from imported equipment.

Another reason for a likely slowdown is the continuing opposition to a full-blown nuclear programme among scientists and officials with other axes to grind. They argue that on grounds of economy the high cost of imported equipment as well as the expense of China's domestically produced fuel—and safety, the programme should be shelved in favour of faster development of the country's coal and hydro resources.

Last September, a member of the powerful State Planning Commission's Economic Institute argued strongly for such a move in published article, suggesting some backing in the leadership.



# Despair confronts expatriate on return to South Africa

SOUTH AFRICA does to your emotions what a roller coaster does to your stomach. In the last two weeks, I have many times tumbled into such despair only to find some small light shining through the darkness, arguing that the feelings of my black compatriots are not as bleak as they seem.

Is there any hope for racial harmony in a country where a young English-speaking conscript casually displays a swastika carved into the sole of his shoe? Perhaps there is, when you are told of the Durban priest who refuses to don a military uniform when he ministers to "the boys on the border," arguing that he also has to consider the feelings of his black parishioners.

On the one hand, the news that four white hoodlums are standing trial in a Western Transvaal farming town charged with raping a black woman, then burning her alive in the back of a car, suggests that little has changed. On the other, when you see a group of boisterous Afrikaaner civil servants from Bloemfontein step aside in an aircraft aisle to allow a black woman to disembark ahead of them, you know that for South Africa, that's progress.

Confusion is the over-riding emotion: you keep asking yourself whether it is realistic to expect that the species of light will ultimately grow strong enough to dissolve the darkness, or whether white South Africans merely pounce on every

scrap of encouragement, no matter how small, just because they don't want to face up to an uncertain future.

Confusion surfaces in many ways. Ask a black worker about events in the townships and the first response is usually a sad shake of a howled head.

Among whites, conversation turns to politics even sooner than usual (it never has taken long in South Africa), but the arguments are invariably inconclusive: Will sanctions push the Government towards speedier reform? How far and how fast should president P. W. Botha move? How much further will property prices fall?

And, perhaps the subject raised most often at suburban dinner tables these days, should one emigrate to Australia, Canada, the U.S. or Britain? The Australian embassy in Pretoria gets so many enquiries that telephone callers now hear a recorded message giving a list of occupations in demand, such as poultry chef, furniture polisher and economist.

In more serious vein, a leading political observer wonders how long the bishop, without a real power base, can remain a credible force across the wide gulf separating race groups and ideologies. For the moment, he is one of the few people in the country who appears to enjoy respect from both blacks and whites.

That there are so few others is a reminder of the Nationalist Government's success in building a high wall between the races, making sure that leaders of one side have little credibility on the other.

The consequences of this policy were apparent last week. While black urban community leaders were rejecting secret advances to open a dialogue with Pretoria, Mr Botha descended by helicopter on KwaNdebele, one of the most wretched and discredited of the black homelands for a "summit" with the Chief Minister.

Optimists were able to find a silver lining even to this apparent insensitivity, however, arguing that Mr Botha may be preparing the homeland leaders for major new concessions to urban blacks.

There is deep concern that the current upheavals will further undermine the moderate middle ground in South African politics. Black trade unions, in the vanguard of the reform process since the late 1970s, are now seeing their influence in the townships

Bernard Simon, Financial Times correspondent in Toronto, recently returned on holiday to South Africa where he was born and brought up. He describes his personal impressions of a confused country in a state of turmoil.

eroded by more radical community groups. Bishop Tutu has warned that his own authority over angry young blacks is waning. What would have been significant race policy reforms a year ago may now be interpreted as meagre concessions under domestic and international pressure.

One of the saddest discoveries for a South African returning home is that family and friends move less about the norms in their country than millions of newspaper readers and television watchers in North America and Europe.

The South African Broadcasting Corporation's coverage of the unrest is a disgrace and a tragedy. It has ensured that the vast majority of whites have no appreciation at all of the depth of bitterness and frustration among their black countrymen, nor of the brutal tactics used by the police to put down violence in the townships. Tensions between the police and the more circum-spect Defence Force go unreported.

The SABC has mastered the techniques of propaganda-reporting Government reaction to news events rather than the events themselves, providing ample coverage of the damage done by township mobs, but no reporting of police chasing, whipping and shooting blacks. The crumbs of "favourable" comment on sanctions, the state of emergency and the strength of the economy are picked up while the torrent of not-so-good news is virtually ignored.

After ten days in the country, it came as no surprise that the SABC gave greater prominence to Mr Botha's homeland visits than to the deaths and destruction in Durban.

The BBC and the Voice of America would do all South Africans a great favour by setting up powerful medium-wave or FM transmitters in Botswana, Lesotho or Swaziland. Foreign embassies could help bring a broader perspective to events in the townships by actively distributing news on South Africa published abroad to univer-

sities, libraries, community groups and even companies and sports clubs.

The Rand Daily Mail, the liberal newspaper closed earlier this year, is sorely missed. Its replacement, Business Day—is aimed, in the words of its editor-in-chief, at "matriculated millionaires." Thousands of other former RDM readers have been pushed into the clutches of the stridently right-wing Citizen.

Any visitor to South Africa who wants to read the other side of the story should make a point of taking the black-orientated papers, the Sowetan and City Press. On the other side of the coin, it's a relief to find that a Toronto newspaper's headline in mid-July that "South Africa's streets run deep in blood" gives a misleading impression. White South Africa may be in a state of shock, but it is not in a state of seige.

Although some Johannesburg restaurants have fitted security locks on their doors, the areas outside the troubled townships remain remarkably calm. Black workers and domestic servants still arrive on time each morning. For white rugby, tennis and bridge matches continue as before.

The observation by a colleague several years ago that "it all seems so normal" still applies to the average white family. Even in a relatively small community like the dis-

mond mining centre of Kimberley, whites' only clue that something is amiss is word that members of the local Defence Force commando have been summoned for township duty.

Seen from Johannesburg or Cape Town, the sanctions now looming against South Africa are more of a challenge than a threat. A senior manager of a foreign-owned electronics company enthusiastically describes his participation in a Government-sponsored project for the local manufacture of computer hardware.

An engineer employed by one of several sanctions-busting front companies set up by the Defence Force can no longer travel to Britain since Pretoria's refusal last year to return four of his colleagues for trial in the U.K. on arms smuggling charges. But his travels elsewhere continue, without his family knowing where he goes.

Yet the calm and bravado are only one side of the coin. A rash of sales in clothing and furniture shops, the black urchins and beggars hanging around suburban shopping malls and the half-empty restaurants at lunch time are reminders that the country is passing through its deepest recession in half a century.

Businessmen's political antennae have become more sensitive as the trouble in the townships starts to have a direct impact on their income statements. The boycotts of

white businesses in the Eastern Cape are the best-known example, but there are others with potentially wider repercussions.

A shoe manufacturer grumbles that the weak Rand would help push up exports to the U.S., were it not for American regulations which require a "Made in South Africa" label on every shoe. A packaging company's South African roots recently forced it to abort a proposed acquisition in North America.

One furniture retailer complaining that the damage caused by the recession is compounded by the difficulty of repossessing unpaid-for articles in the strife-torn townships—perhaps a case of divine justice when one recalls the long exploitations of uneducated blacks by some unscrupulous white merchants.

Even an expatriate South African leaves the country as confused as when he arrived. In the past few days, hopes have risen and fallen again that Mr Botha will unveil significant new reforms. At the same time, violence reached new heights in Durban, and continued in other parts of the country.

Will President Botha be able to stop the violence? Will credible black leaders participate in any new structures he may have in mind? Only the bravest or most foolish dare to predict what will happen next in this maddeningly volatile yet alluringly exciting country.

## U.S. envoy and Hussein discuss peace initiative

BY TONY WALKER IN AMMAN

MR RICHARD MURPHY, the U.S. assistant secretary of state for Middle East affairs, yesterday had lengthy talks with King Hussein of Jordan in preparation for a possible meeting with a joint Jordanian-Palestinian delegation that could take place within weeks.

Manoeuvring towards a dialogue between U.S. officials and a joint Arab delegation representing the Palestine Liberation Organisation's point of view, has entered a critical phase with the Americans apparently nervous about embarking on an uncertain path.

U.S. officials are saying privately that they wish to establish prospects for genuine progress towards peace in advance of an opening dialogue.

After talks yesterday morning between Mr Murphy and Mr Ziad Rifai, the Jordanian minister of state, issued a statement saying the discussions covered preparations for a dialogue leading to an international conference on the Middle East with the participa-

tion of all the parties concerned, including the PLO.

The U.S., however, remains sceptical about an international conference which it believes unlikely to achieve a consensus for a settlement of the Middle East dispute.

Washington favours direct talks between Jordan and Israel on the future of the West Bank, but appears to have accepted that King Hussein is unprepared to consider such a step without direct Palestinian involvement and comprehensive Arab support.

Mr Murphy is scheduled to leave today for Israel and Egypt to continue his round of consultations in preparation for the meeting between American officials and the joint Jordanian-Palestinian delegation.

It is expected he will return to Amman by next week for further discussions, even the long-awaited meeting. Mr Hanna Siniora, a Palestinian newspaper editor, from Jerusalem, and one of

those mentioned as a possible member of the joint delegation, is confident the meeting will go ahead soon.

Mr Siniora, whose newspaper, Al Fajr, is a PLO organ, expects there will be a number of meetings with the Americans stretched over several months. Both sides, he said, had burdens to overcome.

The primary aim of the meetings, he said, was to get "normalisation of a sort" between the PLO and the U.S. This would lead to the second stage of the process which would involve all parties to the dispute, including the PLO who would be there "in full force."

Mr Siniora described the possibility of talks between U.S. officials and a joint delegation as a breakthrough. "We are already seeing a breakthrough," he said. "For the first time in the history of the Middle East, the PLO and the U.S. are talking, and this is a major shift in U.S. policy."



A first-person account of the terror-filled flight of JAL 123 was given yesterday by one of the four survivors, an off-duty JAL assistant purser, Miss Ochida, pictured above being taken from the crash site on Tuesday.

The following is a translation of Miss Ochida's account, provided by JAL executives. Her comments were made to reporters by senior JAL executives speaking at the hospital in Fujioka where she is recovering from serious injuries along with three other survivors.

"I was sitting in seat 56C, reading a magazine. Everything was normal. At 16.25 (13 minutes after take-off), I heard a loud bang and felt pain in my ears."

"The whole cabin filled with a white mist and a vent under the cabin crew seat started to work. I noticed flames above a rear lavatory and the 'emergency' oxygen masks fell down."

"A pre-recorded message came on about how to use the masks. The aircraft started to pitch and roll. (This lasted for more than 10 minutes.) I looked out of window and saw Mount Fuji on the left-hand side and assumed we were returning to Nauseda (airport). (There were no cockpit announcements.)"

"After about ten minutes of breathing through the oxygen masks, the air stopped, but I could still breathe. There were still no

cockpit announcements, but the purser told the passengers to put on life vests and adopt emergency sitting positions. I helped the stewardesses to do this and then went back to my seat."

"Then there was a sudden deep rapid plunge, followed by two or three violent shocks. Some seats flew up in the air and I was covered by a seat that had broken away. (When the plane crashed,) I felt a terrible pain in my stomach. I unbuckled my seat belt, but I didn't get out between two seats. There was no fire near me. I saw a helicopter but it didn't see me. I finally fell asleep and was woken up when I heard a man's voice."

## Successor to Komoto named

BY CARLA RAPPOPORT IN TOKYO

MR YASUHIRO NAKASONE, Japan's Prime Minister, yesterday named the successor to Mr Toshio Komoto, the top Cabinet minister who resigned in the wake of the collapse of Sanko Steamship earlier this week.

Mr Takao Fujimoto, 54, will become state minister without portfolio and director-general of the Okinawa Development Agency. However, Mr Komoto's other important role, manager of external economic affairs, will be passed on to Mr Ipppei Kaneko, director general of the Economic Planning Agency.

The split of responsibilities between the two men means that Mr Komoto's powerful position within the Japanese Cabinet has been, in effect, diluted.

Mr Komoto, however, shows no signs of relinquishing his position as a leader of one of the factions of the ruling Liberal Democratic Party. Mr Fujimoto is a member of Mr Komoto's faction and heads the ruling party's public relations committee. He formerly served as parliamentary vice minister

for science and technology and the environment.

Mr Komoto was the founder of Sanko Steamship and although he had resigned from the company years ago, he remained as its largest individual shareholder.

Mr Komoto's role of manager of external economic affairs, now handled by Mr Kaneko, also covers the management of government land holdings as well as a watching brief on administrative reforms which could improve the vitality of Japan's private sector.

## Pakistan prepares for Benazir

PAKISTAN tightened security for the planned return from exile of opposition political leader Miss Benazir Bhutto, police said, Reuters reports from Karachi.

Miss Bhutto, daughter of executed Prime Minister Zulfikar Ali Bhutto, is expected to return with the body of her younger brother Shanawaz, who died in France last month, within the next week.

Shanawaz, 27, who was found

dead in his apartment in the southern French town of Cannes, will be buried in the family graveyard outside Larkana, 200 miles north of Karachi in Sind province.

Police said the authorities had alerted security and para-military forces at Karachi airport, where workers of Bhutto's banned Pakistan People's Party (PPP) plan to assemble for her arrival.

Miss Bhutto has been living

in self-exile since military authorities freed her from 34 months of detention in January last year. PPP members say she will attract huge crowds on her return.

Miss Bhutto was arrested in March 1981 after the hijack of a Pakistani airliner to Kabul and Damascus which was blamed on the al-Zulfikar urban guerrilla group led by Shanawaz and his elder brother Murtaza.

## Car bomb in Beirut kills 10

BY NORA BOUSTANY IN BEIRUT

A CAR bomb in Beirut killed at least 10 people and wounded 70 in a low-income Christian neighbourhood yesterday.

The explosion of a beige booby-trapped Mercedes 280, brought down the front of a high-rise building and damaged five other apartment blocks. Red Cross staff, civil defence workers and Christian militia men rushed to the scene to rescue residents, including women and children trapped in the upper floors.

Hospitals in the Christian-controlled sector of the Lebanese capital appealed for blood donations as casualties were brought in for treatment.

The bombing followed an escalation of fighting between Moslem and Christian militiamen across the mid-city green line. About 30 people have been killed and 150 wounded since the weekend. State-run Lebanese television showed film of charred bodies and limbs recovered from the wreckage caused by the blast.

Lebanese Moslem and Christian opposition leaders met in the central Lebanese town of Chataura last week to formulate a programme for political reforms, under the sponsorship of Syria. Instead of initiating dialogue, recent political moves, which have also included an alliance between Mr Suleiman Franjeh, a former President, and Mr Elie Hobeika, Christian militia commander, appear to have increased sectarian friction.

## Rumours of rebels' march causes panic in Kampala

UGANDA'S new rulers yesterday denied reports that National Resistance Army (NRA) rebels had captured the key town of Masaka but rumours that the guerrillas were marching on the capital caused pandemonium yesterday afternoon, Reuters reports from Kampala.

Brig Zedi Maruru, a member of the ruling Military Council set up after the July 27 coup, told a news conference that the rebels had not captured any town.

Yesterday travellers returning from Masaka, some 80 miles south-west of Kampala, said that the town, Uganda's third

## Zimbabwe oil pipe blown up

THE pipeline between the central and eastern Zimbabwe was blown up by rebels on Tuesday, a government minister said, Reuters reports from Harare.

Mr Ernest Kadungure, the Minister of State for Defence, told parliament Tuesday evening that the pipeline was being repaired by Zimbabwean troops. He gave no other details and the extent of the damage was not known.

Land-locked Zimbabwe relies for virtually all its fuel needs on the 150 mile pipeline and about 3,400 troops in Mozambique protecting strategic installations vital to this country's economy.

## Libyan expulsion of workers denounced by Tunisia

BY FRANCIS GHILES IN TUNIS

LIBYA has expelled 7,500 Tunisian workers recently in line with its policy of trying to force foreign Arab labour to take on the nationality of the Libyan Jamahiriya and also to reduce the number of expatriates employed there.

For the past three nights Tunisia's TV and radio have been giving full coverage to the exodus which was denounced at the weekend by Mr Mohammed Ennaccuer, Minister of Social Affairs.

"It is one thing if people can no longer work, that there is unemployment, but that people can be treated in this way, and with such brutality is com-

pletely unexpected," he was quoted as saying.

There is anger here over the manner in which the Libyan authorities are handling the expulsions, in particular the systematic confiscation of passports, but also at its timing when Tunisia is facing serious economic and social problems.

A further 5,000 Tunisian workers out of the 90,000 or so in Libya have also been ordered to leave. The workers in Libya provided the livelihood for about 400,000 relatives in the south of the country but have been forbidden to remit more than 300 Tunisian dinars (£277) each annually.

The tough Libyan move came at a time when the Tunisian Government is taking severe measures to contain its trade deficit, to limit the country's foreign debt and to tackle other economic problems.

There is a clear and bitter political motivation behind the expulsions, in the opinion of observers here, which date back to Col Muammar Gaddafi's resentment over the way his move to unite Libya and Tunisia was thwarted in 1974.

In a recent interview with the Tunisian weekly Realities, the Libyan leader asked: "How can an Arab ally himself with

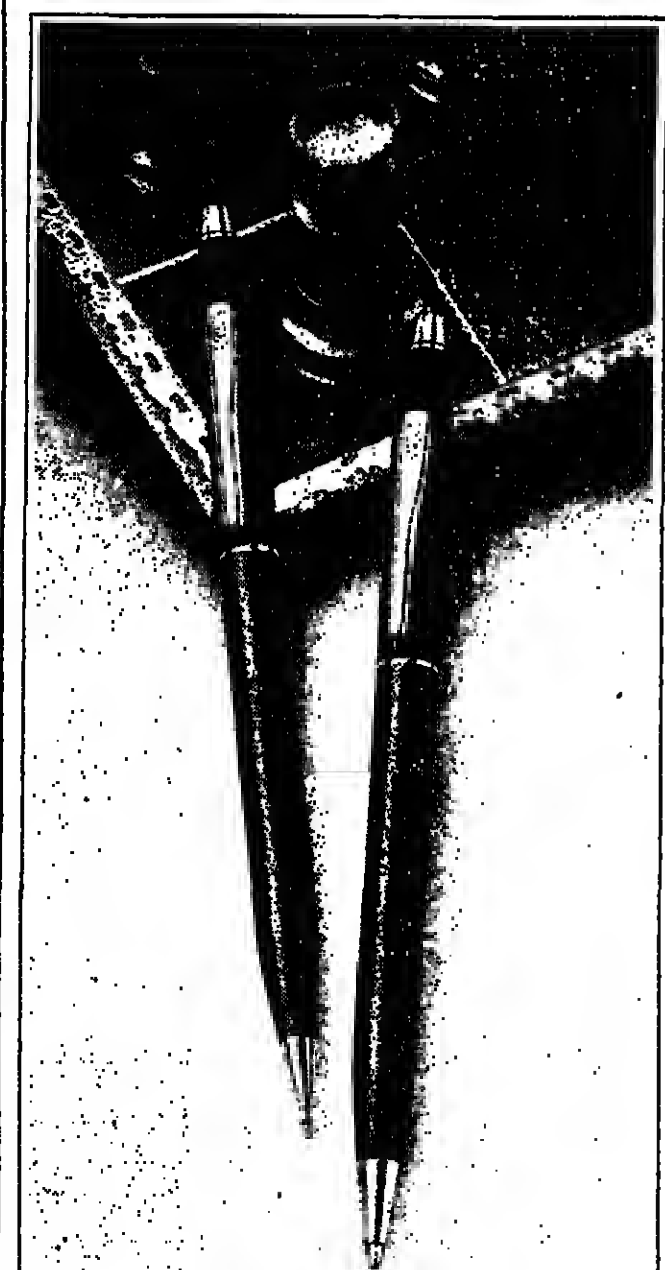
the U.S. which is an enemy of Libya?" This was an apparent reference to President Habib Bourguiba's state visit to Washington in June.

The expulsion of Tunisian workers from Libya, especially if it continues, can only make the task of Mr Mohammed M'Zali, the Prime Minister, more difficult. Although he has been helped by one of the best crops since 1945, which will reduce the need to import cereals to virtually nil, and a 10 per cent increase in hard currency receipts from tourism so far this year, he faces a very difficult task.

The population, since the

bloody bread riots of 1984, appears morose and increasingly disbelieving of what its leaders preach, and pushing through an austerity package will be difficult.

With hard currency reserves running at an estimated one week cover of imports, it is hardly surprising that rumours of a devaluation of the dinar should be circulating in Tunis. Many people believe that both the World Bank and the International Monetary Fund have privately recommended such a move, even though each institution has a different figure in mind.



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## MANAGEMENT : Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

AT FIRST glance it looks like a spoof. A send-up of the sort of beauty shot that litters women's magazines. But this is no pretty picture. Nor is there anything to laugh about in this ad. The face is baggy, the skin suppurating and the eyes void. Photograph by Clive Arrowsmith. Skin care by heroin.

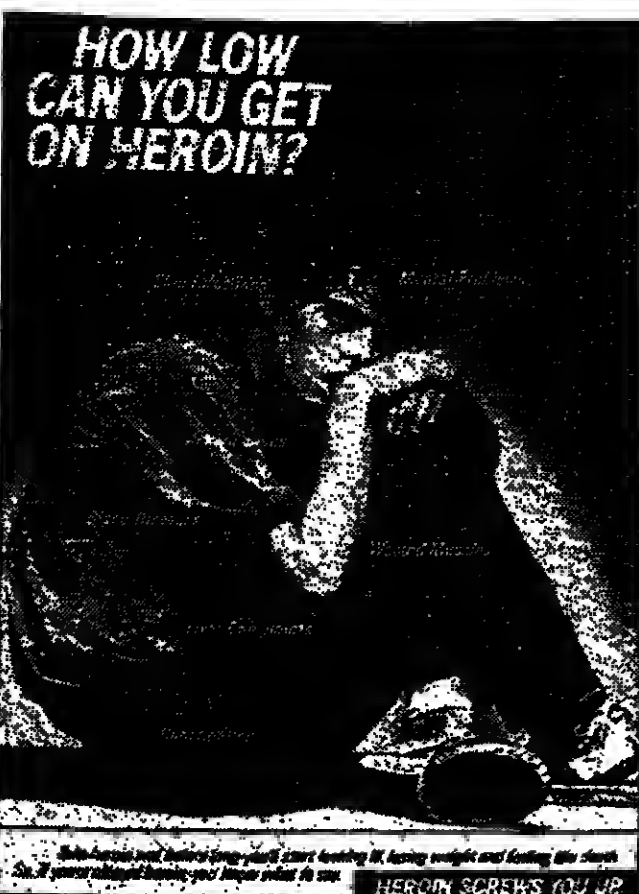
Another ad cites the equally chilling product "benefits". Impotence, liver malfunction, muscle wastage, constipation, mental disorders. And in case you're in any doubt the message is apt: "Heroin screws you up."

Such shock tactics are the latest salvo in the war on a menace that has reached epidemic levels in the UK. It is the Government's first anti-heroin advertising campaign.

The advertising brief must be one of the toughest around. For a start, the message is a negative one—urging consumers to reject rather than embrace a product. And the audience of 13 to 20-year-olds is cynical, streetwise, and highly critical of advertising.

Add to that the controversy surrounding such a sensitive campaign and any agency would have its work cut out. There was the treatment versus prevention argument (wouldn't it be more beneficial to sink the 25m budget into treatment of addicts?) the worry that if the advertising was wrong the spotlight on heroin caused by the advertising would only encourage rather than deter its use; and, anyway, what could advertising achieve that legislation could not?

Before any advertising was commissioned, indeed to find out whether such a campaign would carry any clout, a lengthy in-depth qualitative research programme was undertaken around the country, in London, West Midlands, Greater Manchester, Bristol and Reading. Interested parties, including professionals (family doctors, probation officers, secondary school teachers) as well as parents of teenagers and addicts were interviewed. What was painfully clear from the start and the reason for the government initiative, was that heroin was all too freely available on the street, the price was low and the quality high and the fastest growing consuming sector was the under 21-year-olds. The research uncovered an information gap. While even the most inarticulate youngsters were alarmingly familiar with the symptoms and pitfalls surrounding the habit there were plenty of misconceptions. Many believed it was possible to remain in control of the drug over time; that inhaling heroin or "chasing the dragon" was less



## The 'dragon' under fire

Feona McEwan on the UK anti-heroin campaign

harmful than mainline injecting.

So an agency was called in by the Central Office of Information at the instigation of the Department of Health and Social Security, to convey some of the lesser known truths about the deadly fashion. Whether or not this will ultimately alter behaviour remains a moot point. The Advertising Association, which makes a habit of studying the evidence, is doubtful.

"There is no single piece of research or information," says research director Mike Waterson, "to show that advertising can be successful in forcing big behavioural changes, that is in stopping or starting people doing something."

"That is not to say, however, that a successful public information campaign can't raise awareness

of certain things. If you raise the consciousness about the dangers of heroin it may well have an impact on behaviour." Aware of the pitfalls but undeterred, Yellowhammer (an advertising agency noted for a virile line in youth advertising, it handles Barclay's Supermarket, New Musical Express, Time Out and the potent Greenpeace campaign) set to work.

Initially the agency tested some 35 basic concepts on the target audience of "at risk" teenagers. These were identified as 13 to 20 year olds who are "potential triallists". They may be teenagers who have experimented with soft drugs and have yet to buy heroin or who have tried it but show no signs yet of being a junkie. Ultimately they are those with certain attitudinal traits

(such as boredom, frustration, alienation) that might incline them towards heroin. It is attitudinal factors rather than socio-economic ones (i.e. how a person thinks about and views the world) that are influential in determining a person's susceptibility to heroin.

The campaign is not aimed therefore at confirmed addicts, regular triallists or drug resistant teenagers (this group is immune for attitudinal or ideological reasons for instance). The idea of the advertising is to inform those at risk, thus altering their attitudes before they reach the brink.

Given the inbuilt scepticism towards advertising of the intended audience, the campaign had to get it right in every way. That meant the right tone of voice (too authoritarian or nannyish invoked instant rejection); the right words (not too long or abstract—impotence and constipation were not understood and "pross" and "cons" were taken to mean prostitutes and convicts); it was important to speak their language, hence the gutsy slang; and the right signals, known as tribal signs. Yesterday's fashion in tee-shirts was enough to alienate a teenage audience.

The whole area can be a minefield unless you take a lot of precautions," says Sammy Harari, account director.

One suggested approach for the advertising went along the lines of "you can get the life you want, but it's not the life you want."

Two early press ads which pre-empted the youth campaign invited parents to respond for further information and some 20,000 readily did so.

The campaign is running throughout the year, in appropriate teenage media—in magazines like The Face, Kerrang, Blitz and Honey and in TV programmes like The Tube and the teenage-favourite, Hill Street Blues.

The commercials (directed by Ridley Scott of Alien and Blade Runner fame) focus separately on a boy and a girl. The boy is seen over a period of gradual decline telling himself, with the self-delusion that is symptomatic of the syndrome, that he is "in control." The girl is shown in similar decline along with the emotive warning that she'll lose her looks, her friends, risk heart failure and so on.

The effectiveness of the campaign will become clearer once a tracking study or any shifts in attitudes, awareness and knowledge of the drug has been completed later this year.

## American Stock Exchange

## Gold gets a big sell

BY PAUL TAYLOR IN NEW YORK

LAUNCHING A new financial instrument—a new way of trading gold—on the American Stock Exchange (Amex) is a lot more difficult than selling a new consumer product, like a sliced loaf of bread.

But there are similarities too, as New York's American Stock Exchange senior executives discovered when they launched the innovative Amex Gold Option contract in April this year.

It took the Amex almost a decade to bring its new product to market—a cash-settled option contract based on 100 fine troy ounces of gold which allows traders and investors to take advantage of a rise, or fall, in the price of the precious metal with limited risk but high profit potential.

Like other options contracts, an investor can buy either a gold call or a put option at a fixed price for a fixed term. If the investor buys a call option he expects the gold price to rise and a put option if he expects a price decline. Both provide the right, but not the obligation, to exercise the contract at any stage before expiry.

If, when the contract is exercised, the market has moved the investor's way he makes a profit. If not, the contract usually expires worthless, but the investor's loss is limited to the initial "premium" paid for the option, plus commission and other transaction costs. This is a big selling point for the Amex contract against the more risky gold futures contracts offered by competitors like the New York Commodity Exchange (Comex). With these, investors are committed to complete a transaction no matter what happens to the underlying price.

In the process of launching the new product the Amex negotiated regulatory hurdles, re-educated its membership and brokers across the nation to deal with and sell a commodity-based product, and discovered the use of "smart" marketing gimmicks like a 12-minute video, a celebrity launch courtesy of New York's

mayor, Ed Koch, and a 13-story-high, gold ribbon wrapped around the Amex's downtown Manhattan building on start-up day.

The Amex conceived the idea of a cash-settled gold options contract in the mid-1970s—when inflation was soaring—but there was a basic problem. The Amex had previously only traded securities and security-based instruments under the supervision of the U.S. Securities and Exchange Commission. A gold options contract would come under a different regulatory authority, the Commodity Futures Trading Commission (CFTC) and the CFTC was initially far from enthusiastic.

Nathan Most, the Amex's vice-president of new products and president of the Amex Commodities Corporation (ACC), an Amex subsidiary set up to trade the contract, and a former CFTC official himself, was put in charge of steering the exchange through the regulatory maze required to win approval for the new product.

It was not an easy task. But the Amex persisted and in February 1983 it finally filed for approval for the contract.

A year later the Amex finally got the go-ahead. By then preparations for the launch were in full swing. Once an end to the regulatory process was in sight the Amex options division led by Howard Baker, vice president of the division, took over. He recruited Frank Magnani, an index option specialist from Paine Webber and the New York Futures Exchange (NYFE), to head the marketing and education effort. In September last year the Amex completed its marketing plans and strategies.

The Amex spent weeks, and lots of lunches, dinners and meetings drumming up enthusiasm among its own membership for the new product.

To facilitate trading of the new contract the Amex had to redesign its computer system—and persuade its floor brokers and members to use the new instrument. The Amex also had to



Amex draped its building in gold ribbon for the launch of its Gold Option contract by New York's mayor, Ed Koch

encourage the off-floor brokers of member firms to take a CFTC exam in order to qualify to sell the new product. "It was a tremendous educational effort," says Baker.

By October last year the marketing effort moved into high gear. "We decided we needed an upbeat video," says Magnani. The video was to be the centrepiece of the marketing effort aimed at professional traders, brokers and the public.

Six firms bid for the video contract. Two months later the Amex chose Broad Street Productions, a subsidiary of Draper, Buchanan Lamb, the Wall Street securities firm.

By this time the basic structure of the video had been agreed by Amex executives. It would start with a two and a half minute trailer to set the mood, "tracing the history of gold as a world financial commodity—a video trip that shifts from Ancient Egypt to the American West, and even manages to work in a definition of the mythical griffin in the process."

"We were in constant negotiations with the attorneys who wanted to talk about the possible rewards and the probable risks," says Paul Stevens, executive vice president of operations and options with a smile. But there were other problems as well.

The Amex gold option contract price is based on the

afternoon London gold fix. But "fix" is a dubious word in America, so it was renamed "the afternoon fixing."

Finally the lead actor, location (the Nancy Hoffman Gallery), and the props, including 25,000 in gold bars, were selected. Moccia Metals, the New York-based gold dealers supplied the props, which naturally had to be insured. In the end the video had cost the Amex "in excess of \$50,000" but it won an award for its makers and was shown for the first time at the futures industry association convention in Boca Raton, Florida, in February. Since then the Amex has distributed about 200 of the videos, mostly to brokers and exchange member firms.

In early April, with the contract launch just days away, the Amex hosted a breakfast for 125 Wall Street senior executives to introduce the product and held a gold bullion dealer dinner in the exclusive Windows of the World restaurant at the top of the World Trade Towers.

But like any product the ultimate test is consumer reaction. Amex executives admit trading has been a little slow since the start. Outstanding contracts volume to the new instrument has grown to 11,000 contracts.

Nevertheless, they insist the contract is already a success.

## TECHNOLOGY

## Big decisions facing the Eurofighter

NOW THAT the three-nation European Fighter Aircraft (EFA), is to go ahead between the UK, West Germany and Italy, the governments and aerospace industries of the three countries have some major industrial and technological decisions to take.

These include choosing what kind of industrial organisation will control the programme—either the existing Panavia and Turbo-Union organisations, set up by the same three countries to build the Tornado multi-role combat aircraft, and its RB-199 engine, or another body settling precisely the detailed size, shape and performance of the aircraft; who will build which parts of the airframe and engine; and where; how many production lines there shall be; and precisely how much each country will pay.

This is what is known as de-

tailed project definition. The work on feasibility—that is, determining whether a European fighter was ever possible at all—has already been done in the last two years or so of discussions in an attempt to achieve a five-nation venture.

Although it has now been broadly settled that the UK and West Germany will have 38 per cent each of the venture, with Italy 24 per cent, these shares could still be adjusted if other nations, such as Spain, the Netherlands and Belgium decided to join in. It seems unlikely that the French will now do so, preferring to develop their own fighter from their prototype Avion de Combat Experimental (ACE), called the Rafale.

On the three-nation industrial front, there appears to be no reason why the existing Pan-

avia organisation, comprising British Aerospace, Messerschmitt-Bölkow-Blohm and Aeritalia of Italy, could not undertake the task. With an 800-aircraft Tornado programme well under way, of which over 400 have now been built, it is the biggest military aircraft manufacturing organisation in Western Europe, with considerable experience behind it.

Similarly, Turbo-Union, comprising Rolls-Royce, Fiat Aviazione of Italy and Motoren- und Turbinen Union of West Germany, is well poised to undertake the new engine for the EFA, with over 2,000 RB-199 engines for the Tornado programme, of which over one-third have been built so far.

It is possible that both organisations may need to be amended to take account of changed circumstances. For example, Panavia and Turbo-Union were placed under the umbrella of NATO bodies—the Nato Military Aircraft Manufacturing Organisation (Nammco) and Nato Military Aircraft Manufacturing Agency (Namma).

Whether this bureaucracy is essential to any new programme is open to doubt: many in the aerospace industries of the three countries believe it is not, especially now that Panavia and Turbo-Union have built up such a considerable body of experience themselves.

The Panavia Tornado programme went ahead without the construction of a technology demonstrator aircraft. In contrast, British Aerospace, is building an experimental aircraft, the EAP, that is certain to have a crucial role in the design of the Eurofighter.

The EAP could have been the basis for a UK-only fighter programme, if no agreement had been reached with partners in

Europe.

The £165m EAP programme has become more important following the decision by France to drop out of the Eurofighter project.

France has its own Rafale experimental aircraft programme and this would have competed with the EAP to be the test bed for ideas that could be used on a European fighter.

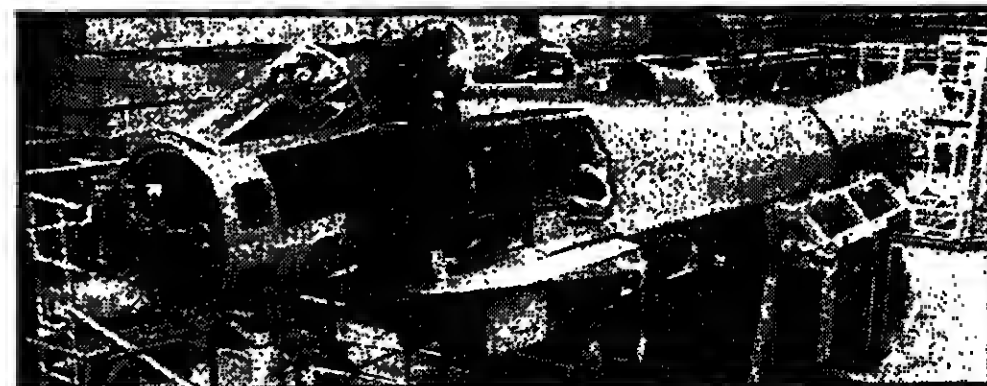
The British EAP now has the field to itself. "It would be accurate to say that the EAP becomes the European fighter aircraft technology demonstrator," says BAE.

The EAP is to fly early next summer. It has a formidable array of new technologies that together will revolutionise the new generation of European fighter aircraft.

The EAP has been designed by BAE, with co-operation on equipment from UK, West German and Italian aerospace companies, and it will demonstrate technologies that are likely to change radically the way future combat aircraft fly and are built.

Fifty per cent of the UK costs of the experimental aircraft programme have been funded by the UK Government. The balance has been provided by BAE and its UK-based partners. These include Ferranti, Dowty Boulton Paul, GEC Avionics, Lucas Aerospace, Smiths Industries, and Rolls-Royce. Aeritalia, of Italy also has an undisclosed stake.

Reports by Michael Donne and Lynton McLain



Fuselage of the experimental fighter under construction at Warton

## Plane with a computer at the joystick

THE EXPERIMENTAL aircraft is designed around three main technologies. The first is the decision by British Aerospace combat aircraft designers at Warton, Lancashire to design the aircraft from the outset to fly in a totally unstable manner. This approach is revolutionary in what happens in conventional flight.

Conventional aircraft are designed to be stable in flight. Any change from a straight and level flight path, such as when making a turn for landing, involves the aircraft moving against its inherent stability.

This is inefficient and is especially demanding for fighter aircraft that need to turn rapidly in air combat manoeuvres. The fighter wants to return to the stable condition of straight and level flight.

It follows that if an aircraft is designed from the outset to be unstable, it will not fly unaided straight and level, but will be amenable to being tossed around the sky.

The trick is to be able to control the instability artificially, by computer, so the pilot is able to turn rapidly. He will then have at his disposal a highly manoeuvrable fighter aircraft. BAE says artificial control of stability can improve a fighter's turning rate by 20 per cent.

British Aerospace has perfected such a control system in a modified Jaguar fighter. This aircraft was fitted with an active control system. This was based on high-speed computers to stabilise artificially the aircraft after a quarter-tonne lead weight had been put in the tail and wing extensions put on the front to induce deliberate instability.

As well as providing computer-controlled stability, the active controls ensure that the best possible use is made of all the aircraft's aerodynamic surfaces to generate lift. On exist-

ing stable aircraft, the tailplane gives no lift because it is helping to give stability.

On an unstable aircraft, the effect of the tailplane giving positive lift is to reduce the tailplane size needed by over a third and to cut the wing area needed by 10 per cent.

The 15 per cent lower weight wing, with its lower drag, allows smaller engines to be fitted with reduced fuel consumption.

Active control technology has enabled BAE to design the EAP with no mechanical controls for the pilot. He is entirely dependent on the aircraft motion sensors and the high-speed computers. Sub-contractors for this system are GEC Avionics and Dowty Boulton Paul.

The second major area of change is the advanced cockpit. It includes several multi-colour display screens and a hologram head-up display designed to help reduce the pilot's workload to an absolute minimum.

This is thought by BAE to be essential, for the single seat EAP will be smaller and cheaper than current combat aircraft like the two-seat Tornado, but will have vastly more data for the pilot to handle. This information management used to require miles of heavy wiring, but is replaced in the EAP by a databus highway, which connects all the avionic subsystems using coded digital information.

The third area of technical innovation is the use of carbon fibre composites for the entire main delta wing and the twin canards, or "tails" that are fitted under the cockpit at the front of the aircraft. The composites give a 20 to 25 per cent weight saving compared with conventional metal wings.

The EAP designers have gone further by developing a technique to mass produce the wing, known as "co-curing". The technique has been developed jointly by British

aerospace engineers at Warton and Italian engineers at Aeritalia, the state aerospace company.

Aeritalia already makes the main wings for the Tornado and is a candidate to make the wings of the European fighter. The EFA is expected to use a new generation of carbon fibre.

Aeritalia is building the entire port main wing of the EAP. British Aerospace is building the entire starboard main wing. Both will be mated to the EAP fuselage at Warton this autumn.

The co-curing process allows the carbon fibre wing to be made in far fewer stages than is possible with conventional machined and riveted aluminium wings.

No machining is needed for the carbon fibre wing, which emerges from the autoclave curing oven complete with ribs in exactly the correct final size and shape.

BAE estimates that the technique and the lower weight of the stronger carbon fibre will permit these wings to be mass produced at 15 per cent lower cost than conventional wings and with a higher degree of automation. The biggest savings is in the much reduced time to make the new wings.

The EAP also uses on the wing leading edges aluminium lithium, an alloy that is 10 per cent to 15 per cent lighter and at least as strong as conventional alloys.

Several West German companies are directly involved in the EAP, including Messerschmitt-Bölkow-Blohm, with about a 1 per cent stake. MBB became involved after West Germany pulled out of a previous scheme to build its own demonstrator aircraft.

Other German companies include Liebherr Aero-Technik, which is working with Dowty on the flying cockpit actuators; Teldix on cockpit avionics; VDO Luftfahrtgerätekwerk, producing computer software and Litet, producing motion sensing units.

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## New engine offers big cost savings

WHEN THE experimental aircraft flies next May, it will be fitted with an improved version of the RB-199 engine, built by Turbo-Union. That organisation stands poised to undertake the engine work on the new EFA, and all three partner companies, but especially Rolls-Royce, have been studying future engine needs for such an aircraft.

Rolls-Royce, at its Bristol military engine establishment, has been at work for some time on what is called XG-40, an advanced fighter engine concept. Little has been said about it. Beyond the fact that it is specifically intended for the next generation of high-speed military aircraft.

This new engine is expected to have a thrust of about 50 kN (about 11,000 lb), which would make it suitable not only for the Eurofighter, but also for any eventual improved engine that Tornado itself might require.

Work on the XG-40 covers a wide range of new technology developments, in fans, compressors, combustion turbines, engine controls and new materials capable of withstanding the high temperature operation of modern military aircraft engines.

These advances, incorporating the research of all three Turbo-Union partners, will produce dramatic cost savings through simpler design.

Rolls-Royce says that comparison, for example, between the RB-199 and the EFA engine shows that the number of aerofoils and compression stages can be reduced by one-third, while the number of turbine stages can be halved. Fewer parts can also reduce maintenance and overhaul costs.

Rolls-Royce's view is that a new, high-technology engine is mandatory for the EFA. Even had the EFA not gone ahead, such an engine would have been needed for any new fighter the UK itself might have decided to build.



An artist's impression of the experimental fighter (below) and a carbon fibre wing ready for curing inside an autoclave (above)





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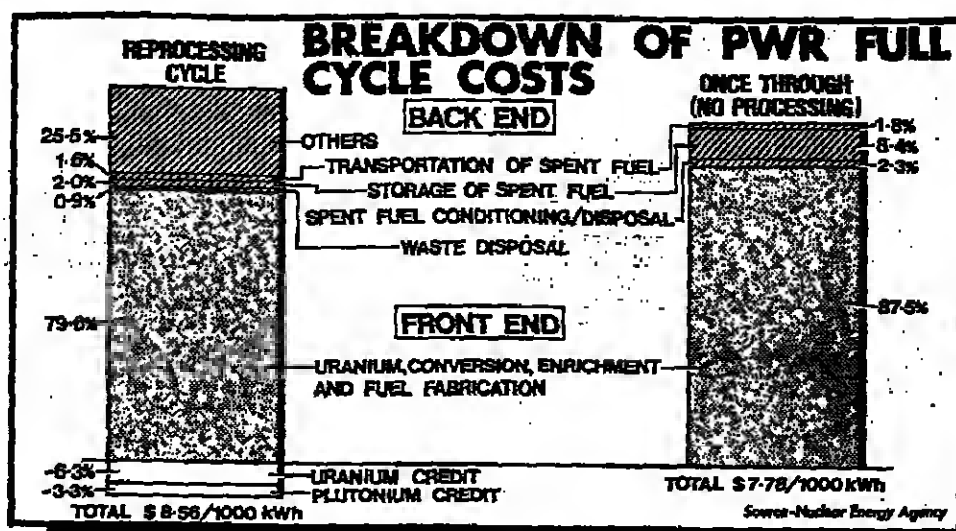
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## NUCLEAR REPROCESSING

# The problems of a plutonium surplus

By David Marsh in Paris and John Davies in Frankfurt



NOTE: Overall fuel cycle cost is about 20 to 40 per cent of total generating costs. Basic assumption is that present uranium contract price of \$32 per pound will rise at 2 per cent per year.

WEST GERMAN electricity utilities are in a quandary about what to do with 700 tonnes of spent uranium fuel rods stored under water at France's nuclear reprocessing plant at La Hague, near Cherbourg.

Electricité de France, the state-owned utility in charge of the world's most intensive nuclear power programme, has just decided on a major long term programme of burning plutonium in its network of pressurised water reactors (PWRs).

Similar preparations are being made by utilities in Japan and Switzerland, which have just been given authorisation from the U.S. to recycle on an experimental basis plutonium originating from American-supplied uranium in their PWRs.

These examples illustrate how utilities around the world are rethinking their policies on using plutonium. This uniquely hazardous metal, formed as a by-product of reactor operation and separated along with re-usable uranium and radio-active waste products at reprocessing plants like La Hague, threatens to become a product in surplus over the next decade.

This unforeseen imbalance between widening supply and shrinking demand—the result of severe delays in bringing into service plutonium burning fast breeder reactors—could undermine the complex economics of the international reprocessing industry in which utilities collectively are sinking billions of dollars.

To help solve the problem, some nuclear plant operators like EDF are turning to what the French utility admits is the second best solution of burning plutonium in light water reactors (LWRs).

Introducing mixed oxide (MOX) fuel (containing 4.5 per cent fissile plutonium) in place of lightly enriched uranium for about one third of a reactor's fuel rods, this method will require the construction of costly new MOX fuel fabrication plants and will also complicate application of non-proliferation safeguards by the International Atomic Energy Agency.

West German utilities, which started relatively early during the late 1970s to send spent fuel to La Hague for reprocessing, have already

emerged as the most widespread user of plutonium for recycling in the country's light water reactors.

Another solution being considered by utilities is simply to defer reprocessing until recovered plutonium may have a more economic use. On the other hand, in current talks over the future of the 700 tonnes of unprocessed fuel, Cogema, the French state nuclear fuels company which runs the La Hague complex, is trying to persuade German utilities to speed up reprocessing so as to fill spare capacity at the plant during the next few years.

The Germans are understandably taking a cautious attitude over bringing forward contracts nor originally scheduled to be carried out until the 1990s.

Overhauling the bargaining—and helping to burden the Germans' negotiating position—is the Federal Republic's plan to build its own reprocessing plant in Wackersdorf in eastern Bavaria.

The plant is scheduled to open in 1993, but the German anti-nuclear movement has launched an all-out campaign to stymie the project. However, assuming the plant starts up, the German utilities will make full use of their own facility before giving supplementary business to the French.

An official of one of the German utilities which will own Wackersdorf, says there are "clear limits" on short-term reprocessing contracts with the French. Wackersdorf is planned to have an annual capacity of 350 tonnes of spent fuel—roughly half the annual amounts of fuel to be discharged from German N-plants in the 1990s. This, in theory, leaves plenty of room for the German companies to carry out reprocessing at La Hague as well, unless they opt for the alternative of delaying reprocessing.

This option is in fact being explored as the German utilities are examining the question of interim storage of spent fuel in special sites built in Gorleben in Lower Saxony and planned in Ahaus in North Rhine-Westphalia.

However, there are a number of problems. Use of Gorleben is currently blocked and work at Ahaus has stopped as a

result of legal actions brought before the West German courts—an example of the German nuclear industry's permanent susceptibility to legal obstacles which are unknown in generally pro-nuclear France.

Cogema is trying to persuade client utilities to bring forward reprocessing contracts in view of the opening of extra capacity at La Hague. The complex is

the world's only commercial plant for reprocessing fuel from light water reactors. La Hague is now operating at a regular capacity of 400 tonnes of spent fuel a year—compared with Cogema's earlier forecast of only 250 tonnes.

Cogema has already reprocessed about 700 tonnes of spent fuel—yielding 6 to 7 tonnes of plutonium—from German light water reactors out

of the 1,200 tonnes of light water fuel it has handled since the plant was built in 1966.

The remaining 700 tonnes of German fuel, stored in giant casks in the La Hague fuel ponds, are at present due to be reprocessed during the 1990s, a period during which the German utilities have signed up to reprocess about 2,500 tonnes of spent fuel.

BRITISH NUCLEAR Fuels is finding a high level of interest among electrical utilities in recycling plutonium from light water reactors (LWRs), except in the U.S., where there is still strong political opposition to reprocessing and plutonium separation—a legacy from the Carter Administration.

"We find this encouraging," says Mr Alan Johnson, BNFL's commercial director. The company has already made a few tonnes of LWR fuel enriched with plutonium for ENEL in Italy and other utilities to try. "We know how to do it and we know the problems." But it has taken no formal decision to compete commercially with Cogema in recycling plutonium through LWRs.

The CEGB, as BNFL's biggest domestic customer, has

been studying the economic case for recycling plutonium as fuel for its advanced gas-cooled reactors (AGRs), but has announced no decision. BNFL has about 17 tonnes of "civil" plutonium in store at Sellafield, separated from Magnox reactor waste and mostly owned by the CEGB. But the economic advantage of recycling it through AGRs may prove smaller than for LWRs.

Interest among utilities in reprocessing also remains high, Mr Johnson says. Utilities generally, he finds, take a long-term strategic view of fuel supplies and see reprocessing as providing greater flexibility than a policy of simply disposing permanently of the spent fuel, as the Swedes are proposing to do.

If plans for the six-station fast reactor club proceed, by

the end of the century, Western Europe could have four big demonstration fast reactors running. At 5 tonnes of plutonium per reactor, the four would require an inventory of about 44-50 tonnes of plutonium.

The joint proposal by BNFL and the UK Atomic Energy Authority, for a 300MW European demonstration reprocessing plant (EDRP) at Donmurry to serve the four reactors, has government backing. The British partners must persuade the fast reactor club—specifically, Germany and BNFL in Germany, as the main reprocessing interests—that Britain has made a strong case with EDRP. The French are expected to contest Britain's claims with its own plan for the MAIR 600 plant at Marcoule.

During the decade, plutonium separation at the plant, at the tip of the Cotentin peninsula, will increase dramatically. In a programme involving the pouring in of 500 tonnes and 800,000 cubic metres of cement, Cogema is expanding the plant to quadruple capacity to 1,600 to 1,700 tonnes a year by 1990.

The programme, being financed by EDF and Cogema's foreign utility clients, will lead to the plant separating around 150 tonnes of plutonium during the decade. Although the material discharged from light water reactors is of lower quality than used by the military for making weapons, it is enough theoretically to produce 20,000 atomic bombs.

Puzzlement over the commercial future of plutonium is a side-effect of the general world nuclear slowdown and the present glut of uranium. This itself has caused Cogema's majority-owned Eurodif uranium enrichment plant in the Rhone Valley to work at only 50 per cent of capacity in the last two years and widespread substitution of plutonium for uranium in LWRs could eventually cut further demand for enrichment.

But the receding of prospects for entry into service of commercial fast breeders—now not likely until the beginning of the next century—poses a question-mark over the choice made by many countries (although not the U.S.) of reprocessing as the main means of disposing of spent fuel and "closing" the nuclear fuel cycle.

"The point of reprocessing is to recover (unburnt) uranium, along with plutonium for fast breeders," says Mr Eric Willis, director of energy research at the Paris-based International Energy Agency grouping Western oil-consuming countries. "If breeders are not going to be around for a while, it's questionable whether reprocessing is a good idea."

At the heart of the problem is plutonium's relatively low shelf life. After it is separated from light water fuel, utilities want to use it relatively quickly—within six months to a year—either in LWR recycling or in fast breeders.

The economic rationale behind reprocessing is that recovered plutonium has a clear value which exceeds the cost of

separating it. However, a recent study from the Paris-based Nuclear Energy Agency, an offshoot of the OECD, and based on analysis from nuclear specialists from the organisation's member countries, throws doubt on this. The report, which points out that reprocessing costs have quadrupled over the last 10 years, concludes that reprocessing is now a less economic option than direct disposal.

The negotiating tussle between Cogema and the German utilities over the French bid to bring forward reprocessing orders may be one sign of a growing challenge from the Federal Republic to France's dominance in the European nuclear fuels business.

Additionally, keen commercial rivalry over selling reactors abroad has indirectly weakened France's bargaining position over disposal of spent fuel. Germany is now looking harder at many is now looking harder at an offset agreement which could help the Chinese to purchase N-plants from Kraftwerk Union—a deal where KWU is in strong competition with Framatome of France.

Cogema says it welcomes the German decision to build its own plant. The French company will also probably have a significant technical role in helping to construct it, and is negotiating a similar deal to help build a planned Japanese reprocessing facility.

The plans by the two countries, as well as Britain (which is building a new thermal oxide reprocessing plant at Sellafield to add to the Magnox facilities), "show that they believe closing the nuclear fuel cycle is the right solution," says Mr Jacques Couture, in charge of Cogema's commercial reprocessing business.

In the long run, the German bid to lower its dependence on foreign involvement in its nuclear infrastructure—could clearly erode France's competitive position. The outcome, however, will clearly depend on whether the German utilities plan to build up a rival nuclear infrastructure in the face of a strong anti-nuclear movement and the overwhelming handicap of a late start in the nuclear game.

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August 5, 1985

## ANNOUNCEMENT BY THE BROKEN HILL PROPRIETARY COMPANY LIMITED

The Directors of the Broken Hill Proprietary Company Limited are pleased to announce on the eve of the company's centenary on 13th August 1985 that the half-yearly dividend to be paid on 27th November 1985 will be at the rate of 27.5 cents per \$1 share, an increase of 5 cents per share or 40 per cent on the November 1984 dividend.

The dividend will involve a total payment of \$180,662 million, an increase of \$72,235 million (67 per cent) on the November 1984 distribution. This higher payout is mainly due to the increased dividend rate, the rights issue to shareholders during 1984 and the "centenary" bonus share issue made earlier this year.

The dividend will be paid to registered holders following the registration of transfers received up to 5.00 pm on Friday 1st November 1985, the books closing date. The dividend is payable in Australian currency but, in the case of shareholders who no later than 25th October 1985 have elected that some or all of the shares held by them shall participate in the company's dividend investment plan, the dividend shall be satisfied in respect of those shares by the allotment of paid-up shares in accordance with the plan. For U.S. shareholders, the date for election was 8th August 1985. Transfers will be accepted for registration at the company's share registers at the following addresses:

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994-995	1263-1264	1340-1341			

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## THE ARTS

Exhibition/Colin Amery

## Photographer of Men

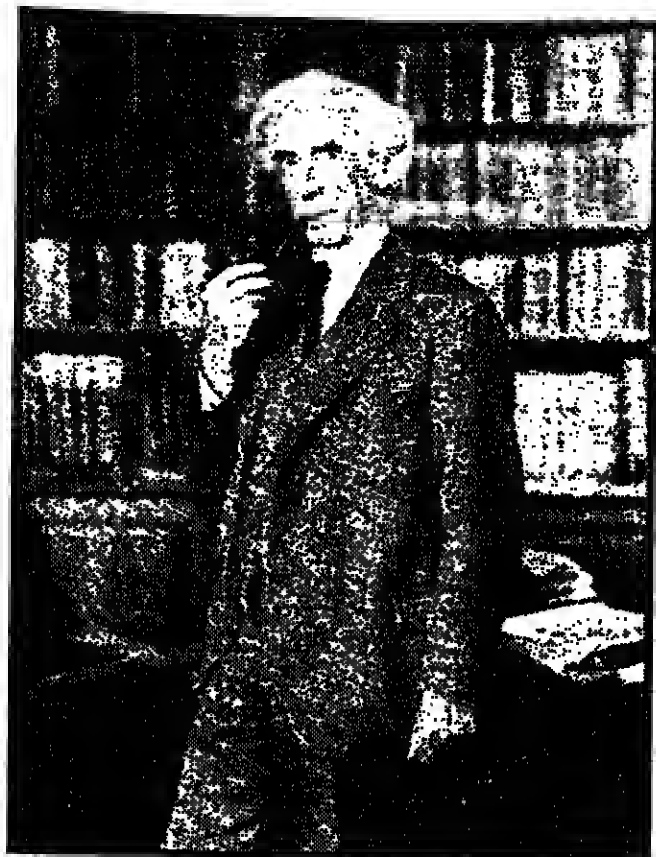
Howard Coster, who was born 100 years ago, always called himself "Coster, Photographer of Men." He saw the portrait photographer's mission as a serious one—in its way akin to the work of the old master painters. The centenary exhibition of his work at the National Portrait Gallery, until September 8, shows that he was one of the makers of our images of 20th-century men.

He set up his studio in Essex Street, off Fleet Street, in 1926 when he achieved lasting fame with a series of portraits of famous writers. These were published in the *Bookman* magazine in the 1930s and appeared as a whole page sepia photograph reproduction in the *Bookman* magazine. He also acted as a portrait photographer for some 30 writers assembled as if for some literary last supper. His portraits of writers were to be more widely seen when Coster photographed authors for the new Penguin books after 1935.

Looking at this well arranged and selected small exhibition of photographs by an acknowledged master of the art of portraiture it is striking to realise the power of the photographic image. Coster's pictures are of such quality that we will always think of Arnold Bennett as the rather substantial end as was portrayed by Coster. Coster must have arranged the sitter's hair so that it blew in such a jaunty fashion. He saw and recorded the sensual eyes and the heavy gold fish and watch that is just emerging from Bennett's pocket. The portraits of Yeats and T. E. Lawrence are the definitive views of these men. Lawrence's face has a clear handsomeness and a line of cruelty about the lips. The sheer worry of life seems to cling to the troubled features of E. M. Forster and the cockiness of Bertrand Russell shines through his distinguished features.

The group portrait of the distinguished family is a genre that is rarely seen today. The formidable array of Rothenshteins set against damask and chrysanthemums is far more disturbing than the cosy academics, G. H. Cole and his wife Margaret, photographed in their William Morris chintz chairs.

Howard Coster photographed all those who were distinguished in the arts and literature. His skill was such that behind the technical perfection of his photographs there is the personality of the sitter. In every case it is possible to feel this



Photograph of Bertrand Russell taken by Howard Coster in 1935

sense of personality very strongly—it is the achievement of a craftsman who was at every turn guided by the spirit of the subject. He died in 1959 and until this exhibition his work had passed into temporary eclipse—the neglect was unjust. It is hard to think of a better portrait photographer.

At the Photographers' Gallery until the end of August there is an exhibition entitled *Image and Exploration* which looks at the work of some younger British photographers. It is a very disappointing exhibition that is full of that kind of understated pretension that seems to hang around the world of art photography. Some of the photographers deal with landscape and the marks made on it by man but none of them have the vein of poetry that the subject demands. They should look at the works of the painter Richard Long who has interpreted the landscape in a

way that adds to our understanding and enlarges it. So much of the subject matter is gloomy and dull that I was forced to wonder why the lenses of the young are so permanently closed to beauty.

The work of Cecil Jospé, a series of still-lives usually composed of everyday objects, occupies the Portfolio Room at the Photographers' Gallery. She has a good sense of colour, sometimes an effective sense of composition, but the overall effect is of emotionless technical perfection. Just occasionally her eye creates an effective image as in the composition with the dried tulips and a portrait, and at all times the flawless colour printing creates a smooth world of contrived beauty. But Miss Jospé's work and the work of the younger photographers suggests that photography as art has lost its way. It needs the clear eye of a genius like Howard Coster who used the craft to illuminate the soul.

## London Mozart Players/Albert Hall

Paul Driver

Jane Glover made an impressive debut on Tuesday night, conducting the London Mozart Players whose artistic director she became in 1984. Her orchestra now includes many talented and young musicians, and she does a wonderful job of uniting them. Tuesday's performance of the first of the *Requiem* was almost an excess of panache, though that is all to the good in restoring the Players' slightly faded image.

Schubert's fifth symphony glided through its three movements. It was irresistibly fleet-footed, delicate and stylish, but there was never dilution of the music's substance or neglect of its darker intimations, its flecks of minor-key disturbance. Miss Glover, who conducted here in Mozart's 24th symphony at the end without a score, obtained a performance of the most concise eloquence, distinguished equally by moments of ensemble-perfection (chording in the finale).

(Philip Davies' magical and individual accomplishment in the orchestra, in the *Allegretto*).

Miss Glover threw herself into Mozart's concert aria "Ah, lo previdi," K.272, with an experienced opera conductor's sureness of touch. She supplied lovely accompaniments to Yvonne Kenny's bell-like and impassioned articulation of the solo part, the collaboration being most memorable during the second recitative when Andromeda's heart is faltering beneath a cruel blow and the strings seem to falter in sympathetic dissonance. The ensuing Cavatina was enhanced by an elegant oboe obbligato.

I found Miss Kenny less persuasive in Samuel Barber's *Knoxville: Summer of 1915*, Op. 24, a setting for often high-lying soprano and a colourful orchestra of a prose poem by James Agee which pleasingly evokes an idyllic scene from the author's early childhood. The

particularity of the text's detail (well-matched by the music, as in the orchestral imitation of the "street car raising its iron moan") was not lovingly enough cherished by the singer; nor, in spite of a well-placed note for the climactic line, "Now is the night one blue dew," was the night one blue dew. The orchestra's prevailing raptness fully brought out the orchestra's likewise sounded blander than it should.

Amends were generously made, though, in the Mozart C major symphony, whose three movements were superbly characterised and marvellously refreshing.

## 'Greasé' in London

*Greasé*, produced by the Cambridge Independent Theatre, is to open at the Bloomsbury Theatre on August 26 for one week.

Having opened in Cambridge it travelled to Holland and will finish its run with a week in Israel and four days in Geneva.

## Carmen/Edinburgh Playhouse

Clement Crisp

After a year's delay due to lack of funds, Peter Darrell's *Carmen* for Scottish Ballet reached the stage of the Playhouse on Tuesday night, thanks to Brittol sponsorship.

This two-act *Carmen* is different from those other stagings of the post-war years which took Bizet's opera as their musical and narrative inspiration. Darrell uses Bizet music—large sections from the opera, numbers from *Jeux d'enfants* and *La fille de Perth* among other sources, well arranged by Dominic Muldowney—but returns to Prosper Mérimée's story for the detail of the drama.

The differences between opera and tale are not excessive, but in this production they serve to widen the range of the action and stress the fatalism of *Carmen*'s temperament. For Darrell she becomes a woman unable to give herself wholly to one man, and her death seems the result of a conscious and desperate act on her part to end her life.

I am tempted to feel, after the first performance, that the Playhouse is an ideally wrong setting for the ballet. It is a graceful, barn, and Peter Darrell has ever been a choreographer whose work responds to the focus given by close

company playing in an intimate house. Part of the triumph of the Lyon Opera's *L'Étoile* is owed to just this vivid communication between stage and audience, performances reaching surely and beautifully to the farthest reaches of the King's Theatre.

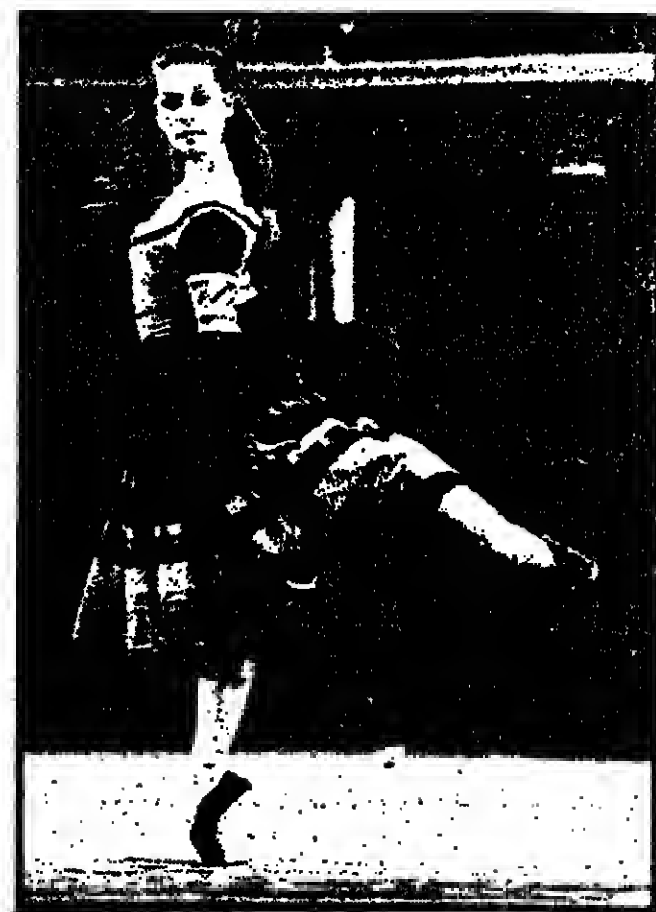
Sitting in the Playhouse balcony, I felt I was watching Darrell's work at one remove. I suspect that in more rewarding surroundings and, admittedly, with performances "run" by this *Carmen* will appear sharper and more tragically direct.

It is, even at first acquaintance, a well made, coherent narrative, excellently designed by Terry Bartlett. He has provided a permanent set comprising a double-tiered curve of arches backed by wooden shutters, into which various properties—the barriers of a bull-ring; draperies suggestive of mountains; an altar in the final scene—are brought in and out. The result is always felicitous, atmospheric, and excellently lit by Mark Henderson; costuming, from peasant garb to the dress for Goyaesque *Moja*, is fine.

Darrell presents his action clearly, with cinematic speed, the dance touched with Hispan-

isms, but never quaintly so. The piece, inevitably, stands or falls on its principals, and in the 19-year-old Christine Camillo, we have a beautiful young actress capable of bold technical feats and bold feeling. Don José is Davide Bomhana, slightly muted in the opening passages, but gaining in fire and despair until he and Miss Camillo generate a fine blaze for the death-scene, set as a *Corrida* in the bull-ring, with the cast gazing down from the upper tiers of the set in frozen fascination.

Subsidiary roles are well played and the Scottish ensemble warm to their tasks after a rather staid opening. I am less happy about the Fate figure of a fortune-teller who trails through the action in minatory fashion: it is a part which seems to call for greater presence and maturity than it receives from Sally Collard-Gentle. There are some slight biasses in the dramatic momentum—a gypsy entertainment is like a detour from the straight line of the narrative—but in every other respect this *Carmen* has the proper inevitability of tragedy and an easy command of historic period and atmosphere. Now all that remains is to find a theatre to do it justice.



Christine Camillo as Carmen

## Are You Lonesome Tonight?/Phoenix

Michael Coveney

Alan Bleasdale's new play, first seen in May at the Liverpool Playhouse, is an attempt to say something serious and affectionate about Elvis Presley, and like all such hagiographical enterprises it emits a strange necrophilic aroma laced with sentiment.

Presley, it turns out, along with James Dean and Marilyn Monroe, was a victim of his own fame, misunderstood and exploited; he was also fatally wounded by the death of his twin brother Jesse. If Jesse had lived, Elvis exclaims, "We could have been the Everly Brothers!" (Or, no they couldn't).

Bleasdale does not offer a complete whitewash: Martin Shaw's bloated star, in shades and a mauve crushed velvet tracksuit, white towel thrown around his neck, is a picture of diseased vanity and stupidity.

But isolation and death in *Graceland* are less to do with his own shortcomings than with his mother fixation, his sobbing inability to communicate, and his twisted wish to whom he confides in a rather protracted maudlin penultimate scene, before resurrecting him as a mirror image of his younger, rock and rolling self.

Robln Lefevre's production pinpoints the theme of blood brothers separated by age in the device of Elvis and his dwindling entourage running through old memories and films, thus allowing Simon Bowman to explode into view as the dangerous white boy who sang like a Negro and, according to Billy Graham, endangered the nation's youth. Thus the old Elvis both relives the past and atones his vanity by participating at his own concert.

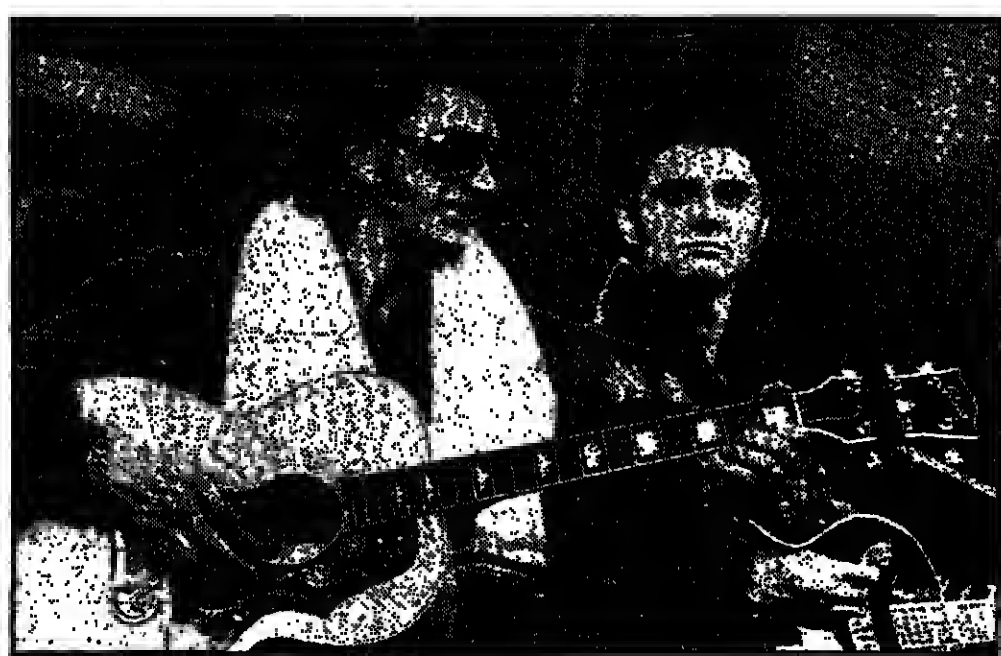
At the same time—and this is the weakest strand in the action—a disgruntled former employee, Duke (Peter Marinker), is spilling a few beans into the lap of a spectacled English subculture vulture who intends to write a book about "the nearest thing to a Greek god for this century." These scenes are riddled with inertia, are endemically unconvincing and hardly worth all the trouble for the one good joke at the expense of the gormless writer.

There is a dramaturgical awkwardness here that we should no longer expect from a writer of Bleasdale's experience: Duke is now on the telephone to

Graceland and now instrumental in the clumsy implication of Elvis in a Mafia plot to kill off his first wife's lover. Colonel Parker (Roger Booth) is an other shadowy figure given short shrift.

Voytek's design combines the pink slideaway of the Graceland hideaway with a platform of rocks and Cadillac bonnets for the band. The band is first-class, as is the musical direction of Rod Edwards and the amplification. While Gladys Presley (Della Lindsay) mourns her dead baby, Bowman and Shaw give a superbly gossamer version of "Loving You" during which Shaw removes his shades for the first time to reveal a face ravaged with tears and darkness.

The Presley concert also includes a thrilling set by Bowman in black leather in which the curled lip, the shaking knees and tenor tremolo convey all you could ask of a Presley looking like competition without, of course, that final killing stab of inimitable authenticity. And this, at the end, is what does for all musical fakes: I preferred the unapologetic Astoria Elvis of several years ago. There were twice as many songs and no mention of Jesse.



Martin Shaw (left) and Simon Bowman

## Suitcase Packers/Lyric Studio

Martin Hoyle

Hanoch Levin is one of Israel's most prolific and popular playwrights. Best remembered here for *Rubber Merchants* on the Edinburgh Festival two years ago, he arrives in Hammerstein courtesy of the Cameri Theatre of Tel-Aviv, with a deceptively simple and episodic look at a suburban community where, to quote *The Revenger's Tragedy*, "there's nothing certain in Hamlet's nothing."

The result resembles an Israeli version of Thornton Wilder's *Our Town*, not least when the dead visit the living. The simultaneous earphone translation takes some getting used to, but the play grows on one in its 90-minute duration. Pack they may, but these would-be travellers never actually leave the community (except poor plain Bella who, it is implied, takes her portion with her). Compulsive ear Klechman (Shabtay Konorti) spends his savings on Liza Rosen's tummy prostitute, mini-skirted and tottering on towering platform heels. Even stuttering translation takes some getting used to, but the play grows on one in its 90-minute duration.

Mike Alfreds, formerly of *Shared Experience*, mixes the funny and the pathetic in his production's saga of several families against the unapologetic background of a bare stage. In the 18 short scenes characters bring on their own scenic props, chiefly balcony balustrades. We meet a hunchback who kills himself, a stutterer who briefly finds happiness in a homosexual fling, a plain unmarried daughter who departs for London (where she may still be lonely but the TV is better), and above all the growing number of widows whose affirmation that "we are the life and strength of the neighbourhood" delineates a society where the family is all-important.

Parents ache for their child.

dren to marry; pregnant women bulldoze their way over domestic opposition with threats about the future of the dynasty; and an old woman, escaping from the institution to which her family consigns her, flits, ever more ragged, across the stage; a wrath-like memento, not mori but vivere—a life of forsaken old age, responsibility cruelly abandoned.

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The excellent cast, successfully skirting sentimentality, includes Aaron Almoz as the lovelorn hunchback ("A little bit extra behind has ruined my life in front"), Ruth Geller and Abraham Peltz as elderly parents who lose their adored only son, and Shulamit Adar, the abandoned old mother, a terrible image of vulnerability and bewilderment. The play is both less exotic and more churlish than these allusions might suggest; and very rewarding.

## Songmakers and pianists/Edinburgh

Max Loppert

The morning concerts at the Queen's Hall, one of the most inviting homes for music in the land, are the bread and butter of Edinburgh's music-making. The festival week began shakily on Monday with a rather sadening Bach concert given by Yehudi Menuhin in charge of the Scottish Chamber Orchestra—he is here for a week-long "Menuhin season"—but then on Tuesday morning things came right with the recital given by the Songmakers' Almanac. It was the bread and butter of Edinburgh's music-making.

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of "L'Invitation au voyage"—Duparc's, and the little-known one by his friend Chabrier, both neatly inserted into the evening's music-making. The festival week began shakily on Monday with a rather sadening Bach concert given by Yehudi Menuhin in charge of the Scottish Chamber Orchestra—he is here for a week-long "Menuhin season"—but then on Tuesday morning things came right with the recital given by the Songmakers' Almanac. It was the bread and butter of Edinburgh's music-making.

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There was talk between musical items, as is usual in the Songmakers' recitals, but this time it was produced entirely without the glibly schoolboyish note that sometimes sounds in the various compilations by chief Songmaker and pianist Graham Johnson. The actor Neil Cunningham, reading from Chabrier's letters, gave a splendidly sharp impression of a lovable man who was a famous wit and bon vivant, yet who was also private, subtle, and complex. A blend of countryman and Parisian whose brightness in fully joining the musical world and whose suspicious attitude towards it perhaps explains why he never took his genius quite as far as one feels it ought to have gone.

The musical selections, sung by Patricia Rozario, Martyn Hill and Richard Jackson, fitted without the glibly schoolboyish note that sometimes sounds in the various compilations by chief Songmaker and pianist Graham Johnson. The actor Neil Cunningham, reading from Chabrier's letters, gave a splendidly sharp impression of a lovable man who was a famous wit and bon vivant, yet who was also private, subtle, and complex. A blend of countryman and Parisian whose brightness in fully joining the musical world and whose suspicious attitude towards it perhaps explains why he never took his genius quite as far as one feels it ought to have gone.

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## Arts Guide

Musical/Monday. Opera and Ballet/Tuesday. Theatre/Wednesday. Exhibitions/Thursday. A selective guide to all the Arts appears each Friday.

August 9-15

## PARIS

**Benoist** An important exhibition of the most famous of the Impressionist painters, who never tire of glorifying the light, comes to Paris from the Hayward Gallery, London. It consists of some 125 paintings, 30 drawings, including *Le Bal du Moulin de la Galette* and *La Danse à Bougival*, Grand Palais, Closed Tue. Ends Sept 2 (3615410).

**Perfume** An enchanting exhibition in praise of perfume assembles 130 objects, mostly phials, bottles and perfume. Ends Sept 2 (3615410).

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**funne fountains** from the 18th to the 19th century. Some were made of Venetian porcelain, others of Benjamin glass or from gold and enamel in England. There are silver pommeliers with petals opening up and Chinese china statuettes. The exhibition is at the Louvre des Antiquaires, 2 Place Palais Royal. Ends Sept 15.

## LONDON

**The Tate Gallery** Francis Bacon, Britain's greatest living painter, is the subject of a second full retrospective exhibition at the Tate, 20 years after his reputation as an artist of world standing was first put beyond all doubt. Now we see him no longer as a unique and extraordinary figure, but as an artist who has come at last to his own, as younger painters have come round again to the human figure as the central, creative preoccupation. As the subject matter is now more acceptable, so his peculiar and tormented re-invention and reconstruction of the figure no longer shocks. Ends Aug 18.

## NETHERLANDS

**Amsterdam, Film Museum** (Vondel Park 3). The French cinema night. This week films by Chabrol, Kaut, Royder, Terriade, Choux (Fri, Mon to Thur, all matinees). (331646).

## SPAIN

**Santander, San Millán del Mar** The splendour of pre-Columbian culture. Gold exhibits from the Quito.

**Treasure, Fondation San Millán**, Torre de don Borja. Ends Aug 30.

## SWITZERLAND

**Martigny, Fondation Pierre Gianadda** 250 Klein paintings in the setting of the ruins of the city of Octodurum. Ends Nov 3. (026/23578).

## VIENNA

**Vienna 1870-1938: Dream and Reality** The greatest master of the Viennese fin-de-siècle—Klimt, Otto Wagner, Schiele, Kokoschka, Aldolf Loos, Josef Hoffmann—in a dazzling display of Jugendstil creative genius. The attempt to integrate the artistic achievements of this era with philosophical developments (notably Wittgenstein but also Freud) and political transformations (the emergence of municipal socialism on the ruins of Baroque splendour) is ambitious and only partly successful. The complex tension between materialism and consumer reality on the one hand and the illusions or fantasies of individual artists on the other is hinted at but not fully explored. A high point of the show is a reconstruction of Hoffmann's room at the secession exhibition of 1902. Here, triumphantly restored, is Klimt's fifty-foot Beethoven frieze depicting humanity's progress through suffering to joy on the theme of the Ninth Symphony. Displayed exactly as intended, this alone is worth a special visit. Kunsthistorisches. Ends October 8.

## BRUSSELS

**Opera** continues from 1989 to the present including Zeffirelli's *Rigoletto*.

**Bosquet's Travels and Karl Ernst Herrmann's Cicerone of 1914**. Musée des Beaux-Arts de Dordogne. Until November.

## WEST GERMANY

**Munich, Staatsgalerie moderner Kunst, Prinzregentenstr. 1** German Art since 1900, 200 paintings, prints and drawings by 15 artists from the private collection of the German Prince Franz of Bavaria. Among them: Bayes, Richter and Kiefer. Ends Sept 15.

**Berlin, Nationalgalerie, Potsdamer Straße 50** New acquisitions 75-85, after 500 works from between 1880 to 1985. Some 300 important artists participate. Ends Aug 25.

**Aachen, Sommer-Ludwig-Museum, Wilhelmstr. 18** 100 drawings, watercolours and plastics from Joseph Beuys, covering the fifties and sixties. Ends Sept 29.

## ITALY

**Florence, Museo Archeologico (Piazza S. Annunziata)** The Etruscan Civilization: This is the first of a long series of exhibitions to mark the Year of the Etruscans, and shows the results of the most recent research into the Etruscan world. A useful history of this civilization's birth, development and decline. Ends Oct 20.

**Florence, Palazzo Pitti (Sala Bianca)** Modern masters from the Thyssen-Bornemisza collection: The pleasure to be had from this remarkable exhibition is that it reflects the taste and prejudices of one individual: of the few left who can afford Corot, Monet, Gauguin, Picasso—and who is generous enough to send them to be exhibited in France, England, the U.S., Australia, Japan, and now Italy. This same collection, with a few exceptions, was seen at the Royal Academy in London last autumn. Ends Sept 20.

**Rome, Palazzo Venezia (Piazza Venezia 3)** *Quattrocento* Cor. Nigra—57 works from the Borgheese collection. The Villa Borghese, which houses one of the best patrician art collections in Rome, is likely to be closed for repairs for at least another year and some of the gems from the collection have been transferred to this site for the summer. Includes works by Titian, Veronese, Domenichino, Caravaggio and Dosso Dossi. Ends Sept 30.

## NEW YORK

**Metropolitan Museum** 30 objects from the period between the 1831 Crystal Palace Exhibition to the 1900 World Fair in Paris demonstrate the show's theme of Revivals and Explorations in European decorative arts. Ends Sept 1.

**Asia Society** Japanese art of the supernatural, featuring ghosts and demons that turn themselves into human creatures to harass guilty and innocent, are illustrated in prints, screens, small sculptures, paintings and notebooks from the 17th to 19th centuries. Ends Sept 1.

## WASHINGTON

**National Gallery (West Edge)** 36 oil master paintings from the Dutch Picture Gallery are exhibited under the title *Collection for a King*, including works by Rembrandt, Van

Dyck, Canaletto and Gainsborough. Ends Sept 2.

## CHICAGO

**Art Institute** Through Edward Manet made sketches primarily to reproduce and publish his paintings, he developed a unique style as shown in the 27 sketches in this special exhibit of more than a third of his total output of 75 sketches. Ends Sept 2.

## TOKYO

**overlooking Tokyo's tranquil central (most and green around Imperial Palace) plus Japanese tea-room.** Ends Sept 1, closed Mondays. Modified 120 works in oil, watercolours, and sculptures. National Museum of Modern Art, Kitayama Park (near Palace and Imperial Hotel) and parts of Tokyo's oasis near the Imperial Palace. Ends Sept 29.

**Qing Dynasty Treasures from the Forbidden City, Peking.** An important exhibition of 273 pieces showing the opulence and craftsmanship of the Qing Dynasty (1644-1912). Costumes, ornaments, ceramics, paintings plus imperially banned, non-setting, all magnificently displayed in Tokyo's best department store art museum. Seibu Department Store, Itochukuro Branch. Ends Aug 26, closed Thursdays.

**Masterpieces from Japanese Art Gallery** From one of Tokyo's finest private museums belonging to Sano Ichiro, the best from an outstanding collection of Oriental ceramics, crafts and paintings. Idemitsu Art Museum, 9th floor of Kokusai Bldg, Hibiya.



## FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY  
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Thursday August 15 1985

## Regulating eurobonds

THE EUROBOND MARKET is a market which the new City regulatory authority, the Securities and Investment Board, would prefer to leave alone, but cannot. On one hand, the British private investor has very little contact with this vast and mainly professional market—and the chief concern of the new regulatory system now evolving is that the private investor should be protected. On the other, it would look very inconsistent for the SIB not to regulate the biggest securities market in the City.

Furthermore, the eurobond market may well represent the first wave in the emergence of securities markets that transcend national frontiers and which will pose obvious problems to any authority trying to regulate them on a purely national basis. Homeless equities will probably join the eurobond market, and even securities and other financial instruments which do not have a national identity will be sold to British investors from afar, over the telephone, and not only by British firms obeying British rules. This is an untidy prospect which the recent UK White Paper on investor protection chose tidily to overlook.

The eurobond market sprang out of non-regulation. For 17 years it has flourished wildly alongside the regulated world of the London Stock Exchange, tempting institutional investors across the world with a profusion of new-fangled instruments. Although some three-quarters of its trading takes place in the City, the market links 37 countries. So it is no surprise that the market's trade association, the Association of International Bond Dealers, is hard-pressed when asked to explain at short notice how its London members will come up with a regulatory system which satisfies the criteria laid down in the White Paper. The association's international membership has granted it neither the role nor adequate powers to do this job.

**Functions**  
 The SIB is now developing a two-track approach to the self-regulation of investment businesses. It will "authorise self-regulatory organisations" (SROs) and it will "recognise investment exchanges." In

effect the former will be charged with vetting the players and the latter will vouch for the decorum of their game. One body, the Stock Exchange, for instance, will be allowed to perform both functions, but the functions will be monitored separately by the SIB.

The way forward in the case of the eurobond market is probably to set up one system simply and one for the London-based SRO with its own rules of membership and conduct, or alternatively a special associate membership of the Stock Exchange—and separately to recognise the AIBD as the guardian of eurobond trading.

The latter is going to demand a clever blend of pragmatism and idealism from the SIB and the Department of Trade and Industry. The AIBD is going to find it hard to persuade its members to meet some of the investment exchange guidelines—lay members on the governing body for example. But equally there are other guidelines—the provision of up-to-date price information, for instance—which the AIBD does well to espouse and which would increase the attraction of London as a eurobond centre.

**Initiative**  
 Partly as the result of scandals, the AIBD is of its own volition moving towards a more regulatory approach, so the British authorities will not be trying to impose order upon an untamable desire for financial anarchy. But the White Paper is certainly going to have to be seriously interpreted by every body involved in the eurobond market: it is to remain based upon the City.

The Government and the SIB would do well to give themselves a more international perspective in looking for the right compromise here. The Bank of England has already discovered that it is impossible to regulate today's banking industry in British isolation: it took the initiative in pushing for a forum in which different approaches to bank regulation could be co-ordinated and harmonised. The same initiative is now needed for securities as the global market in them starts to emerge. In the U.S. the SEC is already saying so.

## Trading apples for pears

THE FOUNDATION stone of the global prosperity of the post-war years was the expansion of a non-discriminatory, multilateral trading system. Recently, this open trading system has come under attack. The liberal rules enshrined in the General Agreement on Tariffs and Trade have been flouted by the profusion of unofficial import quotas and "voluntary" export restraint orders.

But perhaps the most insidious threat to free trade lies in the steady growth of "countertrade." This is the umbrella term for trade deals in which exporters to particular markets are obliged to accept counter-vailing imports from the same market. The simplest example to cashless barter: the direct exchange of goods for goods. But there are many more sophisticated variants. One is "counter purchase" where the exporter is paid on normal cash or credit terms but to secure the order has to agree to buy a certain value of goods and services in the country concerned.

Why is countertrade undesirable? Mainly because it is an inefficient way of trading. As the Department of Trade and Industry points out in a new booklet, such trading fosters closed, bilateral deals which contradict the non-discriminatory, multilateral principles of GATT. Countertrade fails to respect the elementary lessons of comparative advantage. In an international trading system enjoying an international medium of exchange it is absurd for one country to say it will buy something from another only if that country returns the compliment.

**Inefficient**  
 The inefficiencies are even greater of the corporate level. In order to secure export orders, companies have to build up expertise in a whole range of markets and products outside their normal experience because they have to know where and at what price they can resell the counter-purchased goods they neither want nor need. The counter-purchased goods may be low-quality or violate anti-dumping laws. At the very least, exporters are obliged to pay heavy advisory fees to middlemen. In spite of the inefficiencies,

countertrade is spreading fast. It has long been a central feature of trade between Comecon and the West but more recently has been embraced by many developing countries—notably Brazil, Indonesia, Malaysia and Nigeria. In Europe, Greece is increasingly demanding counter-purchases; elsewhere, Australia and New Zealand are notorious for setting constraints on overseas suppliers.

Some countries mistakenly regard countertrade as the best way to build up their own export industries—by demanding a rights issue by its South African subsidiary, Barclays National Bank (Barnat), and as a result loses majority control. And though Barnat will become an associate bank within the Barclays group, it will drop the Barclays name "in due course."

**Frozen out**  
 While disapproving of countertrade in principle, the DTI is paradoxically worried that British companies are being frozen out of export markets because they are unfamiliar with the technique. Nigeria, a prime UK export market has recently negotiated a series of big countertrade deals but none has been with Britain. The DTI has even toyed with the idea of setting up a special public sector agency to advise on this inefficient trading practice. But it has been stymied by the lack of interest shown by British companies.

The DTI's booklet lists a large number of private companies, including several merchant banks, which specialise in advising companies on countertrade. There is thus no need for a public agency even if some other countries have one. The more important role for the Government is to speak up at international forums such as GATT on the priority to create the conditions which will ensure countertrade withers and cash-based multilateral trading flourishes.

FIVE MONTHS after the defeat of the National Union of Mineworkers ended Britain's longest, most bitter postwar labour dispute, members of another union—the National Union of Railwaymen—face a damaging confrontation with their state-owned employer. The issue is the BR Board's plans for driver-only trains—removing the guard—which the Board sees as central to its hopes of future productivity improvement. First mooted nine years ago, and pressed upon the rail unions since 1981, BR accuses the NUR of dragging its feet and this week has stepped up the pressure by threatening to sack 270 guards in Scotland and Wales who are refusing to obey management instructions.

The NUR, which plans an industrial action ballot of about 5,500 of its members on August 22, knows it must fight cunningly in the "post-miners" atmosphere to avoid defeat. Mr Jimmy Knapp, the canny Scot who leads it, was a staunch supporter of Mr Scargill and his men but he has seen the agony of their humiliation and will be wary of falling into the same trap.

To the bystander, this dispute seems to have emerged suddenly. It raises certain questions: why is it coming to a head now? Is there any way of avoiding it? And if not, who will win?

On the face of it, it is a bold move on the Board's part to risk a costly dispute while it is struggling to regain the 20 per cent of coal traffic which has still not returned to rail, after

ductivity and this certainly to include any proposals to extend driver-only operation of trains. Board members say such a veto could stymie all their future efforts to improve productivity, and that much of their firm investment programme, the industry's biggest for 20 years, could be made useless if they cannot use new equipment efficiently.

BR knows the danger of a costly campaign. The 1982 train drivers' strikes over flexible rostering cost £170m in lost business—a figure which if repeated this time would far outweigh the £27m a year which driver-only operation will be saving after five years.

The Board's fundamental case is that without the sort of changes it is proposing, the railways may not survive at all in the face of increasing competition from cars, lorries, and deregulated coach and bus services. No management, it argues, could live within the kind of constraints which the unions are imposing. BR stated before June's NUR conference that it intended to resume and extend trials of driver-only trains—but the conference ignored the warning. The past five weeks have brought mounting disruption of passenger, iron ore, oil, and other freight services as BR began implementing its policy and the railmen refused to co-operate.

Besides the NUR's national ballot on August 22, it plans a further industrial action ballot of 25,000 workers at British Rail Engineering and regional workshops over the separate issue of job losses there, to be completed by September 5. BR, meanwhile, is forcing the pace. It has threatened to stop paying all employees if the network is paralysed by widespread action, and now threatens to sack 270 guards in South Wales and Scotland if they do not promise by midday tomorrow to return to work and obey instructions.

The obstacle to this is the NUR's two-year-old conference policy request to be taken into any further talks on pro-

## In black and white

Barclays' chief general manager, Peter Leslie, maintained a brisk but friendly composure in the face of some sceptical reporters yesterday.

He has called them to the seventh floor of his City headquarters to tell them that Barclays was adopting a lower profile in South Africa and to explain why. The bank has passed up a rights issue by its South African subsidiary, Barclays National Bank (Barnat), and as a result loses majority control. And though Barnat will become an associate bank within the Barclays group, it will drop the Barclays name "in due course."

"This is a commercial decision," Leslie, 54, said in his business-like way, which has been under consideration for some time and is in line with our strategy of the last 15 years.

And as might be expected from a man whose hobby is historical research, the bespectacled Leslie did a very good job afterwards of tracing this natural progression right back to 1923 when Barclays bought the old National Bank of South Africa.

But it would be inevitable, he supposed, that some people would seek to connect the move to South Africa's current troubles or criticisms from anti-apartheid supporters of Barclays' involvement in the country.

And they did. Was he really maintaining that this had nothing to do with it?

"That's absolutely right," said Leslie. "This is a commercial decision; an entirely natural development."

So political considerations did not affect the placing of its rights with the liberal Anglo-American Corporation and Southern Life? "They were natural," said Leslie smoothly.

So the decision—taken a week ago—was in no way influenced by politics? "In no way."

Well, Leslie conceded, except in so far as economic and political factors usually forced an

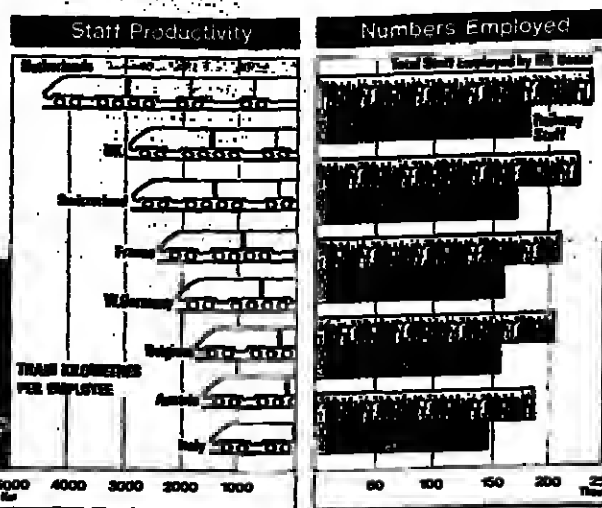
## UK RAIL DISPUTE

## The union on its guard

By Brian Groom, Labour Staff



Jimmy Knapp



BR Board

Why is the issue of one-driver trains so fraught? The NUR's public campaign against the idea emphasises the danger to passenger safety. Not only would the absence of a guard worry women travelling alone, it says, but also involve leaving a train unattended on the line in the event of a breakdown.

The Board replies that driver-only trains are used widely on the Continent, and have worked safely on the London St Pancras-Bedford line for two years. It even claims the new

arrangements are in some ways safer, because drivers have radios in cabs and can call for police help immediately if, for instance, there is trouble from vandals on the line.

The safety issue is an emotive one, but it is probably not the central one in guards' minds. They are worried about the 1760 job losses planned over five years. Though no redundancies are planned (there are 800 vacancies for guards at the moment, and 2,000 guards over 55 are nearing retirement), the jobs-gone-for-good argument

which dominated the miners' strike remains a powerful one within the NUR.

First raised formally as part of a six-point productivity programme in 1981, BR achieved what it thought was a breakthrough on one-driver trains in 1982 when Lord McCarthy's Railway Staff National Tribunal ruled that guards should be taken off conventional duties on the Bedford to St Pancras line, known as Bedpan line. In fact, Bedpan did not become operational until October 1983 and only after lengthy negotiations during which the 48 electric trains lay idle in railway sidings in Crickwood north London. BR agreed to pay drivers an extra £6 a shift, and signalled operating the service also received an extra £2 a shift.

Bedpan remains the only line to run regular driver-only trains. BR has put 16 displaced guards on to commercial duties, checking tickets and collecting fares, and has offered to increase this to 32 because they have brought in additional revenue—but the NUR has still not agreed on the permanent number of "guards" to be used in this way.

Of the six productivity measures proposed in 1981, BR has so far achieved only two: flexible rostering and open station collection, which transfers ticket collection from the station barriers to the train. A third—removal of the second man from the cabs of light shunting locomotives—will shortly be considered by the tribunal. There is as yet no agreement on how to implement the trainman workshops, a new August 9. BR threatens to stop paying all employees if guards' action paralyses network.

August 12. Dispute spreads to Western Region passenger services and halts all ore trains to Southport. August 13. Board threatens to sack 270 guards if they refuse to work normally by tomorrow.

## TIMETABLE OF THE DISPUTE

1981. BR puts forward six proposed productivity measures, including driver-only operation on passenger and freight trains, first mooted in 1976.

1982. BR Board introduced flexible rostering for drivers after Aslef strikes which cost the industry £170m.

Railway Staff National Tribunal rules that guards should be taken off conventional duties on Bedford to London St Pancras line. March 1983. Agreement finally reached for driver-only trains on Bedpan line. Service starts in October.

Summer 1983. NUR conference votes not to enter further talks on productivity, especially driver-only operation. Reopened 1984. Board backs down over making pay rise dependent on productivity progress, because Mrs Thatcher does not want a dispute on a second front during the miners' strike.

May 1985. BR tells NUR it intends to go ahead with driver-only trains, challenging

it to reverse conference policy.

June. Policy remains as NUR conference does not discuss it. June 25. NUR conference switches policy in favour of pre-strike ballots.

July 8. Dispute flares over pilot experiment for driver-only working between Birmingham and Scanthorpe steelworks.

July 15. Industrial action starts on the iron ore service to Port Talbot, South Wales, and on London King's Cross suburban services.

July 23. BR win court injunction against NUR over separate issue of blocking station barriers built by private company.

July 24. NUR lifts railbus ban, but announces national guards' ballot on industrial action, and further ballot over job losses in trainman workshops.

August 9. BR threatens to stop paying all employees if guards' action paralyses network.

August 12. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 13. Board threatens to sack 270 guards if they refuse to work normally by tomorrow.

August 15. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 16. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 17. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 18. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 19. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 20. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

August 21. Dispute spreads to Western Region passenger services and halts all ore trains to Southport.

guards at the centre of the dispute; but the threat to cease paying all employees in the event of severe disruption, if carried through, would be an attempt to undermine the NUR's position by involving staff who are not keen to lose earnings on the guards' behalf, and might push the union to the limit to resolve the dispute.

At this stage, the prospect of an agreement on the driver-only issue looks remote. The BR Board appears to hold most of the cards as the dispute widens. The risk, as Board members well know, is that they could win a victory on this single issue which still fails to bring union co-operation on other measures.

That was what happened in 1982, when BR won on flexible rostering but did not unlock the door to other improvements in efficiency.

Now the Board feels it needs once and for all to break the deadlock, whereby each productivity measure requires lengthy negotiations followed by a national dispute.

## Men and Matters

Integral part of commercial decisions. But wasn't this a very sensitive time for such a decision? The South African authorities had been very relaxed about it. Leslie responded relaxedly. And the market was right—or it might have been deferred.

## Crime's money

The International Metalworkers' Federation produces a useful annual survey of comparative earnings in metal industries all over the world. It is based on the number of hours a worker has to put in to earn enough to buy things like a loaf, a TV set or a car.

The concept appears to have been difficult to grasp for one of the Federation's African affiliates. It has just sent a telex to the Federation's Geneva headquarters asking for a copy of "the comparison of the purchasing power of working crime."

## Shah's sign

Fleet Street's new technology battle is beginning to hot up nicely—even during the holiday month of August.

Eddie Shah, whose plans to launch a new colour daily paper next spring are being rattled with some nervousness on the part of other pop paper proprietors, has now moved his papers UK staff into offices in London's Vauxhall Bridge Road.

And Shah's advertising agency, Wright, Collins, Rutherford, Scott, is planning to turn the advertising hearing into the biggest office notice board in town.

The board will be used to welcome new members of staff that Shah poaches from other papers, to amuse the estimated 10,000 office workers who pass by every day with witty mes-



D. MANNING

sages, and generally to whet Londoners' appetites for the Daily Shah.

No rum announcements have yet been made about the new paper's title, or the exact date of its launch, however. Shah is too worried about the possibility of counter-offensive campaigns from rivals such as Rupert Murdoch's Sun and Robert Maxwell's Mirror.

Shah's official line is that he does not look over his shoulder to see what potential competitors are up to. Which is just what the potential competitors say themselves, of course.

Maxwell, who announced earlier this year that he was spending £10m on a Mirror promotion campaign, is outraged at the suggestion that one factor in his decision to cancel the rescue attempt for Sinclair Research might have been the threat to his empire.

"We're not worried about Mr

## Korean disease

The Korean Government is having some trouble selling the public its latest novelty—a proposed law that would empower a panel to incarcerate left-leaning students for up to six months.

During that time the Government would instruct them about the "erroneous" thinking of Karl Marx and other lefties. The Government Information Ministry has been ringing foreign correspondents in Seoul this week to emphasise that the students will not be sent to "Re-education Camps," as had at first been stated. The official word now is that they will be packed off to join a "Re-orientation Programme."

The opposition parties are still unconvinced. They say the law would violate the constitution, which provides that citizens be tried by a court of law. Not so, says an official of the Ministry of Justice. The "Re-orientation Programme" is not a criminal punishment.

Anxious to explain further the purity of the Government's scheme, the official compared it with the authority possessed by the Korean health minister to quarantine anyone carrying certain diseases.

So far there is no word of Korea coming up with an inoculation against communism.

## Off day

The morale to this tale seems to be that you can't expect to get it right every time.

A windup order has been made on a Bradford firm called Everlasting Services.

Observer

## BASE LENDING RATES

ABN Bank	11 1/2%	Hill Samuel	11 1/2%
Allied Dunbar & Co.	11 1/2%	C. Hoare & Co.	11 1/2%
Allied Irish Bank	11 1/2%	Hongkong & Shanghai	11 1/2%
American Express BK.	11 1/2%	Johnson Matthey Bkrs.	11 1/2%
Henry Ansbacher	11 1/2%	Knowles & Co. Ltd.	12%
Auro Bank	11 1/2%	Lloyds Bank	11 1/2%
Associates Cap. Corp.	12%	Edward Manton & Co.	12 1/2%
Banco de Bilbao	11 1/2%	Meghraj & Sons Ltd.	11 1/2%
Bank Hapoalim	11 1/2%	Midland Bank	11 1/2%
BCCI	11 1/2%	Morgan Grenfell	11 1/2%
Bank of Ireland	11 1/2%	Mount-Credit Corp. Ltd.	11 1/2%
Bank of Cyprus	11 1/2%	National Bk. of Kuwait	11 1/2%
Bank of India	11 1/2%	National-Globebank	11 1/2%
Bank of Scotland	11 1/2%	National Westminster	11 1/2%
Banque Belge Ltd.	11 1/2%	Northern Bank Ltd.	11 1/2%
Barclays Bank	11 1/2%	Norwich Gen. Trust	11 1/2%
Beneficial Trust Ltd.	12 1/2%	People's Trust	12 1/2%
Brit. Bank of Mid. East	11 1/2%	PK Finance Intl. (UK)	12%
Brown Shipley	11 1/2%	Provincial Trust Ltd.	12 1/2%
CL Bank Nederland	11 1/2%	R. Raphael & Sons	11 1/2%
Canada Permanent	11 1/2%	Roxburgh Guarantee	12%
Cayser Ltd.	11 1/2%	Royal Bank of Scotland	11 1/2%
Cedar Holdings	12%	Royal Trust Co. Canada	11 1/2%
Charterhouse Capital	11 1/2%	J. Henry Schroder Wagg	11 1/2%
Chenobank	11 1/2%	Standard Chartered	11 1/2%
Citibank NA	11 1/2%	TCS	11 1/2%
Citibank Savings	11 1/2%	Trustee Savings Bank	11 1/2%
City Merchants Bank	11 1/2%	United Bank of Kuwait	11 1/2%
Clydesdale Bank	11 1/2%	United Mizrahi Bank	11 1/2%
C. E. Coates & Co. Ltd.	12%	Westpac Banking Corp.	11 1/2%
Comm. Bk. N. East	11 1/2%	Whiteaway Ltd/Law	12%
Consolidated Credits	11 1/2%	Williams & Glyn's	11 1/2%
Co-operative Bank	11 1/2%	Yorkshire Bank	11 1/2%
The Cyprus Popular Bk.	11 1/2%		
Duncan Lawrie	11 1/2%		
E. T. Trust	12%		
Exeter Trust Ltd.	12%		
First Nat. Fin. Corp.	13%		
First Nat. Secs. Ltd.	13%		
Robert Fleming & Co.	11 1/2%		
Robert Fraser & Ptns.	12 1/2%		
Grindlays Bank	11 1/2%		
Gulcoess Mahon	11 1/2%		
Hambros Bank	11 1/2%		
Heritable & Gen. Trust	11 1/2%		



## Indonesia's resettlement scheme

# Why 3.8m people are on the move

By Kieran Cooke in Jakarta



A pattern of islands with a population of 162m

TO SOME, it is an audacious experiment in social engineering, the largest voluntary resettlement of people attempted. To others, the Indonesian Government's transmigration programme is merely an extension of policies once followed by the Soviet Union and China in which, under the banner of national development, large numbers of people were herded into communes and settlements in isolated regions and left to scratch for a living.

The programme, which has so far received about \$800m of foreign assistance, much of it funded by the World Bank, is becoming ever more ambitious. In the next five years alone, the aim is to move some 750,000 Indonesian families or 3.8m people. As these plans are put into effect, transmigration is coming under increased scrutiny both at home and abroad.

The official rationale for the transmigration programme is Indonesia's chronically uneven population distribution. According to the latest figures, Indonesia has a population of 162m, making it the fifth most populous nation. Of that number, nearly 100m are crammed into the island of Java, Bali and Lombok, which together constitute an area not much bigger than England or about the size of Louisiana.

Java, representing only 7 per cent of Indonesia's total land area, has the doubtful distinction of being the most crowded island in the world, leaving such oddities as Singapore or Manhattan. It has a density of about 700 people per sq km. Elsewhere in Indonesia, the situation is radically different. On Kalimantan, or what was once called Borneo, there are 12 people per sq km; in the most easterly Indonesian province of Irian Jaya, there are only five people per sq km.

The former Dutch colonial administration started moving people out of Java early this century to work on plantations and spice gardens in other islands. But it is only in the last 15 years, under the five-year development plans of President Suharto's government, that transmigration has become an integral part of policy. The latest figures say that since the late 1960s, a total of 650,000 families or 3.2m people have been moved, most of them to the south and central portions of Sumatra and to the island of Sulawesi.

People normally volunteer for the programme: they must be married, healthy, and aged under 40. The government clears the land, provides each family with a house, a plot of land, a house, and food for one year, plus a supply of seed and farming equipment. Ideally, each transmigration community should consist of about 2,000 families divided into four units. The government is responsible for building the roads, schools,

medical services and other infrastructure. After five years the transmigration site is supposed to function as an independent community, and to need no government assistance.

Estimates are that for every transmigration family to be resettled, it costs between \$10,000 and \$12,000. So far, about \$30m has been spent on the programme. Most observers see government policy as basically well intentioned. There are serious social dangers if the population squeeze in Java is allowed to continue: environmental catastrophe could take place if there is no action. But equally it is clear that transmigration can do little more than dent Java's population problem and that the government has other motives, too. Transmigration is an effective way of spreading the influence of the Javanese—the dominant group in the country—throughout the archipelago.

The powerful head of the armed forces, General Mardani, recently said that transmigration helps to disseminate knowledge and understanding of state ideology, political attitudes and cultural values to what he called the "relatively naive local residents."

"Transmigration supports not only security and defence, but also national resilience," he said. Such motives may well apply in East Timor, where the government plans to settle more than 6,000 families over the next five years. It has also been pointed out that transmigration has the advantage of Islam from Java to other predominantly Christian areas such as East Timor and Irian Jaya.

Throughout Indonesia there are model transmigration sites, and there are others which are far from perfect. In some long-established sites in south Sumatra, people who were once landless peasants are now growing all their own food and selling a surplus. Some have moved into cash crops.

But transmigration site

outside the town of Samarinda in East Kalimantan presents a very different picture. There, transmigration has laboured hard on very poor land producing vegetables to sell at market; yet the road out of the site is impossible for much of the year and produce is left to rot. In central and southeast Sulawesi, there have been riots by transmigrants angry about their conditions. Some have returned to Java.

Many of the problems encountered so far are the result of a lack of trained or committed government personnel, and officials overly anxious to fulfil what have been considered to be unrealistic government targets and quotas. Government in Indonesia is very centralised and hier-

archical: officials often have to travel a distance equivalent to that between Athens and London to obtain a relatively minor decision in Jakarta.

This centralisation of authority could, in itself, be said to contribute to the concentration of people in Java. "The Javanese officials," said one foreign aid worker in Kalimantan, "look down on the other regions. They come to transmigration sites and don't want to get their shoes dirty."

Future plans are likely to run into great difficulty as the government tries to move nearly 800,000 people a year. The Javanese like to describe their island as the nail from which the rest of the world bangs: it is a statement not only of cultural superiority, but also a reflection of Java's richness. A common saying is "put a stick into the soil of Java and it will sprout and grow." Java's

volcanic soils are some of the most fertile in the world. Elsewhere, Indonesia is not so blessed. Areas with suitable soils in Sumatra and Sulawesi have already been settled.

In Irian Jaya, the Government plans to settle 150,000 families or about 700,000 people over the next five years. Already thousands have been settled there and land is being cleared for a further large influx. But an Indonesian working on a rural community development programme in the province says Government's targets are unrealistic. "There is a myth of the emptiness of Irian Jaya," he said. "Despite its massive land area, most of the province is not suitable for cultivation and the areas that are, have already been densely settled."

People normally volunteer for the programme — they must be married, healthy, and under 40 years of age

There are other factors which call in to question government plans in the province. Irian Jaya, the former Dutch New Guinea, was surrendered by the Netherlands to Indonesia in the early 1960s with the provision that the population in the territory should be given the choice of independence. An "Act of Free Choice," overseen by the UN, took place in 1969. The result—which was overwhelmingly in favour of integration with Indonesia—is still a highly contentious issue within the province, and in other predominantly Melanesian countries in the West Pacific. The population of Irian Jaya is now about 1.2m. The influx of about 750,000 transmigrants of a very different ethnic background is certain to threaten the existence of Melanesian culture in Irian.

The indigenous people of Irian have little in common with

Japanese immigrants. They have a sacred, almost mystical attachment to the land, which is looked on as the property of their ancestors and of the spirits, and not of the government. They are nomadic people who do not take easily to government plans to resettle them. The Javanese are part of the rice culture; the Melanesians in Irian eat sweet potatoes and yam and above all venerate pig—an animal abhorred by the Moslem Javanese.

Anxieties over the transmigration programme and disputes over land rights are said to be one reason for more than 10,000 Irians crossing over the border into Papua New Guinea over the last 18 months. People are also said to have been frightened by increasing conflict between the Indonesian military and a Melanesian rebel group in Irian Jaya, which is resisting Jakarta's rule.

The official answer is that as Irian Jaya is part of Indonesia, so the province must contribute to the country's overall development. Irian Jaya's governor, Mr Isaac Hindom, a Melanesian, says he is proud to offer Java a place where it can develop. "Java needs us as we need Jowo.... We can work together to build the country."

Irian Jaya is, along with East Timor, one of Indonesia's restricted areas where visits by foreign journalists or other groups are either not allowed or very strictly controlled. "Even we don't really know what is going on there," said a Papua New Guinea official. But if Indonesia persists with its transmigration plans, there could be serious problems in the years ahead.

The World Bank is one of the principal sources of transmigration funds and has so far made available about \$600m to the programme. This includes a recent grant of \$160m for site selection and reconnaissance work, much of it in Irian Jaya. The Bank is extremely sensitive about its involvement

## Lombard

## When companies plan long-term

By Guy de Jonquieres

"THE STOCK market isn't interested in the long term," is a well-worn complaint from companies on both sides of the Atlantic, as often as not after their share prices have dipped in response to a profit setback. The implication is a breach of faith, by shareholders who, through an obsession with making a quick buck, prevent managements from taking far-sighted measures to secure the future of the business.

The argument merits a closer look after the recent debacles at Thorn EMI and STC, two leading British electronics companies which made expensive acquisitions last year in pursuit of long-term strategic goals. Both have since reported disastrous results after the abrupt resignations of their chairmen and chief executives.

It is hard to argue that either company came to grief because of inadequate shareholder support. True, neither Thorn nor STC's enthusiasm for the supposed benefits of its £411m merger with computer company ICL was widely shared elsewhere. But shareholders did at least stump up cash to finance the deals.

Nor did the companies falter principally because of the credibility, or otherwise, of their long-term strategies. Their real problems were decidedly short-term ones. The evidence suggests that, in both cases, the men on the bridge simply became so entranced with their own theories that they failed to notice until too late the black smoke billowing from the engine room.

Thorn and STC are, of course, not alone in being caught out by the slump in world components markets. It is arguably more worrying that both have also taken a beating in long-established core businesses, on which they were relying to underpin profits until their expansion schemes began to pay off.

Thorn has been hit by losses in television manufacturing, partly because it has not built on productivity improvements achieved by automation in the late 1970s. At STC, the severest

profit setback in the first half of this year was in telecommunications, the bedrock of its operations. STC's sudden reverse is all the more surprising in view of its rigorous financial reporting system, a legacy from its former majority owner IIT. Normally, the system should have detected trouble ahead. That it apparently did not may be as much to do with the way in which its findings were interpreted as with the quality of the figures it produced.

Reading the signals has become a lot harder for STC in the past three years. Not only has telecommunications liberalisation shattered its cosy traditional relationship with British Telecom, it must also learn to survive without the elaborate support systems and protective embrace which went with being an IIT subsidiary.

Adjusting to these upheavals would be challenge enough for any management. In retrospect, for STC to have taken on the additional task of absorbing a company the size of ICL and of trying to integrate the two businesses into a coherent whole looks over-ambitious. Then to have answered analysts' increasingly anxious questions about current trading performance with airy lectures on the virtues of long-term strategy served only to create further perplexity about what the company was up to.

High-technology companies face a genuine dilemma reconciling huge capital and research and development spending requirements with the risky and volatile nature of the markets in which they operate. It is not impossible, however, to finance projects which may take time to yield returns: a case in point is Racal's multi-million pound investment in a cellular radio network.

Such ventures require investors to place a lot of faith in the vision and ability of managements. The lesson of the Thorn and STC episodes is that when contemplating grand designs for the future, a blueprint, however detailed, is not enough: shareholders also need to be convinced that the existing foundations are strong enough to bear the weight of the completed structure.

## No more need for Sanko

From Mr A. Goldman

Sir—Your shipping reports in recent months have pulled no punches in their analysis of the state of shipping and its causes. But you have not applied this analysis to Sanko ("The hole in the safety net," August 13) which you portray more as a casualty than a cause. What has happened may be a "major setback for the Japan Inc theory" as far as the banks are concerned but it encourages the theory that Sanko has for at least ten years been one of Japan Inc's major commercial tools. The £22.125 bulk carrier order you cite is a very good example of this in action. The order appeared miraculously at a moment of crisis for the Japanese shipbuilding industry when a new ship was needed to reduce and re-equip capacity and redeploy shipbuilding skills. The impression that Sanko was supported by Japan Inc attracted the enormous amount of foreign funding that you describe but kept recurring for this funding minimal in terms of overall strategy.

Japan is the country that suffers least (some prefer benefits most) from keeping shipping rates low. With far too much shipbuilding capacity in the world, shipping rates are likely to remain low for the foreseeable future. Japan now sells services and equipment to other countries who build ships and whose shipbuilding operations are largely loss making: it no longer needs Sanko.

Your article seems to say that Sanko is a typical albeit the biggest example of how a speculator gets hurt when a market collapses. If Sanko is now allowed to collapse it is simply that it has outlived its use.

Your comment that "the rest of Japan's shipping industry is waiting nervously to see if Sanko's problems will damage their standing internationally" is at best naive. Sanko's activities have long been considered maverick—impervious to shipping market trends for what-ever reasons you choose to ascribe.

The vast proportion of Japanese shipping companies are part of the large groups that make up Japan Inc. Japan Inc and the Government will decide Sanko's future based on what they consider best for Japan—what's new?

A. J. S. Goldman,  
British Union Shipbrokers,  
33 Dover Street, W1.

## Footnote the bill

From Mr R. Freeman, MP  
Sir—Nancy Dunne (August 12) set out very clearly the pressures upon President Reagan to

## Letters to the Editor

impose import quotas on leather footwear. What was not part of the article were the consequences for our own industry.

Our export trade to the U.S. would be damaged but the greater part is higher grade men's shoes which may continue to enjoy some fashionable preference. What would be more harmful would be the switching of perhaps 150m pairs of men's shoes by low cost non-European producers to low tariff markets like the EEC. Import penetration levels in the UK, already at 60 per cent, would rise higher because the EEC tariff is only 8 per cent, amongst the lowest in the world. Canada, Australia and Japan, for example, have tariffs about three times as much.

One can understand the problems the American footwear industry has had with a strong dollar but this is now obating. The UK suffered the same problems in 1979 to 1981 and our industry contracted sharply. The Government should continue to urge the Americans not to impose blanket tariff increases. It has not been the EEC producers who have disrupted the American market but rather Brazil, Taiwan and South Korea. Why should the UK industry suffer further because sensible trade agreements have not yet been negotiated with these countries?

Roger Freeman,  
10, Dingley Hall,  
Dingley,  
Mr. Market Harborough,  
Leics.

## Control at the turnstile

From Mr K. Ludvigsen (August 12), well portrayed the electronic aspect of the identity card systems being proposed to admit only approved supporters to football grounds. Less attention, if any, seems to have been given to the entry gate itself where the system could well founder if conventional turnstiles are used.

Clearly it is no good having the turnstiles simply block the entry of a blacklisted supporter. This would lead to intolerable blockages and arguments at entry gates. A new type of turnstile needed that will admit all supporters and have two exits: one into the grounds and the other back to the street. The validity of the identity card will determine which exit the turnstile automatically offers the supporter. (It goes without saying that ground managers would have to have a method of dealing with special situations.) Only a turnstile or gate that can achieve this will be

workable. This represents an important market for the innovative company as the electronic element.

K. E. K. Ludvigsen,  
105-108, New Bond Street, W1.

## Teachers' hours

From Mr R. Hopkinson-Woolley  
Sir—I have taught in both the independent and state sectors since 1960. I do not think I have worked less than 2,000 hours in the year and I now work more. This is true of nearly all of the teachers with whom I have had the good fortune to work. I am sorry to see that I regard as a solecism in the leading article (August 12) of the best newspaper in Britain: teachers do not work 25 to 30 per cent fewer hours than other people; those that do have a failure in every walk of life and are not doing an adequate job and should not be teaching.

R. A. Hopkinson-Woolley,  
Penguin House,  
Oakley Street, Shrewsbury.

## American Express cards

From Mr T. Edwards,  
Sir—I refer to the piece by Kathy Evans (August 10) regarding the issue of American Express cards to women. Approximately 12 months ago my wife, who is employed by my company as an account executive, decided to apply for an American Express card in order to take care of personal expenditure.

Her gross income is around three times the minimum stated in the piece by Margaret Hughes in the same edition, to qualify for 30 points. Additionally she holds a worthwhile shareholding in a family business which can only be described as substantial and long established.

Like your Kathy Evans, American Express in Brighton refused her application. As I had used an American Express card in my business, also giving one to my secretary for some years, I called the relevant executive at the American Express office, explaining this and giving extra details of my wife's background not included in the application form, and invited him to change his mind.

The only response I received was that my wife should re-apply in 6 months, or that she could receive a card on my company's account. As the card was required solely for personal expenditure this was not suitable.

I should say at this point that I also used another card for my business.

I advised my wife to apply for a similar second card, which she subsequently received without difficulty. In fact she took the opportunity to obtain two of them, one for personal use and one for her business expenditure, something not offered by American Express and which she has since found invaluable.

I returned my American Express card and that of my secretary to the company, together with a letter addressed to the chairman, explaining my actions and pointing out the loss of a substantial customer. I also arranged for my secretary to receive a company Diners card.

I have never received a reply to my letter.

Trevor Edwards,  
23, Lords View,  
St. John's Wood Road, NW3.

## Currency options

From Mr J. Parry  
Sir—Mrs Clara Furse's letter (August 10) on the relative advantages of traded versus over-the-counter currency options extends the irrelevant view that these instruments compete directly for the same client business.

This is not so. OTC options can be written for specific currencies, amounts and dates to suit the exact needs of a client. For that precision the client must expect to pay a higher cost and may not pass on the option to a third party.

Traded options offer third party flexibility but, being available in only few currencies and for standardised amounts and dates, create new problems for a client using them purely for hedging (as opposed to speculating). They are, however, cheaper, and they are used differently.

OTC writing banks would prefer to write options from both sides of the book, offsetting their buying and selling exposures. When they do not achieve this they often use exchange-traded options to cover their net exposure. OTC and exchange-traded options are complementary.

John H. Parry,  
Options Futures Society,  
6-8, Crutched Friars, EC3.

## Missing Mini Traveller

From Mrs D. Thompson  
Sir—Alas, unlike the Renault 4 the Mini Traveller did not get a reprieve. Like Mrs Dorothy Evans (Motoring August 10) I have driven my 1978 model until it is condemned to the scrap heap.

Could "they" have got it wrong—nothing but nothing is on the market that equals this practical, economical car. Perhaps a rethink and a revival is possible?

Mrs D. Thompson,  
Closey-Charm, 4 The Crofts,  
Castletown, Isle of Man.

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## FORMAL DEADLINE TODAY FOR FRENCH AND SPANISH DECISION

# Eurofighter plans take off

BY BRIDGET BLOOM, DEFENCE CORRESPONDENT, IN LONDON

BRITAIN, West Germany and Italy are drawing up plans for the development of the new European fighter aircraft on the assumption that neither France nor Spain will decide to join the project.

The plans are being formulated despite moves in Paris and Madrid last night which seemed to signal that the French and Spanish governments are attempting to co-ordinate their positions on the project.

Mr Charles Hernu, the French Defence Minister, left for Madrid yesterday for talks with Sr Narcis Serra, his Spanish counterpart. The unexpected meeting was being seen in Paris as an attempt to bring Spain into harmony with France over possible joint production of a separate fighter jet.

The visit comes as the formal deadline for France and Spain to join the project expires today. The

deadline was set on August 2 when Britain, Germany and Italy decided in Turin to go ahead without France and Spain on a new European fighter for the 1990s.

The plans now being formulated by the three nations involve detailed work to define the configuration of the new aircraft with the aim of beginning full development by September 1986. Production of about 850 aircraft would begin in 1992 with the aircraft entering service in 1993.

British officials now rule out the possibility that France will rejoin the project, and the Government's attempts to persuade Spain to join have so far failed, despite the fact that in the feasibility studies conducted on a five-nation basis over the past year, Spain identified with the heavier, three-nation aircraft. However, the precise intentions

of France remain a mystery to its partners. Yesterday, Chancellor Helmut Kohl suggested that Bonn had not given up trying to explore ways of reviving French participation in the project.

Meanwhile in London, suggestions that France and the three nations might co-operate on development of a new fighter engine rather than on the aircraft as a whole were firmly discounted last night by Sir Raymond Lygo, managing director of British Aerospace, the major British contractor on the project. Co-operation had to be on the whole aircraft - and on the terms agreed in Turin - or nothing, Sir Raymond said.

The Turin meeting at which the three-nation aircraft was agreed brought to an end nearly two years of negotiations between the five nations aimed at agreeing specifications for a new fighter.

There has been considerable relief in Britain in particular that work is to go ahead only with Germany and Italy, partners with Britain in the Tornado multi-role combat aircraft since 1980.

Officials of the three governments and industry representatives are losing no time in drawing up next year's work schedule.

In Turin, the three governments agreed to proceed to the project definition phase, under which they will define the aircraft more closely. They hope to have chosen its design configuration by the end of this year, and have decided on the major systems involved by next March.

Joint management proposals should be agreed by December, while quotations and estimates of the project's costs should be agreed by spring.

## Britain probes group linked to JMB

By Terry Povey in London

MR ALEX FLETCHER, Britain's Minister for Corporate and Consumer Affairs, yesterday ordered Sumrie Clothes to allow its books and papers to be examined by officials of the Department of Trade and Industry.

In July, allegations were made by various members of parliament against Mr Michael Hepker, chairman of Sumrie Clothes, concerning his dealings with Johnson Matthey Bankers (JMB), which was rescued last year by the Bank of England.

A former chief executive of Sumrie has also alleged breaches of Britain's Companies Act over the way Mr Hepker gained control of the company and certain subsequent transactions.

Mr Hepker said yesterday that the minister's action "was only to be expected given the kind of publicity there has been." He added: "We welcome an inquiry and have nothing to hide."

JMB is owed £1.4m (about \$2m) by Ravensbury Investments, an off-shore company represented in the loan discussions with the bank in 1981 by Mr Hepker. The purpose of the loan was to finance the development of a site in Barry, South Wales, for a supermarket.

That development has not taken place, and Mr Hepker insists that, while he now owns the property, he has no connection with Ravensbury.

On Mr Hepker's valuations, JMB stands to lose some £400,000 on this loan if the assets are realised. Last week JMB and Mr Hepker agreed to the appointment of a joint agent for the disposal of the commercial site.

While there is no direct link between the quoted Sumrie and Ravensbury, the complex group of off-shore companies associated with Mr Hepker are indirectly connected to the clothing company. Mr Hepker also tried (and failed) to get Sumrie to buy one of the companies whose assets were pledged to JMB to provide security for the loan to Ravensbury.

Yesterday morning, two officials from the Department of Trade and Industry, to which Mr Fletcher is attached, visited Sumrie in Leeds and are expected to spend some days looking through the company's books and papers before deciding what to bring back to London. They will later report on their findings - a report which will not be published as inquiries under this section of the Companies Act are confidential.

Mr Hepker has offered full co-operation to the officials and is urging them to investigate a share transfer concerning Sumrie and its former chief executive, Mr Pat Benson.

Mr Hepker exercises control over Sumrie thanks to support from off-shore companies and individuals associated with him which control between them at least 35 per cent of the issued shares. At last week's annual general meeting of the clothing company, no supporters could be found among the shareholders attending for three key resolutions. However, all were carried thanks to proxies cast in their favour amounting to just under half of the 2.5m shares in issue.

The Department of Trade yesterday refused to elaborate on the reasons for the move by Mr Fletcher. Although there must be "good reason" to make such inquiries, the department is under no obligation to say what these are.

## JAL president to resign over crash

Continued from Page 1

igation of the accident was completed.

JAL, which is 33.7 per cent owned by the Japanese Government, came under heavy selling pressure on the Tokyo Stock Exchange, losing ¥410 yesterday for a two-day loss of ¥1410, closing at ¥8190.

A delegation from Boeing arrived in Tokyo yesterday to help to investigate the disaster. By evening, only 121 bodies had been recovered and only 43 of those identified. Some 4,500 police and self-defence personnel are carrying out the grim search for the victims.

Japanese Transport Minister Tokuo Yamashita, who is in charge of investigating the JAL crash, travelled on the doomed plane on the same day that it crashed, Reuters reports from Tokyo.

Mr Yamashita flew on the airliner from Fukuoka in southern Japan to Tokyo. It later took off for Osaka in western Japan, but crashed into a mountainside shortly after departure.

## Oman in £250m Tornado deal

BY OUR DEFENCE CORRESPONDENT IN LONDON

THE TORNADO fighter bomber, built by the UK, West Germany and Italy, has achieved its first export sale. Eight of the £17m (\$23.5m) aircraft are being bought by Oman.

The total value of the order, including training, support and weapons, is worth more than £250m. Sir Raymond Lygo, managing director and chief executive of British Aerospace (BAe), said yesterday. BAe is one of the partners in the multinational aircraft.

The Oman deal is being covered by the UK Export Credits and Guarantees Department. Sir Raymond described the sale, which includes an option to buy possibly another four aircraft, as a "breakthrough" for the Tornado.

The three nations are jointly producing a total of 800 aircraft, with more than half having been delivered to the Royal Air Force, the Luftwaffe and the Italian air force.

Both versions of the aircraft - the F2 air defence variant being bought by Oman and the Interdictor strike aircraft - are produced by Panavia Aircraft GmbH, a transnational company set up by British Aerospace, Messerschmitt-Bölkow-Blom and Aeritalia. As the RAF is the only air force buying the F2, negotiations for the Oman sale have been conducted by BAe.

The eight aircraft will be supplied in about two years' time from the 185 air defence aircraft already on order for the RAF.

Sir Raymond said that the sale to Oman had raised hopes that more aircraft would be exported, particularly to the Middle East.

British Aerospace believed a year ago that it had negotiated a £1bn deal with Saudi Arabia involving 20 Tornados and 24 Hawk trainer jets. However, France then stepped in with an offer to provide an updated version of its Mirage 2000 and, despite visits to Riyadh by British ministers, Saudi Arabia continues to delay a final decision.

The UK and Oman maintain close political relations and the Gulf state's 21,000-strong armed forces have been almost wholly supplied and trained by Britain. The Oman sale, therefore, may not necessarily provide a reliable guide to other

potential customers in the area.

Outside the Middle East negotiations for Tornado sales have been conducted with Greece, Turkey and Spain, against competition from the U.S. and, to a lesser extent, France.

British Aerospace said yesterday that the final fixed prices of the first 850 aircraft were some 6 per cent in real terms below the market. The three governments 10-year agreement to buy the aircraft would obviously greatly help to offset an investment believed to stand at about £20m in current prices.

The F2 is a two-engine, twin-engine fighter for long-range interception and air defence in all weathers. The eight Oman aircraft will be equipped to the standard of those flying with the RAF.

## SKF profits increase 55% in first half

BY DAVID BROWN IN STOCKHOLM

SKF, the world's leading manufacturer of roller bearings, yesterday reported a 55 per cent rise in profits, after financial income, for the first six months to SKR 803m (\$86.9m) against the SKR 517m achieved during the corresponding 1984 period.

However, weak markets and heavy price competition in the U.S. have forced an extensive and what the management describes as a "costly" restructuring programme in the American roller bearings operations.

European markets, meanwhile, have continued to develop strongly, especially for roller bearings in France and West Germany.

Turnover rose by 11 per cent to SKR 10,030m. Operating income after depreciation climbed 31.8 per cent to SKR 812m.

The group reported an SKR 78.5m decline in net financial costs. Exchange rate fluctuations produced a SKR 11m income, a SKR 18m improvement.

The large roller bearing division said sales rose 12 per cent to SKR 7,080m. Income rose 53 per cent to SKR 562m, but heavy costs for restructuring and intensified marketing efforts in the U.S. operations are expected in the second half.

In the steel division, sales climbed 16 per cent to SKR 1,780m but the result fell 88 per cent to SKR 22m due to heavy running-in costs for a new production facility.

All other divisions showed strong improvements in both sales and profits. Income at the cutting tools and other products divisions more than doubled to SKR 113m and SKR 86m respectively.

## Austrian group plans London share placing

BY PATRICK BLUM IN VIENNA

JUNGBUNZLAUER, a leading Austrian manufacturer of biotechnology products, will sell shares representing 30 per cent of its capital in London and Vienna next month.

This will be the first international placement by an Austrian company, according to the Girozentrale Bank, one of the leaders of the consortium responsible for underwriting and distributing the shares in Austria.

Montana für Bergbau, Industrie und Handel, a diversified holding company, holds 98 per cent of Jungbunzlauer's shares. Montana is owned by Herr Karl Kahane, an Austrian businessman with wide-spread interests in Austria and elsewhere.

Jungbunzlauer made after-tax profits of Sch 70m (\$3.5m) last year on turnover of Sch 703.7m, according to its financial adviser, S.G. Warburg.

Shares representing 10 per cent of Jungbunzlauer's nominal share capital of Sch 50m will be sold in London, with twice as many sold in Vienna.

The shares will be listed on the Vienna bourse, but not on the London Stock Exchange where it is expected they will be sold directly to institutional investors. The price for each nominal Sch 1,000 share will be fixed before placement.

The London placing will be made by S.G. Warburg, Rotschild, Pöhl, Akroyd (Rowal) and Gilbert Elliot. Leaders of the underwriting consortium in Austria include Creditanstalt Bankverein and Österreichische Länderbank in addition to Girozentrale Bank.

Mr Steyn's agenda is likely to serve as a yardstick by which many will judge President Botha's address in Durban tonight in the National Congress of the ruling National Party.

Dr Andries Treurnicht, leader of South Africa's Conservative Party, began making political capital yesterday out of a speech on Tuesday night by Dr Gerrit Viljoen, a senior government minister, in which he warned the country's youth that it faced "many and drastic changes."

Dr Treurnicht, whose party stands well to the right of the National Party, called on President Botha to "publicly repudiate" sentiments which if true "will in effect lead to the end of self-determination for whites."

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## Business leaders press Pretoria for major reforms

Continued from Page 1

blacks' right to South African citizenship.

● The abolition of influx controls, by which the state regulates the movement of blacks and the duration of their stay in certain areas, "by a target date of June, 1986."

● The immediate institution of the option of freehold titles for blacks with the private sector playing a greater role in the provision of housing.

● The establishment of a single Ministry of Education "setting realistic goals for redressing inequalities with target dates for proposed achievement."

● The end of the state of emergency declared last month "at the earliest possible date" and the appointment of ombudsmen to investigate allegations of police brutality.

The speech was accompanied by the foundation's 1985 annual review

which contains an indictment of the country's influx control.

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## Barclays Bank cuts South African stake to 40%

Continued from Page 1

were mainly commercial, though it acknowledged that the move was "politically convenient."

Barclays has always maintained that its presence in South Africa was "a force for good." Mr Leslie said that Barclays believed this would continue to be true even though it would no longer exercise control over Barnet. Barn's board had made plain its opposition to apartheid, and Mr Leslie said: "We have no doubt at all that they will

maintain these policies." Barclays' four representatives on the 24-member board will remain.

Anglo American and Southern Life are already substantial shareholders in Barnet and have directors on the board who subscribe to the bank's policies on equal opportunity. Anglo's stake will rise from 18 per cent to 25 per cent, and Southern Life's from 4 to 8 per cent.

Stock analysts noted last night that Barclays' decision not to sub-

scribe to the rights issue may also have been influenced by Barnet's poor performance recently. Its profits fell last year after it failed to anticipate a sharp rise in interest rates. In the first half of this year they were also down: net income was R30, compared to R25.7m in the first half of 1984. However, Barnet is forecasting in its rights issue documents that profits for the whole of 1985 will be level with those for 1984.

Barclays accounts for about 8.5 per cent of Barclays' total assets of £71bn and, in the first half of this year, contributed about 1 per cent of Barclays' profits.

News of a pending announcement from Barclays yesterday sparked off lively trading in its shares, which drove the price up 15p to 400p in London. When the Barnet disclosure came in mid-afternoon, however, the shares fell back to close unchanged at 385p.

## Profits for UK insurers

Continued from Page 1

23 per cent in operating expenses. Over the half year, losses were \$124m.

GA saw its U.S. underwriting losses over the half year reduced from £71.5m to £62.8m.

Both groups reported that they had made substantial increases in premium rates on their commercial business in the U.S. without any significant loss of business.

CU reports that it has been increasing its rates on commercial insurance business by around 30 per cent on average without losing much business in the process. A similar optimistic picture of rate increases is reported by GA.

The full benefits of these rate increases is expected to come through in improved profit figures in the second half of the year and for 1986.

CU reported underwriting losses over the half year cut from £69.7m to £29.9m after a very successful second quarter trading. The company's rate increases made last year and this year in both commercial and personal insurance business in the UK is now coming through.

However, GA reported a substantially higher underwriting loss in the second quarter in the UK up from £1.8m last year to £12.4m, leading to losses over the half year up from £32.9m to £43.3m.

## THE LEX COLUMN

# Black ink for the insurers

Commercial Union's directors were not quite dancing on the boardroom table yesterday morning but after almost two years of consistent quarterly losses it was not surprising to see their faces light up with the announcement of a pre-tax profit for the second three months of the year.

The surplus of £3.4m is neither here nor there for a company of CU's size but at least the results are now moving in the right direction. The share price promptly jumped 13p to 229p, at which level the yield of 7.5 per cent is beginning to anticipate an increase in the dividend rather than discount the possibility of a cut.

CU itself is wisely playing down the chances of a spectacular increase in profits, at least for the next year. Even after an average 30 per cent increase in U.S. commercial rates, the group is a long way from making money across the Atlantic and there must be a reasonable chance that the coming use of a pension fund surplus and a reinsurance arrangement to bolster loss reserves will be supplemented by more straightforward reserving at the year-end.

Meanwhile, CU's tax profile means that the pre-tax profit will not flow cleanly to the bottom line. This year it may very well make a pre-tax profit and show a deficit after tax and minorities.

But, while euphoria may be out of order, the improvement in CU's U.S. results is at least borne out by the experience of General Accident, which has shown an £8.4m reduction in its U.S. underwriting deficit during the second quarter. To judge from the studied optimism of both companies about the prospects for 1986, writing insurance risks in America may at last be a way to make money.

In the UK, the experience of the two companies is more divergent. Fortune has favoured CU, which has less exposure to the depressed

motor account and appears to have escaped from the second quarter with a much lower incidence of claims in the commercial fire account. General Accident's second quarter profit of £18.2m gives it a decent chance of making £60m pre-tax for the year. That would presumably permit a 2p increase in the final dividend, putting the shares on a yield of 4.3 per cent. That is much lower than CU's but then, even after yesterday's cheer, GenAcc is a different investment proposition altogether.

## Barclays

Having pumped itself up for nothing less than a Barclays' announcement of total disengagement from South Africa, the market was a touch disappointed with mere dilution of its majority stake in Barclays National Bank. Following with remarkable precision the example of Standard Chartered, Barclays has refrained from taking up a rights issue in its subsidiary, thus dropping its holding to just over 40 per cent.

In the fevered atmosphere of the Johannesburg stock market the opportunity was too good to miss. Even the half-way house of dilution should be modestly helpful to Barclays' investment image, since South African associates are less embarrassing than subsidiaries. Moreover, deconsolidating Barnet produces an immediate "improvement" of half a point in Barclays' free capital ratio, without any perceptible dent in earnings. It does not, however, reduce the amount of capital tied up in Barnet.

Placing the Barclays' entitlement with Anglo American and Southern Life to create a controlling investor group in South Africa has also enabled Barclays to sketch in the programme for a transition to a fully South African identity, though hasty retyping of the press release indicates some uncertainty as to the moment at which this can be re-

cognised by a change of name. At some point - when Barnet starts to compete with Barclays in New York, for example - Barclays is sure to find a reason for actually selling part of its holding. Perhaps that would be the right moment to relaunch Barnet as the Anglo American Bank.

## Tricentrol

It is not every day that a large oil company sells a good part of its entitlement to a field known to contain oil. It is all the more surprising that the company is Tricentrol, which has not been known lately for tailoring its ambitions to its ability to finance them.

Tricentrol would, anyway, have been required to give up control of its share in the Talisman field to an Australian company by the time production began. But Tricentrol chose to portray its arrangement with Ampol as a debt-reduction exercise, since Ampol will now shoulder all or almost all of the development costs.

This merely highlights the dilemma which Tricentrol's expansion poses for its shareholders. These may be willing to tolerate the sort of performance shown in yesterday's more or less unchanged pre-tax profit of £8.7m in the second quarter - but only in the hope of a tripling of production in 1988.

After raising £79.4m net so far this year through issues of convertible loan-stock and Eurobonds with equity warrants, Tricentrol's debt represents on the most generous assumption 43 per cent of its equity. But operational cash flow scarcely covered exploration and development spending in the six months to June and cannot hope to approach the costs of Wyth Farm at all in the next two years.

Shareholders will be diluted either way: whether through yet another rights issue or the direct sale of their oil and gas prospects.

## Britain's No.1 manufacturing exporter

**3-nation agreement on £10,000,000,000 European fighter project**

The agreement between the UK, German and Italian governments to proceed with feasibility studies and project definition of a new European air-superiority fighter opens the way to potential production of over 650 aircraft for the three nations, with a total value of more than £10,000 million. It would also make the UK aerospace industry a powerful contender for one of the world's most lucrative export markets. An agreed 38% work-share of the complete programme would represent job-security for more than 30,000 people in the UK aerospace and associated industries.

**US airline places \$16,000,000 order for eighth BAe 146**

Air Wisconsin - the first US airline to operate the BAe 146 jetliner - has placed a \$16 million order for an eighth aircraft, for delivery in 1986. This is an eighth aircraft, for delivery in 1986. This is an eighth aircraft, for delivery in 1986. This is an eighth aircraft, for delivery in 1986.

**£8,000,000 repair and overhaul contract on RAF Phantoms**

A contract valued at £8 million has been received from the Ministry of Defence for the refurbishment and up-dating of the RAF's Phantom fighters, enabling them to continue in service for another ten years. Brough, the BAe site responsible for the work, played a major part in the original modification of the Phantom for RAF service.

**Sea-going barge converted for £130,000,000 missile programme**

Work on the Vertical Launch Seewolf missile system under a £130 million Royal Navy contract has moved further ahead with the handover to the Navy of an unique missile-proving facility - a converted 12,000-tonne ocean-going barge, to be stationed in Cardigan Bay for trials.

**More examples of how British Aerospace's unequalled experience in hypertechnology is helping Britain to stay a world leader.**

**100 PALL MALL LONDON SW1**

## World Weather

Area	Temp	Wind	Cloud	Temp	Wind	Cloud	Temp	Wind	Cloud		
Algeria	27	SE	100	Algeria	27	SE	100	Algeria	27	SE	100
Amman	27	SE	100	Amman	27	SE	100	Amman	27	SE	100
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## JOBS COLUMN

# The unspeakable elements in career success

BY MICHAEL DIXON

PLEASE have a go at the following career-strategy problem:

You have just been promoted to head an important department in the company. The previous head has been transferred to an equivalent position in a less important department.

Your understanding of the reason for the move is that the performance of what is now your department was mediocre. There were not any glaring deficiencies—just a perception of the department as general as so-so rather than good. Your brief is to shape up the department. Results are expected quickly.

You have been given much advice by colleagues on how to tackle the job. Rate the following pieces of advice by their importance to your prospects of success.

- 1—Always delegate to the most junior person who can be trusted with the work.
- 2—Make people feel completely responsible for their work.
- 3—Be intolerant of your own mistakes and of the mistakes of others.
- 4—Give your superiors frequent progress reports.
- 5—Be careful to avoid the company's "sacred cows".
- 6—Do not try to do too much too soon.
- 7—Promote open communication.

That problem is a shortened version of one used in a continuing programme of research

led by Robert Sternberg, Professor of Psychology at Yale University. The problem and others on similar lines are intended to identify certain particular kinds of knowledge that contribute to success in careers of various types, as part of the researchers' overall aim of discovering how people use intelligence in real life. Any-one wishing to learn about the overall project should read Professor Sternberg's book *Beyond IQ* (Cambridge University Press 1985). Here I have room to report only on the initial findings of the research into career success.

The particular kind of knowledge being studied in that context is what Robert Sternberg calls "tacit". He typifies it as "knowledge that usually is not directly taught, spoken about or written about, in contrast to knowledge directly taught in classrooms". In many instances such know-how might well prove impossible ever to formulate in words. Since people who possess it are unable to "say how" they exercise the skill concerned, their only way of passing it on to other people is to "show how".

While all jobs in modern societies require some knowledge of the sort that can be spelt out in words and taught from lecture platforms, of course, tacit knowledge is clearly of great importance. For example, say the professor

and his colleague Richard Wagner:

"First, with surprising frequency individuals with histories of distinguished performance in formal schooling are only moderately successful in their occupations, and conversely individuals who are highly successful in their occupations have unremarkable academic records. Second, many professionals report that much, if not most, of the learning that matters to their careers took place after completion of their formal training."

In addition, the supposedly more fundamental abstract abilities measured by tests of the Intelligence Quotient type are at best moderately linked with career success. Studies indicate that only about 4 per cent of the variances between people's career performances is explained by their scores on IQ tests.

### Questions

Hence the researchers' efforts to get at and gauge people's tacit knowledge by facing them with questions like the one with which I started.

Each has a variety of predetermined answers to choose from. The questions were put to a variety of people with different degrees of achievement in their working life as measured by salary and other criteria of success in their profession. The researchers then examined how the different

answers chosen were linked with greater or lesser career progress.

The initial expectation was that, where working life is concerned, there would be three main ways in which people apply the kind of know-how that they do not formulate in words.

The first of the three applications is in *managing oneself* on a daily basis so as to maximise one's own productivity. Examples of this type of use are knowing about the relative importance of the various things waiting to be done, knowing more and less efficient ways of approaching different tasks, and knowing how to motivate yourself to good effect.

Second comes *managing other people*. Here tacit knowledge is applied, for instance, in assigning and arranging tasks so as to make the best use of other people's strengths and minimise their weaknesses, in motivating them individually and, indeed, in getting on well with the rest of humanity in general.

The third application is in *managing one's career* so as to establish and enhance a favourable reputation and convince powerful people of one's merit. "Examples of tacit knowledge about managing career," he says, "include knowing to what extent one's priorities reflect what is valued by the organisation or field, how to gain the

respect and confidence of those who judge your work and determine promotions, and how to convince others that your work is as good as it really is (or even better!)."

In the course of the study so far, appropriately tailored versions of the problems have been put to two separate groups. One consisted of 54 people already in a business management career, 51 students intent on following suit after completing their pre-set studies for a postgraduate degree in management, and 22 students on assorted undergraduate courses. Since the researchers are psychologists, the second group was made up of psychologists—54 established in academic careers, 104 postgraduate students, and 29 undergraduates.

The responses of both groups in general confirm that the possession of tacit knowledge of the types studied is important to people's success in practical tasks requiring intelligence and so to their career progress. It is not related to the ability to do well in a verbal reasoning test of the IQ variety. Another general finding is that effective tacit knowledge is not acquired automatically with length of time spent doing the work. "It is what we learn from experience, rather than 'experience' per se, that seems to matter."

But before going on to be more specific about the relative importance to career success of

the three different applications of non-verbal know-how, I'll remind readers of the problem this article began with. In which order did you rank the seven pieces of advice on how to tackle the task?

Were the Jobs Column to take bets on which of you are most likely to win your respective occupational rat races, it would pick those who headed their list with "Give your superiors frequent progress reports" and "Be careful to avoid the company's sacred cows."

For Professor Sternberg finds that, of the three applications of tacit knowledge, the one most decisive to success in working life is managing one's career. That is so whether you are an aspiring psychology don or a would-be top executive.

As a business manager, you would gain by having skill in both the other applications too, although to a lesser extent. But in academic psychology, managing other people evidently contributes little or nothing to career advance (and while the academics questioned were all in America, I suspect that much the same applies in other countries' universities). Moreover, the kinds of tacit knowledge found to be important to successful performance in practical management apparently had nothing to do with successful performance in the master's-degree management courses of business schools.

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## MERCHANT BANKING OPPORTUNITY

### Leeds

### Age 25-30

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A UK corporate credit analyst role is sought by expanding and successful international bank. U.S. credit training and probably in degree desirable.

**PRIVATE CLIENT EXECUTIVE WITH FLUENT CANTONESE AND/OR MANDARIN** 30 plus £22,000 p.a. plus car  
Prestigious international bank seeks experienced person with at least five years' experience of dealing with investment on behalf of wealthy individuals. Strong credit background and investment experience in real estate and the fine arts is sought.

**QUALIFIED DEPUTY CHIEF ACCOUNTANT** 30/40 £20,000 p.a.  
ACA or ACCA required by West End bank to manage department of U.S. and report to Finance Controller. Financial management accounts and VAT background sought and familiarity with IBM PC.

**EUROBOND TRANSACTIONS AND DOCUMENTATION** 20s up to £20,000 p.a.  
Solicitor or legal clerk now with City solicitors required by world famous securities house with 2 1/2 years' experience of dealing with international capital market transactions. This experience could also have been gained in active securities house.

**A FORFEIT BACK-UP** 20s to £15,000 p.a.  
A strong back-up to a forfeit sales and euro services required by U.S. bank. Duties cover rate fixing, discount calculations, inward and outward payment, control of documentation and staff supervision. The opportunity exists to progress to front office operation.

## LJC BANKING

148 Bishopsgate, London EC2M 4JX: 01-377 8800

## Vice President — International Leasing

c£40,000 + Car + Benefits

We are acting for a prime New York based bank currently seeking to recruit an experienced small/medium ticket leasing expert, to head their UK Leasing operation.

Key responsibilities include structuring and implementing a comprehensive marketing strategy, creating and developing new products and profit accountability.

Candidates, probably aged 35-40, will possess at least 2 1/2 years' leasing experience and extensive knowledge of commercial/investment banking products. Reporting to the UK General Manager, the successful applicant will be an integral part of the senior management team and will have a proven track record in managing and motivating a banking unit.

The remuneration package reflects the seniority of the appointment and is negotiable depending on age, experience and ability.

In the first instance please contact Jonathan Williams or Chris Smith on 01-404 5751 or write to them, enclosing a comprehensive curriculum vitae, at 23 Southampton Place, London WC1A 2BP, quoting ref. 3538. Strictest confidentiality is assured.



Michael Page City

International Recruitment Consultants—London Brussels New York Sydney  
A member of the Addison Page PLC group

## U.S. BANK OPERATIONS MANAGEMENT

SALARY UP TO £26,000 + BENEFITS

The London branch of a major U.S. Money Centre Bank looks for a senior manager to be responsible for certain of its operational departments providing support to the vice-president in charge of operations.

The successful candidate will be skilled in automated systems, personal computers, accounting analysis, staff management, project leadership and problem solving and will be confident in presenting matters to senior management clearly, logically and professionally.

He/she will be aged between 25 and 35, with a degree and/or a professional qualification and experience of the banking industry would be a distinct advantage.

Personal characteristics must include self-starter, fast learner, personable, team player, mobile and the candidate must expect to become actively involved in the development of all aspects of Treasury, Securities and Operational Customer Services.

A salary of up to £26,000, dependent upon experience, plus excellent benefits, is offered to the person who thrives on challenge and sees success as measurable only by results.

Please send full personal details and career history to:  
Box A9102, Financial Times, 10 Cannon Street, London EC4A 4BY

## Investment Analyst

up to £11,000

We are seeking to recruit an Investment Analyst to work in our Group Planning and Control Department in Milton Keynes. The right candidate will be able to develop our existing investment accounting methods, appraise investment plans using accepted techniques of cost benefit analysis and ensure control of expenditure against plan, reporting on remedial action where necessary.

To tackle this position, you will be either part-qualified with 2 years' accounting experience or be fully conversant with capital expenditure analysis and project control systems.

We offer good conditions of service including 21 days' annual holiday (rising with service), contributory pension scheme, discounted BUPA and subsidised restaurant.

For application form, please telephone Ruth Todd: Personnel Department, on Milton Keynes (0908) 668899, ext. 2493.



Mercedes-Benz

## Turn your CRISIS into OPPORTUNITY

Work with us to achieve your career objectives, which will reflect your abilities, your real potential and your personal needs. To learn how we have helped executives and professional people achieve higher earnings, new jobs, new careers and in-company advancement, telephone for a free, confidential appointment — or send us your C.V.

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London: 01-580 6771, 35/37 Fitzroy St., W1P 5AR  
Bristol: 0272 22267, Manor House, 78 Queen's Rd., BS8 1QX  
Birmingham: 021-443 8182, The Rotunda, New Street  
Manchester: 061-228 0089, Sunley Building, Piccadilly Plaza.

Also Corporate Outplacement Specialists with our affiliates Lander Corporate Services

## KITCAT & AITKEN MARKET MAKERS

We are currently seeking additional experienced personnel to build up a market-making capability in both gilts and equities as soon as permitted by The Stock Exchange.

Ideally, candidates should have had a minimum of two years' experience.

Please contact:

JOHN DOCTOR or BOB BORTHEWICK  
01-588 6280 or STX 2727

### PK CHRISTIANA BANK (UK) LIMITED

The Bank is a major market leader in Scandinavia with particular emphasis on Scandinavian issues. We are currently looking for a top quality team to strengthen our rapidly expanding Capital Markets Division.

### Institutional Equity Dealer Scandinavia

The person we are looking for will be aged 25-30 years with fluency in the Swedish language, both oral and written. Solid knowledge of the Swedish equity market together with analytical work experience is a necessity. Knowledge of the Norwegian equity market would be a distinct advantage. The applicant should also have a well established contact network among institutional investors in Scandinavia and contacts in the UK and Scandinavia as well as in the United States.

A comprehensive and highly attractive remuneration package will be offered to the successful candidate. Please reply in writing, enclosing a detailed CV to Mr Jan Lundqvist, Director/Finance, Wabersson, Manager, PK Christiana Bank (UK) Limited, 9 King Street, London EC4V 8EA.

The PK Christiana Bank (UK) Limited is an international merchant bank, jointly owned by PK Christiana Bank and PK Christiana Bank.

## CORPORATE FINANCE

Slipstream U.K. Ltd., specialists in Scandinavian corporate finance, seek a highly motivated person to handle the Icelandic corporate activities. This dynamic individual has marketing skills and can deal effectively with clients at a senior level. The successful candidate will be aged 25-35, suitable candidates will have an MBA or its equivalent and be aged 25-35. Work experience should include several years of employment in a major U.S. financial institution or the finance division of a Scandinavian corporation. Knowledge of capital markets, legal documentation, leasing, asset-based finance and credit analysis is required. Specific knowledge relating to Icelandic and Norwegian companies is also necessary. Candidates must be fluent in English and Icelandic and be proficient in Norwegian and French or German. The compensation package includes a competitive salary and comprehensive benefits.

Send C.V. to:

SLEIPNER U.K. LTD.,  
27 Hill Street, W1.

## Marketing Executives

## UNIT TRUSTS

A wholly-owned subsidiary of a major banking group quoted on The London Stock Exchange and established in the British Isles for over 200 years, wishes to accelerate the development of its Fund Management activities in Unit Trusts, based in London, and seeks a number of senior Marketing Executives in the Unit Trust industry to increase its penetration of the UK market.

A full range of Unit Trusts and Financial Services, including Offshore Funds, are now in operation and the Group currently has over £1 billion under management. Successful candidates will be required to service existing relationships, develop new contacts and contribute to product development.

Proven record rather than age will be a fundamental consideration. A background in equity sales, unit trusts and unit-linked investments, together with initiative, ability to communicate and, above all, self-motivation will be prime requirements. We offer a very competitive remuneration package which will include normal banking benefits. Applicants whose current total earnings are less than £25,000 per annum are unlikely to have the proven sales record required for these appointments.

To apply, please write, and include a detailed curriculum vitae, to:

F. J. Healy, Associate Director — Personnel

IBI FUND MANAGERS LIMITED

32 Queen Anne's Gate, London SW1H 9AB

## GROUP CASHIER

c£18,500 Crawley, W. Sussex.

The Caledonian Aviation Group plc is one of Britain's major travel and leisure groups. The Caledonian Aviation Group has developed since 1970 when two airlines merged to form British Caledonian Airways Limited, which is now the biggest privately owned international scheduled airline in Europe. To this the Group has added aircraft trading, tour operation, hotel management and development, North Sea helicopter operations and the overhaul of jet engines.

The Group now wish to appoint a Group Cashier within its Group Treasury Department. The position, which is a new one, would involve responsibility for the review and implementation of the most efficient methods of cash collection and disbursement used within each of the Group's subsidiaries. The Group Cashier, who would report to the Group Treasurer would also be required to ensure the effective use and management of UK funds. Some overseas travel will be necessary.

Applicants should have suitable banking or other relevant experience and qualifications.

Located at our Corporate Headquarters near Gatwick Airport, the position, open to men and women, carries an attractive benefits package which includes favourable holiday travel opportunities.

For an application form, please write or telephone to: Personnel Recruitment, British Caledonian Airways Ltd., Caledonian House, Betts Way, Crawley, Sussex RH10 2XA. Telephone Crawley (0293) 27890 exts: 3947/3105 (Monday to Friday 0900-1700 hours).

**The Caledonian Aviation Group**

## Significant Opportunities within FX Markets

Expanding operations - City

Merrill Lynch International Bank is expanding its Foreign Exchange Brokerage Unit in London. The Unit provides a much respected service to major institutions throughout Europe, including 24-hour trading in world markets, investment advice and long-term assessments.

As part of this expansion, there are now vacancies for creatively orientated professionals who see their future in a fast-moving, pro-active role backed by on-going research, market analysis and financial expertise. We are currently recruiting for:

□ Junior FX trader;  
□ Corporate FX trader;  
Multi-lingual skills would be an advantage at all levels of appointment. Highly competitive incentive orientated compensation is offered, reflecting performance in a highly successful operation.

Please write, enclosing career details to: Keith Robinson, Recruitment Manager, Merrill Lynch Europe Ltd, 27 Finsbury Square, London EC2A 1AQ.



Merrill Lynch

## General Manager

North Yemen

Salary and benefits according to experience

Our client is a privately controlled group of companies with significant interests in the Middle East in general trading and light industries. A well founded and enterprising group with plans for substantial expansion and diversification, it is now seeking to appoint a proven, entrepreneurial executive to be General Manager based in North Yemen.

The successful candidate should have preferably an engineering background but with strong general management experience and be capable of managing a number of simultaneous projects from grass roots to full operational levels, by application of sound business criteria.

Candidates with general management experience, especially in personal care and related industries, should write to Don Day, FCA, quoting ref. 270, at Michael Page Partnership, 31 Southampton Row, London WC1B 5HY.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## EXPORT FINANCE SPECIALIST

c£25,000 + full banking benefits, dependent on experience.

As the Merchant Banking Subsidiary of a major US Bank our clients have a well deserved reputation for the construction of complex, innovative export finance packages. On their behalf, we seek applications from bankers, aged 27-35 years, whose knowledge of UK and/or Italian export credit programmes has been successfully employed in the provision of medium term finance for buyers credits, project finance and Confirming House transactions.

The successful candidate will have 2/3 years proven experience of negotiating export finance packages and constructing related financial documentation. Fluency in Italian or Spanish is highly desirable. In addition, a knowledge of French and/or German export credit programmes and relevant linguistic skills would be an advantage.

This position offers considerable responsibility, and genuine opportunities for career progression. The salary indicated is negotiable and will not be a limiting factor.

All applications will be treated in strict confidence.  
Please contact: Jill Backhouse or Joanna Davies

JONATHAN WREN & CO. LIMITED, 170, Bishopsgate, LONDON EC2M 4LX.  
Tel: 01-623 1266

Jonathan Wren  
RECRUITMENT CONSULTANTS



# Accountancy Appointments

## Chief Accountant

Finance House

North West c £25,000 + benefits

One of the largest, most successful and fastest growing finance houses, with a reputation for profitable innovation, requires a new Chief Accountant because of promotion.

The Chief Accountant will report to the Financial Director and will assume responsibility for all aspects of accounting throughout the Group, including the growing number of joint ventures and managed companies. The successful applicant will also contribute to the development of the Group's business strategy and will have a key role in the financial evaluation of new activities and products.

The need is for a chartered accountant with a number of years experience in a senior financial post with a major industrial or commercial organisation. Necessary attributes are professional excellence, commercial flair and good managerial skills.

The remuneration package will include an executive car, a subsidised mortgage, family BUPA cover, and, where appropriate, relocation assistance. Age: 35-40.

Please write in confidence to M D Beaumont (Ref: F391).



**Thomson McLintock**

Management Consultants  
Devonshire House 36 George Street Manchester M1 4HA.

## Senior Audit Manager

Financial Services

For one of the UK's most successful and best known financial service companies which makes extensive use of large and sophisticated computer systems. As a result of internal promotion, the company wishes to appoint a senior manager to take charge of the computer audit and inspection department.

Reporting to the chief executive, the primary responsibility is to manage the team of specialist audit staff, ensuring that internal controls are adequate, efficient and effective. Working closely with senior management, the role will also entail evaluating the needs of the business and the quality of its operations as well as developing the audit strategy in the longer term.

Candidates should be qualified

accountants, probably in their 30's, with the extensive auditing, technical and management skills to make a substantial contribution in this highly computerised service company.

Location: The South East.  
Remuneration: up to £22,000 plus subsidised mortgage, profit related bonus, car and other substantial benefits.

Please write in confidence, enclosing career details and quoting reference 1759/L, to M. R. P. Blunckenhagen, Executive Selection Division, Peat, Marwick, Mitchell & Co., 165 Queen Victoria St, Blackfriars, London EC4V 3PD.

**PEAT MARWICK**

## FINANCE EXECUTIVE

Our client is a market leader operating in a high technology environment. Providing comprehensive financial support, this is an excellent opportunity to make a substantial contribution to company performance. Managing a large staff and responsible for the co-ordination of all financial planning, analysis, costing and management accounting functions, the Management Accounting Executive will play a vital role in advising operations management. Suitable candidates, aged 27-35, will be qualified accountants offering manufacturing experience, commercial awareness and demonstrable career success. Ref: JG.

ESSEX

c.£23,000 + Car

## HIGH PROFILE

Due to rapid expansion and diversification, one of the largest British companies in the vending industry seeks a commercially minded qualified accountant. Working closely with the Financial Controller the position carries responsibility for systems review, management information, and staff supervision. In addition there will be involvement in business planning and various commercial developments. Candidates, aged 27-35, should possess excellent communication skills and offer sharp and experience within a fast moving environment. Ref: SW.

N.W. LONDON

c.£19,000 + Car

ROMAN HOUSE, WOOD STREET, LONDON EC2Y 8BA. 01-638 5191.

**ROBERT HALF**

MANAGEMENT CONSULTANTS

Northern Foods Meat Group

## Financial Controllers

Our client, Northern Foods Meat Group, is a highly profitable £300 million turnover division of Northern Foods plc. It comprises 16 fairly autonomous companies and employs in excess of 8,500 staff to manufacture and distribute a range of leading quality brand and own-label meat products.

Exceptional growth and continuing expansion has created the need to recruit two Financial Controllers for the group's two largest subsidiaries:



Recently acquired by Northern Foods Meat Group, Bowyers operates from 5 manufacturing units, employs around 3,500 staff and has a current turnover of £115 million.

As Financial Controller, you will play a significant role in the company's operations in order to improve profitability and efficiency, in line with the group's financial requirements. Reporting to the Managing Director, you will develop your own finance and computing team and establish a close working relationship with management at all levels. Ref: B6188.



NOTTINGHAM

Pork Farms employs 1,300 people and turns over £50 million through van sales and retail shops. The company is progressive, profitable and is renowned as a market leader in its field.

As part of the executive management team, and reporting to the Managing Director, this role will encompass responsibility for the overall financial control of the company, to include the maintenance of effective reporting procedures and cost controls. Ref: B6189.

Candidates, preferably graduates, aged early to mid 30's, must be qualified accountants who are both technically proficient and commercially strong. Acute business awareness and extensive "hands-on" operational experience, preferably gained in the food/consumer goods sectors at a senior level are pre-requisites.

The importance attached to these appointments is reflected in the above average salary packages which include an executive car, contributory pension scheme and other large company fringe benefits.

Interested applicants should write to Michael Jones, enclosing a comprehensive curriculum vitae, quoting the appropriate ref. number, at Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## Group Accounting

Central London

One of the UK's largest commercial groups, our client has substantial interests in the leisure/fmcg market sectors. Recent promotions have resulted in two vacancies for the following key appointments within the group finance function.

### Corporate Accountant - Planning £19,000

The main responsibilities in this position will be:

- \* The preparation and review of the group strategic financial plans.
- \* The provision of an accounting service to the project teams relating to acquisitions and disposals.
- \* Development of the computerised planning and budgeting models.

### Financial Accountant £17,500

This role assumes responsibility for:

- \* Assistance in the preparation and analysis of group management and statutory accounts.
- \* Control of the mini/micro computing and word processing resources of the department including programming in APL.

Candidates for both positions must be qualified accountants with significant p.q.e. Personal qualities should include self-motivation, outstanding organisational ability and strong analytical skills together with a genuine commitment to the group's profitable expansion and continued success.

Prospects for promotion are excellent and interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive c.v., quoting ref. 273, at 31 Southampton Row, London WC1B 5HY.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
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## European Controller

Croydon

c£20,000 + car

Our client is part of a major US corporation with branches and subsidiaries throughout the world. A recognised leader in the design of plant and equipment for the minerals processing industry, European turnover is currently \$15 million.

A Controller is now required at the European headquarters, reporting to the Senior Vice President - Europe, with an initial brief to undertake a 6 month project assignment developing the financial function in Paris. On return to the UK, areas of responsibility will include project financing, cost control, systems development, treasury.

management and group accounting.

Applicants, ideally graduates, must be qualified accountants, aged 30+, with practical small company experience including a period in a French speaking country. Fluency in French and familiarity with US reporting requirements and methods of operation are essential. The attractive salary package will include relocation and other fringe benefits and prospects for promotion within the group are excellent.

Applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive c.v., quoting ref. 272, at 31 Southampton Row, London WC1B 5HY.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

Rapidly expanding up-market retail concern seeks a

## FINANCE DIRECTOR

London W12

A commercially-minded financial executive with a proven success record is required to strengthen the Board of a £30 million turnover retail concern which is achieving continuing rapid growth and is actively contemplating a market flotation.

Reporting to the Managing Director, the Finance Director will be expected to develop financial planning and controls, computerise accounting systems, play an active role in acquisitions/new developments and participate generally in the management of the business.

Applications are invited from qualified accountants, preferably in their mid-thirties to early forties, who combine a background in high-margin retailing with previous experience at director level, including dealing with City institutions and, ideally, involvement in acquisition and flotation exercises. Salary and benefits will be commensurate with ability and experience.

Please send a comprehensive career résumé, including salary history and daytime telephone number quoting ref: 2306 to G.J. Perkins, Executive Selection Division.

**Touche Ross**

**The Business Partners**

Hill House 1 Little New Street London EC4A 3TR Tel: 01-353 8011

## Financial Accountant

For worldwide market leader

London

A city based company, part of a growing international financial services group, is now seeking a Financial Accountant to strengthen their Finance Division.

Working closely with the Financial Controller, the successful candidate will have a broad base of involvement in all aspects of financial and management accounting in addition to specific project responsibilities.

Aged 25-30, the successful candidate will have qualified or be working with one of the leading accounting firms and have now gained at least two years post-qualification experience.

Together with excellent potential for career development, the salary and benefits are competitive and reflect the calibre of candidate sought.

**Confidential Reply Service:** Please write with full CV quoting reference 1973/RS on your envelope, listing separately any company to whom you do not wish your details to be sent. CV's will be forwarded directly to our client who will conduct the interviews. Charles Barker Recruitment Limited, 30 Farringdon Street, London EC4A 4EA.

**CHARLES BARKER**

ADVERTISING-SELECTION-SEARCH

## EDP Auditor

Berkshire

c£18,000

THE COMPANY An expanding profitable US multinational who are involved in aerospace, electronics, material handling, the automotive and industrial and recreational industries with sales currently at \$2 billion.

THE OPPORTUNITY This is a new position offering an opportunity to make a major contribution to the company's internal audit and systems development in Europe.

YOU will be professionally qualified — preferably with a knowledge of German or French — willing to travel up to 50% of the year — with a sound technical knowledge and general experience in computer systems.

ROLE Reporting to the European Audit Manager, responsibilities will be to plan and perform the detail of the EDP audit coverage in an IBM/Honeywell environment, including accounting production and information systems, overall computer operations, and use of data centres.

PROSPECTS Success in this position will create further opportunities within the group.

Usual large company benefits apply including assistance with relocation.

Please contact Andrew Fowler, in the strictest confidence, quoting reference number B6624.



**Management Personnel**

2 Elm Court, Elm, Windsor, Berks. SL4 8BT  
Telephone: (07535) 54255

## Financial Executive

Central London Age 30-35 To £25,000 + car

A small public company in the leisure/consumer sector seeks an outstanding Financial Executive to join a young management team. Substantial expansion is planned by organic growth and acquisitions.

Responsibility is for all financial matters of the business, with a positive and commercial approach. Previous experience as a Financial Controller or Director of a company is essential. Experience of the leisure industry, particularly merchandising operations, is desirable. The benefits include a share option scheme.

Please send a detailed c.v. to Barrie Pearson (Ref. FB).



**LIVINGSTONE FISHER ASSOCIATES**

MANAGEMENT CONSULTANTS  
Acra House, 89/91 Long Acre, London WC2E 9JW  
Telephone 01-379 3461 Telex 865 3745  
An associate of E. W. Fisher & Co



# Accountancy Appointments

## Financial Controller (F.D. Designate)

### West Midlands

to £18,000 + Car + Benefits

Our client is a profitable subsidiary of a medium sized plc, operating in a highly competitive sector of the process industry.

An ambitious Financial Controller is currently sought to fulfil a vital role in the financial management of the company. Reporting to the Managing Director, the position carries responsibility for all financial and data-processing functions with particular emphasis on the strict control over cost of sales and the further development of M.I.S. The successful applicant will also be expected to contribute significantly to strategic planning and the overall commercial

management of the business. A board-level appointment is envisaged within 12 months.

Candidates, aged 28-40, will be qualified accountants (ACA, ACMA, ACCA) with a broad-based technical background, together with genuine commercial flair and the ability to communicate at all levels. Previous experience within a multi-site processing environment would be a distinct advantage.

Interested applicants should write to Dean Gollings, quoting ref. B6187, at Michael Page Partnership, Bennetts Court, 6 Bennetts Hill, Birmingham B2 5ST.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## European Audit Manager

West Germany/£35,000 + benefits

A challenging new appointment, with international prospects, has arisen within a well-known North American multi-national manufacturing group with a turnover currently in excess of \$5 billion.

Based in an attractive area near Frankfurt, the key task will be to develop and manage an audit activity engaged in financial and operational reviews of the Group's Continental European operations.

The position offers significant potential and calls for a qualified accountant, aged late 20's to mid 50's, with audit

management experience in a manufacturing environment, either gained within industry or in a professional firm. Fluency in German and English is essential.

This is a key post and an attractive remuneration package will be offered to the right candidate including full relocation costs and a generous settling-in allowance. The Group places considerable importance on planned career development and, in view of its size, the prospects of taking up a Controllership or Senior Financial position elsewhere within their international operation are excellent.

To apply, please write with a full CV to  
Milton Ives, Executive Selection Division, Price Waterhouse,  
Southwark Towers, 32 London Bridge Street, London SE1 9SY.  
Please quote reference MCS/2015



## Financial Controller Business Management Expertise

to £20,000 + car

A qualified and business minded accountant with strength of personality, broad commercial experience and sound managerial skills is sought by our client, to complement the existing management team.

As a long established and well respected private organisation, the company has built a reputation for providing a highly professional service to a wide, yet select range of clients; it is therefore essential that the appointee has the poise and confidence to be an ambassador for the company when required and to reflect their professionalism.

The overall brief will be to determine financial planning and strategy, and oversee the day to day accounting function. However, the need to assess the demands of the managers in relation to the

management information they require, is an immediate task; particularly as the demands of the client companies are changing and the company itself is at varying levels of computerisation. An ability to co-ordinate resources and communicate effectively at all levels are pre-requisites of the appointment, as is the ability to conceive new ideas and contribute to the development and profitability of the company. Based on the success with which the above is carried out and the commitment that is put in, the career and financial rewards are considerable.

Applicants, male or female, should apply in confidence to Mercuri Urval Ltd, 1 College Road, Harrow, Middlesex HA1 1YZ, or telephone 01-863 8466 quoting ref 586.

**Mercuri Urval**



## International Review - D.P. Operations

Weekend Return Flights

To £20,000 + Allowances

With five OSCARS and six GRAMMYS to their credit, Warner Brothers and WEA are having a record breaking year.

This is the first of 3 appointments to a worldwide D.P. resource operating from:

NEW YORK LOS ANGELES LONDON

It is a unique opportunity to take a lead in the global review of D.P. applications; especially distributed processing, personal computing and office automation.

Initially part of the London-based review team who act as management consultants, this specialist will travel almost continuously in Europe, Scandinavia, Australasia and the Far East. He or she will interchange with D.P. professionals in the USA where there are early promotion prospects. If you have substantial computer audit or systems experience call Bill Curle on 01-242 6321.

**Personnel Resources**

75 GRAYS INN ROAD, WC1X 8US 01-242 6321

## Inspector - Computer Audit

London

minimum £23,500 + car and bank benefits

As a result of internal promotion a position has arisen for an experienced Computer Auditor to join our client, a major UK Clearing Bank, in London.

The successful applicant will be an important and Key Member of the Computer Audit Section and as such will be required to carry out audits and inspections of Banking systems to ensure that computer based applications and installation have effective controls.

Candidates around their mid 30s must be experienced Computer audit professionals, with sound knowledge of up to date computer audit techniques. Experience of Computer programming, systems analysis and project management will also be sought. In addition a knowledge of Computerised Banking systems and the possession of an accountancy qualification would be a distinct asset.

The remuneration package includes a salary around the indicator shown, a quality car, 6 weeks holiday per year, BUPA membership, a profit sharing scheme, subsidised mortgage facilities and preferential loan schemes.

Candidates should apply in confidence, enclosing full CV, to Barrie A. Whitaker, Executive Selection Division, Price Waterhouse, 32 London Bridge Street, London SE1 9SY, and quoting reference MCS/5044.



## Financial Controller

Sleipner U.K. Ltd., specialists in Scandinavian corporate finance, seek a motivated financial controller who can also provide advisory services to Norwegian corporate clients at a senior level. Suitable candidates will have an MBA or its equivalent and be aged 30-40. Work experience should include a minimum of five years' employment with a major U.S. or U.K. multinational corporation. Knowledge of strategic market planning and financial control for service industries and the financial sector is required. Candidates should have international experience in these areas and be analytically oriented. Experience in being able to manage a computerised MIS data base is necessary. Candidates must be fluent in English, Norwegian and at least one other Scandinavian language and show proficiency in German or French. Specific knowledge and experience relating to Norwegian corporate activities and business conduct is required. The compensation package includes a competitive salary and comprehensive benefits.

Send C.V. to:  
SLEIPNER U.K. LTD.,  
27 Hill Street, W1.

## MANAGEMENT EDUCATION & TRAINING

SEPTEMBER 27

On Friday 27 September, the Financial Times is proposing to publish a survey on Management Education and Training. The editorial will cover such subjects as:

INTERNATIONAL COURSES  
LEADERSHIP TRAINING  
THE MBA  
FUNCTIONAL COURSES  
DISTANCE STUDIES  
TAILOR-MADE PROGRAMMES  
FUTURE CHANGES?

For a full editorial synopsis plus details of advertising rates contact:

Penny Scott, Advertising Department  
Financial Times, Bracken House  
10 Cannon Street, London EC4A 3BY  
Telephone: 01-248 8000, extension 3749 or 01-248 2102

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER

## Financial Planning Manager London NW1 Up to £20,000 plus car

Our client is a division of a major UK textiles group who are about to embark on a substantial retail development programme from their new London head office.

The Financial Planning Manager, reporting to the Finance Director, will become actively involved in all aspects of the business, particularly:-

- \* Business planning, budgeting and forecasting
- \* Analysis and review of trading performance
- \* Review and development of management information
- \* Capital expenditure and cash management

The successful candidate will be a qualified accountant, age range 27-35, with a wide range of financial expertise and experience probably gained within textiles or the retail sector.

An attractive salary package, including a fully expensed car and contributory pension scheme will be available to candidates with drive and ambition.

Candidates should write to Andrew Sales FCCA, Executive Division, enclosing a comprehensive curriculum vitae, quoting reference 271, at Michael Page Partnership, 31 Southampton Row, London WC1B 5HH.



**Michael Page Partnership**

International Recruitment Consultants  
London Windsor Bristol Birmingham Manchester Leeds Glasgow Brussels New York Sydney  
A member of the Addison Page PLC group

## SYNDICATE ACCOUNTANT Circa £20,000 - Car

Lloyds underwriting agency managing marine, non-marine and aviation syndicates with £100m capacity seeks experienced accountant, qualified or unqualified.

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# International Appointments

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US-Konzern - Microcomputer Division - Headquarters in Germany

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Wenn Sie sich auf der Grundlage der genannten Voraussetzungen für diese hochkarätige und entsprechend dotierte Position interessieren, bitten wir Sie um weitere Informationen und einen ersten Gedankenaustausch um Ihren Anruf. Sie erreichen mich telefonisch: Frankfurt 069-632038. Schriftlich erreichen Sie mich über Postfach 701225, 6000 Frankfurt/M. 70, W.-Germany. Dabei dürfen Sie absolute Vertraulichkeit voraussetzen.

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## Financial Analyst

### Agro-Industrial Projects

### MALAWI

The appointment, funded by the World Bank, is with the Agricultural Development and Marketing Corporation (AOMARC)—a company backed by the Malawi government to market and distribute the country's home grown range of crops and agricultural products. As a member of the Development and Investment Unit, the Financial Analyst will report to the head of the Unit and be closely involved with all facets of AOMARC's investment programme. The key task is to make in-depth appraisals relating to existing investments with a view to rationalisation where appropriate. There are, in addition, a number of subsidiary operations which require close evaluation and analysis to ensure their ongoing viability. Some direct technical assistance to these subsidiaries will also be needed. Candidates should have a financial or economics background together with a relevant qualification.

They must be able to demonstrate substantial experience in financial and economic analysis of commercial investments. Agro-Industrial project experience would be distinctly helpful, as training of Malawian staff will be required. Age is unimportant but good health is essential.

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## BARBADOS NATIONAL BANK

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Applications, supported by at least two (2) references, should be addressed to:

THE CHAIRMAN, BARBADOS NATIONAL BANK

HEAD OFFICE

11, JAMES STREET

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to reach him not later than 15th September 1985

Applications are invited for the position of a

## CREDIT EXAMINER

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Applicants, who must be Arabic and English speaking, should have had Credit Examination experience and must have had extensive Credit Training, preferably with an American Bank.

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The position will be in the United Arab Emirates. Salary is negotiable. The post attracts furnished accommodation as well as other benefits usual to the United Arab Emirates.

Applications in own handwriting to be sent to:—

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10 Cannon Street, London EC4A 3BY

## MANAGER

### CREDIT DEPARTMENT

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We anticipate the successful candidate would be in the 40-50 year age group and be prepared for a 2-year contractual relationship which would be renewable by mutual consent.

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Previous modelling experience would be advantageous. However, the ability to advise, work with and assist other members of the department is as important as developing the models and interpreting the results.

Prospects are particularly attractive—the appointed person's career should develop further at group level or in a line function. The head office is based in Burton-on-Trent which offers good recreational facilities and the fringe benefits, including relocation if necessary, are excellent.

Contact John P. Seigh FCCA on 01-405 3499 quoting ref: J268/FT

**Lloyd Management**

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

## NEWLY QUALIFIED ACCOUNTANCY APPOINTMENTS

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examination. We propose to publish the list in our issues of Thursday, September 26, which will also contain several pages of advertisements under the heading of Newly Qualified Accountants. The advertising rate will be £37.00 per single column centimetre. Special positions are available by arrangement at premium rates of £44.00 per column. Newly Qualified Accountants, especially Chartered, are never easy to recruit—don't miss this opportunity!

We will also be including in the feature a GUIDE TO RECRUITMENT CONSULTANTS

and entries in this guide will be charged at £55.00 which will include company name, address and telephone number.

For further details please telephone: Louise Hunter on 01-248 4844

**Financial Times** EUROPE'S BUSINESS NEWSPAPER

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## Company Notices

## KLOOF GOLD MINING COMPANY LIMITED

(Incorporated in the Republic of South Africa)

### SUBDIVISION OF SHARES

At the general meeting held on 12 August 1985 the special resolutions increasing the authorised capital of the company to R25 000 000 by the creation of 2 500 000 ordinary shares of R1 each and subdividing these 25 000 000 ordinary shares of a nominal value of R1 each in the capital of the company into 140 000 000 shares of a nominal value of 25 cents each with effect from 9 September 1985 were passed and have been registered by the Registrar of Companies, Pretoria.

A circular containing a form of surrender has been posted to registered shareholders of the company and shareholders should submit the completed form of surrender together with their share certificate(s)/document(s) of title to the Transfer Secretaries at the address shown on the form of surrender.

The Johannesburg Stock Exchange has agreed to amend the listing of the company's shares with effect from 9 September 1985. A similar application has been made to the Council of the Stock Exchange, London, to effect the necessary amendment to the listing of the company's shares on that exchange.

Deals on The Johannesburg Stock Exchange and on The Stock Exchange, London, until the close of business on 6 September 1985 will be in respect of existing share certificates and deals with effect from 9 September 1985 will be in respect of new share certificates.

Registered Office and Share Transfer Office:

75 Fox Street  
Johannesburg 2001  
15 August 1985

P.O. Box 1167  
Johannesburg, 2000

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DUE 1997

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**CHEMICAL BANK**





# SECTION II - COMPANIES AND MARKETS FINANCIAL TIMES

Thursday August 15 1985

**FULLER PEISER**  
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## Philips suffers sharp profits setback and downgrades forecast

BY OUR FINANCIAL STAFF

PHILIPS, the Dutch electronics and consumer products group, reports a steep decline in profits for the second quarter of 1985. As a result, net earnings for the half-year are 20 per cent lower at Fl 436m (\$139.7m), and the company has been forced to downgrade its profits projections for 1985 as a whole.

Philips has been hit by poor results in North America, especially at Signetics, the big producer of integrated circuits in which it has a major shareholding.

North America traditionally accounts for around 30 per cent of Philips' total sales. For the second quarter, the big slide in dollar earnings has left net profits trailing by a third at Fl 176m.

Philips warned recently its second-quarter results would be appreciably lower. It now says if there is no recovery in U.S. markets, the long-standing forecast of a gradual profits improvement for 1985 is unlikely to be met.

Sales for the second quarter moved up from Fl 12.1bn to Fl 13.6bn, lifting half-year turnover to Fl 27.4bn, against Fl 24.2bn. Actual sales volume for the half-year rose 6 per cent, and Philips still expects full-year sales volume to rise by 7 per cent.

Good turnover in most group companies compensated for the disappointing U.S. sales, Philips says. The strongest sales growth came from products and services for professional application. Despite a weak market for colour television sets, the home electronics division saw above-average growth due to strong sales of compact disc players and video and radio recorders.

The sales-volume rise in lighting and domestic and personal care products, as well as in industrial supplies, was below the average level, mainly as a result of sluggish market growth.

Income from operations fell in the U.S. and Canada but moved ahead in Europe and in Latin America.

Operating income in the second quarter slipped from Fl 813m to Fl 703m with trading margins narrowing to 5.1 per cent from the 6.1 per cent of the second quarter of 1984. Half-year operating profits were Fl 1.6bn, against Fl 1.64bn.

Signetics does not produce quarterly profits, but North American Philips does. Its second-quarter earnings fell to \$13.7m from \$33.3m, depressing this subsidiary's half-year out-turn by more than a quarter to \$41.4m.

## Manulife bid backed by Canada Trustco directors

By Bernard Simon in Toronto

THE DIRECTORS of Canada Trustco, the country's largest trust company, have advised shareholders to accept a C\$410m (U.S.\$303.7m) takeover offer by Toronto-based insurer Manulife.

Manulife, which already owns 27.6 per cent of Canada Trustco's 23.1m shares, earlier this week offered C\$50 a share for another 6.2m shares, equal to 35.4 per cent of the total. Genstar offered C\$44 a share and has not yet indicated whether it plans to continue the battle for Canada Trustco, the only major trust company not already controlled by one of the country's rapidly emerging financial conglomerates.

Manulife is scheduled to open its bid on the Toronto and Montreal Stock Exchange on August 27. However, last night Genstar received a temporary injunction from the Ontario Supreme Court restraining Manulife from raising its stake in Canada Trustco beyond 30 per cent.

The Manulife bid has raised a number of sensitive issues about the control of Canadian financial institutions. Under Canadian law, mutual life insurance companies such as Manulife are barred from acquiring an interest of more than 30 per cent in a trust company.

In an effort to overcome this restriction, Manulife has channelled part of its offer through two subsidiaries, another insurance group and a real-estate company. It has also pointed to a recent precedent in Quebec where a mutual insurer acquired control of a trust company.

Manulife's status as a Canadian-controlled company has in the past been a bone of contention because of the large number of its policyholders in other countries.

Canada Trustco's directors have now decided, however, to abolish a clause in the company's bylaws limiting the voting rights of a single shareholder to 10 per cent of the shares held.

**Indosuez buys control of Australian unit**

By Our Paris Staff

BAIQUET INDOSUEZ, the international French state bank, has taken full control of its Australian merchant banking company in which it previously owned 50 per cent.

The decision to gain total ownership of Indosuez Australia comes in response to recent Australian financial deregulation measures allowing foreign banks to take total control of merchant banking subsidiaries.

Indosuez bought the remaining 50 per cent stake from the Howard Smith industrial group with which it set up the bank in December 1982. The merchant bank has a capital of A\$14m (U.S.\$10m) with offices in Sydney and Melbourne.

The move should help strengthen Indosuez's Australian links.

**UBS may buy stake in Lampe**

By Jonathan Carr in Frankfurt

UNION BANK of Switzerland (UBS), the biggest Swiss bank, is discussing taking a stake in Bankhaus Lampe, a West German bank based in Bielefeld on the fringe of the Ruhr industrial area.

A spokesman for the Oetker group, the diversified concern which has a 70 per cent stake in Bankhaus Lampe, confirmed that talks were underway with UBS but gave no details.

OLIVETTI hopes to take over 100 per cent of Docutel in a deal which would cost \$20.2m. The matter will

## U.S. farm loan system on shaky ground

BY WILLIAM HALL IN NEW YORK

EVER SINCE the U.S. Federal Farm Credit System announced last month that it was mounting a rescue of the Federal Intermediate Credit Bank of Omaha - the second biggest bank in the system - the financial markets have been taking an unusually close interest in the affairs of the oldest and most complex of the federally sponsored agencies.

The U.S. Federal Farm Credit System is the umbrella organisation for a network of financial co-operatives which account for around a third of all lending to U.S. agriculture and are owned by the borrowers. If there was any doubt about the system's severe financial strains, yesterday's second-quarter results underlined the scale of the problems facing an agency which has until lately been regarded, by farmers and Wall Street investors alike, as a solid institution.

The system, which earned \$128m in the second quarter of 1984, did little more than break even in the latest quarter. For the first half of 1985 net income fell by 62 per cent to \$95.2m. First-half loan-loss provisions rose fivefold to \$207m, and loan charge-offs jumped from \$34m to \$159m.

The U.S. Farm Credit System is

PROFILE OF U.S. FARM CREDIT BANKS				
	Financial performance (\$m)		Money raised (Gross) \$bn	
	Net income	Loan loss prov.	Bonds	Notes
1980	726.5	80.7	51.2	42.7
1981	887.5	104.5	55.0	40.3
1982	993.9	74.7	47.4	26.8
1983	542.8	38.8	37.6	52.7
1984	441.8	121.0	37.4	60.7
1985	95.2	207.0	14.9	26.6
(first half				

Sources: Annual report of Farm Credit Banks and Federal Farm Credit Banks Funding Corporation

one of five government-sponsored agencies set up to channel funds to sectors of the economy deemed worthy of special support.

Although they have the word federal in front of their name and enjoy unusual ties to the U.S. Government - such as board members appointed by the President and borrowing privileges at the U.S. Treasury - they are wholly owned by the private sector, and stockholders and borrowers stand to benefit or lose from their activities. This is what is beginning to worry some investors.

Aside from making more than \$800m a year of new loans to America's 2.4m farmers, the farm credit

Mortgage Association (Fannie Mae) was forced to concede three years ago.

Even after the latest earnings setback the farm credit banks are well capitalised. At the end of the first quarter they had capital of \$9.3bn to back loans of \$75.8bn, which is conservative by comparison with major U.S. banks. Non-performing loans of \$2bn, while four times higher than they were in 1981, were still equivalent to only 2.6 per cent of the loan portfolio, or around a fifth of the group's capital.

The farm credit system is an unusually complex federal agency to analyse. It is divided into 12 geographical districts. Each district has a federal land bank, which makes long-term loans to buy farms, a federal intermediate credit bank, which makes short-term seasonal loans, and a bank for co-operatives, which lend money to farm co-operatives. There is also a central bank for co-operatives.

The federal land banks, which account for two thirds of the system's \$82.7bn in assets, and the co-operative banks, which account for another 12 per cent, have not suffered the same financial stress as other parts of the system. In particular,

there are 435 land bank associations (FLBAs), which borrow from federal land banks, and 570 production credit associations (PCAs), which borrow from federal intermediate credit banks (FICBs).

The PCAs and the FLBAs are separate and legal entities within the system and their profits are not included within the farm credit system results. The PCAs, for example, which are owned by farmers and make loans of normally less than a year, lost \$116.1m in 1984 if the distribution of FICB earnings is excluded.

These small units are proving to be the main problem for the system. Already rescues have had to be mounted for two main lenders to the PCAs the FICBs of Omaha and Spokane - and there is talk of two more FICBs which may need to be rescued.

Against this background there are growing signs that Washington is preparing to step in and mount some form of rescue for the beleaguered farm credit system. Mr John Block, the U.S. Agriculture Secretary said earlier this month that he "seriously" doubted the system could remedy its woes without federal help.

## Ministry approves of Indesit receivership

BY ALAN FRIEDMAN IN MILAN

THE REQUEST last week by Indesit, Italy's second largest home-appliance group, that it be placed in court-appointed state receivership is "the only solution," according to a top official of the Italian Industry Ministry - which will have the final say on the request.

Sig Sisinio Zito, the ministry undersecretary responsible for monitoring events at loss-making, and debt-burdened Indesit, said yesterday receivership under Italy's "Prodi law" would be the only way to guarantee the continued running of the company.

Turin-based Indesit, which last Saturday decided to seek state receivership, lost L106bn (U.S.\$36.8m) in 1984 and is believed to have made additional losses of L50bn to L60bn in the first half of this year.

The company is burdened by L200bn of debt (of which L60bn is owed to suppliers and the rest to banks), which is 15 times the size of its L13.4bn share capital. The company halted production in June and expects to resume on a limited basis in October, according to Sig Franco Passi, Indesit's chairman.

Sig Passi said yesterday between 600 and 700 workers would be re-employed in October, assuming the company's request for state-administered receivership was approved by the end of September. This com-

pared with 7,500 employees, of whom only 2,200 were actually working when manufacturing halted two months ago.

"Everyone else is on state-subsidised lay-off schemes," the Indesit chairman said. He added he hoped it might be possible to employ 1,400 workers by year end.

Sig Passi stressed yesterday that despite receivership the company would continue manufacturing and spare parts would be available in the U.K. and other markets. About 70 per cent of Indesit's turnover (L510bn last year) comes from outside Italy. Production this year is likely to be around 900,000 units, which is less than one-third capacity.

The Indesit chairman said state receivership could continue for up to two years and could then be renewed, if necessary, for another three years. He said unemployed workers would be guaranteed state-subsidised assistance for up to five years. Receivership under the Prodi law enables the Industry Ministry to guarantee a company's debt, to freeze debt repayments and to install government commissioners.

Sig Zito said yesterday contacts with potential foreign rescuers could not have prevented receivership at Indesit.

## DnC plans to complete U.S. bank unit buyout

BY FAY GJESTER IN OSLO

DEN NORISKE Creditbank (DnC), Norway's largest commercial bank, yesterday announced a deal that will make it the only Norwegian bank with a wholly-owned subsidiary bank in the U.S.

It has agreed to buy Svenska Handelsbanken's 25 per cent stake in Nordic American Banking Corporation (NABC) in New York. DnC was already in the process of acquiring a 75 per cent stake in NABC through purchases, agreed earlier this year, from Copenhagen Handelsbank and Finland's Kansallis-Osake-Pankki. The price of the deal was not revealed. At end July 1985 NABC had total assets of \$634m.

The acquisition will depend on the approval of the authorities in Norway and the U.S.

As well as lending, NABC pro-

vides advisory services and help to Scandinavian companies in connection with mergers and acquisitions in North America.

As a result of the deal Svenska Handelsbanken will establish its own operation in the U.S., writes Kevin Dore in Stockholm.

Its London-based subsidiary, Svenska International, will open a branch in New York. The Swedish authorities have given approval for the move, but it is still awaiting the go-ahead from the U.S. regulatory authorities.

As a first step Svenska International will open an office in New York from September 3.

Last month Kansallis-Osake-Pankki opened its own branch in New York, making it the first Finnish bank to establish a full branch operation in the U.S.

## Minorco moves part of Bermuda activities

BY ROGER SCOTTON IN BERMUDA

MINORCO, the Bermuda-based international investment group controlled by South Africa's Anglo American Corporation and De Beers Consolidated Mines, is presently transferring some of the work presently carried out in Bermuda to other offices and "significantly reduce" its activities on the island.

Mr David Fisher, treasurer, would not reveal what investment functions will be moved or where they are going. He described the changes as the result of a major reorganisation of Minorco's business policy following its recent disposal of 10m shares in Philbro-Salomon,

the U.S. commodities and investment banking group.

Mr Fisher said the sale of shares in Philbro-Salomon, which still ranks as Minorco's biggest single investment, had generated about \$400m in cash.

He insisted the reduction in activities in Bermuda had nothing to do with growing anti-apartheid sentiment there and said Minorco aimed to maintain its 15-year-old headquarters in the British colony.

At the time of the Philbro-Salomon disposal in May Minorco said it planned to redeploy its enhanced liquidity

## Docutel trims losses despite fall in revenue

BY ALAN FRIEDMAN IN MILAN

LOSSES are continuing at Docutel, the U.S. distributor 46 per cent owned by Olivetti, Italy's leading office-automation group.

Texas-based Docutel lost U.S. \$8.8m in the three months which ended on June 30 this year.

This compares with first-quarter 1985 losses of just under \$10m. The second-quarter Docutel loss was recorded on revenues of \$28.5m. Docutel said yesterday the second-quarter loss was attributable to low revenues.

Olivetti hopes to take over 100 per cent of Docutel in a deal which would cost \$20.2m. The matter will

be decided at a Docutel shareholders' meeting to be held next Tuesday.

This is part of Olivetti's overall strategy of paying closer attention to its U.S. business, which was in poor shape until its 1983 deal with AT&T which gave AT&T 25 per cent of Olivetti and established the U.S. telecommunications giant as the principal distributor of Olivetti personal computers in the U.S. market.

Docutel in 1984 lost \$41.9m on total sales of \$163.9m. Total losses for the first half of 1985 amount to \$18.9m on revenues of \$33.4m.

## Massey to close French plant

BY DAVID MARSH IN PARIS

MASSEY-FERGUSON, the Canadian farm-machinery manufacturer, has finally decided to close its European combine-harvester plant at Marquette near Lille in northern France, making more than 1,150 workers redundant.

The decision, announced at a central works committee meeting, brings to an end a year-long state of limbo at the plant. The factory has been inactive since June last year with workers laid off on temporary unemployment pay without having ever been formally made re-

dundant. Massey-Ferguson has been trying to find buyers for the plant for some months, but it tacitly admitted the factory had only a slim chance of being passed on to a new owner.

The plant, which employed more than 2,000 workers until about two years ago, has been at the centre of strong union protests over redundancies, but the final decision to close it down altogether seems to have been accepted with a certain resignation.

## Dean Witter in shift to London

BY ALEXANDER NICOLL IN LONDON

DEAN WITTER Reynolds, a financial services arm of the U.S. retailing group Sears Roebuck, is shifting responsibility for all its international business from New York to a London-based group of executives.

The move reflects the expansion of the London group's activities in the equity, futures and debt markets, aiming its services primarily at institutional clients by contrast with the more retail-oriented approach of the parent group.

Mr Michael Lee, who is based in London, will become president and chief executive officer of Dean Witter Reynolds International, under the chairmanship of Mr Samuel Wolcott, executive vice-president of Dean Witter itself. Mr Lee is also to be chairman of Dean Witter Capital Markets - International.

The shake-up illustrates the growing importance of the international equity market. The London group will assume responsibility for

## Woolworth up 42% in second quarter

By Our Financial Staff

F. W. WOOLWORTH, the U.S.-based stores group, lifted net income 42 per cent in the second quarter - the 11th consecutive year-on-year quarterly advance.

Improved gross margins, only partly offset by slightly higher expenses, contributed to a 17 per cent increase at the operating level to \$74m from \$63m.

A 34m decline in interest costs, aided growth in net earnings to \$27m, or 84 cents a share, from \$19m, or 62 cents, a year ago. This took the six-month net profit to \$33m, or \$1.01, compared with \$29m, or 72 cents, last time.

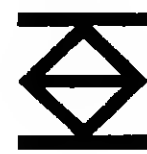
Half-year sales edged ahead 2.4 per cent to \$2.64bn, from \$2.57bn, with a similar percentage rise in the quarter to \$1.4bn, from \$1.36bn. In the latest three months domestic turnover expanded 6 per cent, but this was offset by a 2.4 per cent fall overseas.

Domestic operating income climbed 39 per cent to \$43m in the quarter, including very strong growth in Kinney's U.S. operations. Income overseas was little changed.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

14th August, 1985



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U.S. \$50,000,000

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Nomura International Limited

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New Issue

15th August, 1985



# Bell Canada Enterprises Inc.

Can. \$100,000,000

10 1/4 per cent. Series 2 Notes, due 1990

Issue Price: 100 1/2 per cent.

Union Bank of Switzerland (Securities) Limited

Wood Gundy Inc.

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Nesbitt, Thomson Limited The Nikko Securities Co., (Europe) Ltd. Nomura International Limited  
Orion Royal Bank Limited PaineWebber International Rabobank Nederland  
Richardson Greenfields of Canada (U.K.) Limited N.M. Rothschild & Sons Limited  
Schweizerische Hypothek- und Handelsbank Smith Barney, Harris Upham & Co. Incorporated  
Swiss Volksbank Toronto Dominion International Limited Verband Schweizerischer Kantonalbanken  
Vereins- und Westbank Aktiengesellschaft Yamaichi International (Europe) Limited

## Zapata reduces dividend by 86%

By Our New York Staff

ZAPATA Corporation, a leading offshore drilling company founded by Mr. George Bush, the U.S. Vice-President, has slashed its dividend by 86 per cent as evidence mounts that the slump in the offshore industry is proving deeper and more prolonged than many industry experts predicted.

Houston-based Zapata announced it was cutting its quarterly dividend from 21 cents a share to 3 cents a share. It also announced plans to pay off \$150m of its debts and reduce its operating expenses.

Zapata is the latest in a string of U.S. companies operating in the offshore industry to announce major retrenchments. McDermott International, the world's largest builder of offshore drilling platforms, reported a first-quarter net loss of \$1.1m compared with a profit of \$2.2m a year ago.

McDermott said: "Contrary to earlier expectations, our marine construction markets in the Gulf of Mexico continue to soften. This, coupled with further erosion of our fixed-price business and only modest improvement in our tubular products activities, resulted in the loss."

Mr. J. E. Cunningham, McDermott's chief executive, added: "During the past 90 days, our major markets have deteriorated, and it appears the recovery of these businesses will not occur as soon as we have anticipated. Accordingly, it is imperative we accelerate our cost-reduction efforts to bring our operations into line with the reduced demand for our products and services."

GTE unit to cut workforce by 600

By Terry Dowdworth in New York

THE FIERCE pricing war in the U.S. long-distance telephone business claimed a casualty on Tuesday when GTE Sprint, one of the new competitors in this sector, announced it was cutting its workforce by about 600 during the next month.

GTE Sprint, run by the GTE Telecommunications group, employs about 7,000 people and has suffered a serious earnings crunch this year. In the second quarter the group reported virtually flat net income of \$205m. It blamed the stagnation on operating losses of \$60m in the communications services division which contains GTE Sprint. Last year, the same division generated operating profits of \$30m.

Mr. Don Frigore, president of GTE Sprint, said that the redundancies partly reflected the end of additions to network capacity, with a consequent shift towards sales and marketing.

He also alluded, however, to the tough competitive climate which has followed the dismemberment of the AT&T telecommunications group, saying the company needed to be "cost-effective, especially given the current inequitable regulatory environment."

GTE Sprint has been particularly hard-squeezed in the aftermath of the AT&T break-up marketing battle and has taken the lead in the lobbying effort among long-distance carriers for changes in the break-up agreement. The company's activities have been hit by the higher charges it now has to pay to connect its customers to local telephone networks.

## INTL. COMPANIES & FINANCE

### FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. The following are closing prices for August 14.

U.S. DOLLAR	Issued	Old	Other	day	week	Yield
STRAIGHTS						
Amex Credit 10 1/2, 85	100	101 1/2	101 1/2	0	0	10 1/2
Amex Credit 12 1/2, 85	100	102 1/2	102 1/2	0	0	12 1/2
Amex Credit 14 1/2, 85	100	104 1/2	104 1/2	0	0	14 1/2
BP Credit 11 1/2, 85	100	101 1/2	101 1/2	0	0	11 1/2
Canada 11 1/2, 85	100	101 1/2	101 1/2	0	0	11 1/2
Canada 12 1/2, 85	100	102 1/2	102 1/2	0	0	12 1/2
Canada 13 1/2, 85	100	103 1/2	103 1/2	0	0	13 1/2
Canada 14 1/2, 85	100	104 1/2	104 1/2	0	0	14 1/2
Canada 15 1/2, 85	100	105 1/2	105 1/2	0	0	15 1/2
Canada 16 1/2, 85	100	106 1/2	106 1/2	0	0	16 1/2
Canada 17 1/2, 85	100	107 1/2	107 1/2	0	0	17 1/2
Canada 18 1/2, 85	100	108 1/2	108 1/2	0	0	18 1/2
Canada 19 1/2, 85	100	109 1/2	109 1/2	0	0	19 1/2
Canada 20 1/2, 85	100	110 1/2	110 1/2	0	0	20 1/2
Canada 21 1/2, 85	100	111 1/2	111 1/2	0	0	21 1/2
Canada 22 1/2, 85	100	112 1/2	112 1/2	0	0	22 1/2
Canada 23 1/2, 85	100	113 1/2	113 1/2	0	0	23 1/2
Canada 24 1/2, 85	100	114 1/2	114 1/2	0	0	24 1/2
Canada 25 1/2, 85	100	115 1/2	115 1/2	0	0	25 1/2
Canada 26 1/2, 85	100	116 1/2	116 1/2	0	0	26 1/2
Canada 27 1/2, 85	100	117 1/2	117 1/2	0	0	27 1/2
Canada 28 1/2, 85	100	118 1/2	118 1/2	0	0	28 1/2
Canada 29 1/2, 85	100	119 1/2	119 1/2	0	0	29 1/2
Canada 30 1/2, 85	100	120 1/2	120 1/2	0	0	30 1/2
Canada 31 1/2, 85	100	121 1/2	121 1/2	0	0	31 1/2
Canada 32 1/2, 85	100	122 1/2	122 1/2	0	0	32 1/2
Canada 33 1/2, 85	100	123 1/2	123 1/2	0	0	33 1/2
Canada 34 1/2, 85	100	124 1/2	124 1/2	0	0	34 1/2
Canada 35 1/2, 85	100	125 1/2	125 1/2	0	0	35 1/2
Canada 36 1/2, 85	100	126 1/2	126 1/2	0	0	36 1/2
Canada 37 1/2, 85	100	127 1/2	127 1/2	0	0	37 1/2
Canada 38 1/2, 85	100	128 1/2	128 1/2	0	0	38 1/2
Canada 39 1/2, 85	100	129 1/2	129 1/2	0	0	39 1/2
Canada 40 1/2, 85	100	130 1/2	130 1/2	0	0	40 1/2
Canada 41 1/2, 85	100	131 1/2	131 1/2	0	0	41 1/2
Canada 42 1/2, 85	100	132 1/2	132 1/2	0	0	42 1/2
Canada 43 1/2, 85	100	133 1/2	133 1/2	0	0	43 1/2
Canada 44 1/2, 85	100	134 1/2	134 1/2	0	0	44 1/2
Canada 45 1/2, 85	100	135 1/2	135 1/2	0	0	45 1/2
Canada 46 1/2, 85	100	136 1/2	136 1/2	0	0	46 1/2
Canada 47 1/2, 85	100	137 1/2	137 1/2	0	0	47 1/2
Canada 48 1/2, 85	100	138 1/2	138 1/2	0	0	48 1/2
Canada 49 1/2, 85	100	139 1/2	139 1/2	0	0	49 1/2
Canada 50 1/2, 85	100	140 1/2	140 1/2	0	0	50 1/2
Canada 51 1/2, 85	100	141 1/2	141 1/2	0	0	51 1/2
Canada 52 1/2, 85	100	142 1/2	142 1/2	0	0	52 1/2
Canada 53 1/2, 85	100	143 1/2	143 1/2	0	0	53 1/2
Canada 54 1/2, 85	100	144 1/2	144 1/2	0	0	54 1/2
Canada 55 1/2, 85	100	145 1/2	145 1/2	0	0	55 1/2
Canada 56 1/2, 85	100	146 1/2	146 1/2	0	0	56 1/2
Canada 57 1/2, 85	100	147 1/2	147 1/2	0	0	57 1/2
Canada 58 1/2, 85	100	148 1/2	148 1/2	0	0	58 1/2
Canada 59 1/2, 85	100	149 1/2	149 1/2	0	0	59 1/2
Canada 60 1/2, 85	100	150 1/2	150 1/2	0	0	60 1/2
Canada 61 1/2, 85	100	151 1/2	151 1/2	0	0	61 1/2
Canada 62 1/2, 85	100	152 1/2	152 1/2	0	0	62 1/2
Canada 63 1/2, 85	100	153 1/2	153 1/2	0	0	63 1/2
Canada 64 1/2, 85	100	154 1/2	154 1/2	0	0	64 1/2
Canada 65 1/2, 85	100	155 1/2	155 1/2	0	0	65 1/2
Canada 66 1/2, 85	100	156 1/2	156 1/2	0	0	66 1/2
Canada 67 1/2, 85	100	157 1/2	157 1/2	0	0	67 1/2
Canada 68 1/2, 85	100	158 1/2	158 1/2	0	0	68 1/2
Canada 69 1/2, 85	100	159 1/2	159 1/2	0	0	69 1/2
Canada 70 1/2, 85	100	160 1/2	160 1/2	0	0	70 1/2
Canada 71 1/2, 85	100	161 1/2	161 1/2	0	0	71 1/2
Canada 72 1/2, 85	100	162 1/2	162 1/2	0	0	72 1/2
Canada 73 1/2, 85	100	163 1/2	163 1/2	0	0	73 1/2
Canada 74 1/2, 85	100	164 1/2	164 1/2	0	0	74 1/2
Canada 75 1/2, 85	100	165 1/2	165 1/2	0	0	75 1/2
Canada 76 1/2, 85	100	166 1/2	166 1/2	0	0	76 1/2
Canada 77 1/2, 85	100	167 1/2	167 1/2	0	0	77 1/2
Canada 78 1/2, 85	100	168 1/2	168 1/2	0	0	78 1/2
Canada 79 1/2, 85	100	169 1/2	169 1/2	0	0	79 1/2
Canada 80 1/2, 85	100	170 1/2	170 1/2	0	0	80 1/2
Canada 81 1/2, 85	100	171 1/2	171 1/2	0	0	81 1/2
Canada 82 1/2, 85	100	172 1/2	172 1/2	0	0	82 1/2
Canada 83 1/2, 85	100	173 1/2	173 1/2	0	0	83 1/2
Canada 84 1/2, 85	100	174 1/2	174 1/2	0	0	84 1/2
Canada 85 1/2, 85	100	175 1/2	175 1/2	0	0	85 1/2
Canada 86 1/2, 85	100	176 1/2	176 1/2	0	0	86 1/2
Canada 87 1/2, 85	100	177 1/2	177 1/2	0	0	87 1/2
Canada 88 1/2, 85	100	178 1/2	178 1/2	0	0	88 1/2
Canada 89 1/2, 85	100	179 1/2	179 1/2	0	0	89 1/2
Canada 90 1/2, 85	100	180 1/2	180 1/2	0	0	90 1/2
Canada 91 1/2, 85	100	181 1/2	181 1/2	0	0	91 1/2
Canada 92 1/2, 85	100	182 1/2	182 1/2	0	0	92 1/2
Canada 93 1/2, 85	100	183 1/2	183 1/2	0	0	93 1/2
Canada 94 1/2, 85	100	184 1/2	184 1/2	0	0	94 1/2
Canada 95 1/2, 85	100	185 1/2	185 1/2	0	0	95 1/2
Canada 96 1/2, 85	100	186 1/2	186 1/2	0	0	96 1/2
Canada 97 1/2, 85	100	187 1/2	187 1/2	0	0	97 1/2
Canada 98 1/2, 85	100	188 1/2	188 1/2	0	0	98 1/2
Canada 99 1/2, 85	100	189 1/2	189 1/2	0	0	99 1/2
Canada 100 1/2, 85	100	190 1/2	190 1/2	0	0	100 1/2
Canada 101 1/2, 85	100	191 1/2	191 1/2	0	0	101 1/2
Canada 102 1/2, 85	100	192 1/2	192 1/2	0	0	102 1/2
Canada 103 1/2, 85	100	193 1/2	193 1/2	0	0	103 1/2
Canada 104 1/2, 85	100	194 1/2	194 1/2	0	0	104 1/2
Canada 105 1/2, 85	100	195 1/2	195 1/2	0	0	105 1/2
Canada 106 1/2, 85	100	196 1/2	196 1/2	0	0	106 1/2
Canada 107 1/2, 85	100	197 1/2	197 1/2	0	0	107 1/2
Canada 108 1/2, 85	100	198 1/2	198 1/2	0	0	108 1/2
Canada 109 1/2, 85	100	199 1/2	199 1/2	0	0	109 1/2
Canada 110 1/2, 85	100	200 1/2	200 1/2	0	0	110 1/2
Canada 111 1/2, 85	100	201 1/2	201 1/2	0	0	111 1/2
Canada 112 1/2, 85	100	202 1/2	202 1/2	0	0	112 1/2
Canada 113 1/2, 85	100	203 1/2	203 1/2	0	0	113 1/2
Canada 114 1/2, 85	100	204 1/2	204 1/2	0	0	114 1/2
Canada 115 1/2, 85	100	205 1/2	205 1/2	0	0	115 1/2
Canada 116 1/2, 85	100	206 1/2	206 1/2	0	0	116 1/2
Canada 117 1/2, 85	100	207 1/2	207 1/2	0	0	117 1/2
Canada 118 1/2, 85	100	208 1/2	208 1/2	0	0	118 1/2
Canada 119 1/2, 85	100	209 1/2	209 1/2	0	0	119 1/2
Canada 120 1/2, 85	100	210 1/2	210 1/2	0	0	120 1/2
Canada 121 1/2, 85	100	211 1/2	211 1/2	0	0	121 1/2
Canada 122 1/2, 85	100	212 1/2	212 1/2	0	0	122 1/2
Canada 123 1/2, 85	100	213 1/2	213 1/2	0	0	123 1/2
Canada 124 1/2, 85	100	214 1/2	214 1/2	0	0	124 1/2
Canada 125 1/2, 85	100	215 1/2	215 1/2	0	0	125 1/2
Canada 126 1/2, 85	100	216 1/2	216 1/2	0	0	126 1/2
Canada 127 1/2, 85	100	217 1/2	217 1/2	0	0	127 1/2
Canada 128 1/2, 85	100	218 1/2	218 1/2	0	0	128 1/2
Canada 129 1/2, 85	100	219 1/2	219 1/2	0	0	129 1/2
Canada 130 1/2, 85	100	220 1/2	220 1/2	0	0	130 1/2
Canada 131 1/2, 85	100	221 1/2	221 1/2	0	0	131 1/2
Canada 132 1/2, 85	100	222 1/2	222 1/2	0	0	132 1



## INTERNATIONAL COMPANIES and FINANCE

## Henkel family considers public share offer

BY JONATHAN CARR IN FRANKFURT

HENKEL, the family-owned West German chemicals concern which invented Persil washing powder, may soon make the first public share offering in its 109-year history. The owners are expected to decide on the matter by the end of this month. If they give the green light, then a public issue of Henkel shares could be made in the autumn.

The move would be a major step to the "new issue" business in Germany, which had a burst of activity in 1984 but has been less active so far this year. But one thing already seems certain. The "Henkel Clan" will remain in firm control of the company, and any issue made will almost certainly be of non-voting preference

stock. On the face of it, Henkel hardly seems to be in need of an injection of funds from outside. The Henkel report for 1984 (the first the company has produced on a world consolidated basis) shows group net profits up by 28 per cent to DM 130m (\$46.7m) on sales revenue up by 10.3 per cent to DM 9.3bn. Cash flow up by 23 per cent to DM 718m exceeded overall investment by almost one-third, while capital and reserves together make up 40.4 per cent of the balance sheet total.

There are several reasons, both business and personal, why Henkel may nonetheless "go public" (at least a bit). One relates to Henkel's highly

diversified product structure in five major divisions: chemicals (30 per cent of turnover), detergents (29 per cent), adhesives (19 per cent), hygiene and technical cleansers (15 per cent) and cosmetics (7 per cent). This range puts Henkel up against a lot of giants from Procter and Gamble to BASF, and the ability to tap outside funds could be crucial in the competitive battles of the late 1980s and 1990s.

Second, Henkel could hardly find a better moment for a public issue. The stock market is buoyant (apart from a hiccup in July) and investors are likely to gobble up the Henkel shares as they did those of Porsche and Wacker in two new issues last year.

Moreover, it is widely believed that Henkel profits will jump sharply in 1985 on virtually unchanged sales. The reasons are an internal reorganisation of the group which has improved efficiency, and the dropping of some product lines which had shown steady losses. The upshot is that the profits return on turnover will improve, and make an investment in Henkel shares look still more attractive.

Finally, one personal reason for a public share issue probably centres on Dr Konrad Henkel, a grandson of the founder, Fritz Henkel, and the key architect of the group's development in the 1950s and 1970s. Dr Henkel is now chairman of the supervisory board

as well as senior partner, and will be 70 in October.

It is felt likely that he favours a public issue as a move to safeguard the group's future—and his voice naturally counts for a great deal.

Even so, a decision will not necessarily be simple. Under Fritz Henkel's will, ownership of the company was split three ways, 40 per cent going to the descendants of the eldest son, 40 per cent to those of his second son and 20 per cent to those of his daughter. Thus there are now 86 people from three "clans" involved in the decision-taking—quite a challenge but, on the whole, so far relations between these involved seem to have been remarkably harmonious.



Dr Konrad Henkel, grandson of the founder

## Woolworths buys Safeway units

BY LACHLAN DRUMMOND IN SYDNEY

WOOLWORTHS, the No. 2 Australian retailer in terms of sales, has agreed to acquire the local supermarket operations of Safeway Stores of the U.S.

The deal is worth something over A\$150m (US\$107m) and will add A\$1bn to Woolworths' sales to Woolworths, which turned over A\$3.7bn in the year to January.

The deal gives Woolworths leadership in supermarket sales over its arch rival, Coles, which is taking over the Myer department store chain. Coles Myer will have combined sales of around A\$10bn.

Woolworths, which is not connected with the U.S. and UK groups of the same name, is paying for Safeway Australia partly by placing 10 per cent of its capital, worth around A\$75m, with the U.S. parent which will also eventually gain the 13 per cent of Woolworths shares bought on-market by a third party yesterday for almost

A\$85m. This will see Safeway end up with 20 per cent of the expanded capital of Woolworths while ensuring profits per share are not diluted.

With Safeway in the fold Woolworths will have just on 30 per cent of Australian grocery sales compared with a current market share of around 21 per cent and the almost 23 per cent stake held by Coles.

Importantly it will give Woolworths a 30 per cent market share in the state of Victoria where it has been under-represented with only some 13 per cent of the market. Safeway is based in Victoria and holds 17 per cent of the grocery market. The impact in the largest state, NSW, where Woolworths has almost 22 per cent, will be a tiny one per cent, although in the faster growing Queensland market its share will jump to around 30 per cent from close to 15 per cent. Safeway earned A\$10.4m on

## SIA group net profits up 28%

By Chris Sherwell in Singapore

SINGAPORE International Airlines, the biggest profit-maker among the government's stable of more than 50 companies, and its first candidate for privatisation, has reported record group after-tax profits of S\$179.5m (US\$81.7m) for the year ended March 1985, up 28 per cent on the previous year.

The figure is contained in SIA's annual report, which also confirms a 21 per cent increase in profit from airline operations to S\$83.8m, first revealed in June. The report says the airline is budgeting for a 7.4 per cent increase in traffic in 1985-86 after 11.9 per cent last year, and looks forward to another profitable year.

The planned share offer to the public, Mr J. Y. Pillay, SIA's chairman, says "the exercise may reach fruition this year, or perhaps next year." This is later than the September target date previously listed at and follows continued weakness in the local stock market. At present members of SIA's 10,108 staff hold 24 per cent of the capital.

SIA's results are in line with the improved earnings shown by the international air transport industry, and stand in sharp contrast to Singapore's overall economic prospects this year, when it faces zero or even negative growth.

The only negative trend shown in the results is in unit yields, which slipped 7.1 per cent on the passenger side and 1.5 per cent on the cargo side, principally because of the strengthening Singapore dollar. According to Mr Pillay, the overall drop over the past 30 months amounts to 14.4 per cent.

The average age of SIA's fleet of 23 aircraft is now a remarkable 20 months, according to the report, down from 27 months a year previously. This makes it the most modern fleet in the world. Another eight aircraft, including six Boeing 747-300s, were still on order at the end of March.

## Sharp first-half recovery for Sun Hung Kai &amp; Co

BY OUR FINANCIAL STAFF

SUN HUNG KAI and CO, the Hong Kong-based parent of Sun Hung Kai Securities, staged a sharp recovery in profits in the first half of 1985, with net earnings jumping from HK\$14.7m or 2.6 cents a share to HK\$33.4m (US\$4.3m) or 5.9 cents.

The rise partly reflects increased commissions from broking activities at the securities offshoot, spurred by the upsurge in shares on the Hong Kong stock market since the Sino-British settlement on the colony's future.

For the whole of 1984 the company made net profits of just HK\$14.45m, excluding extraordinary losses of HK\$36.2m, amid falling revenues from the commodities and securities divisions.

The latest figures exclude from May 1 the results of Sun Hung Kai Bank, whose sale to the parent-based Arab Banking Corporation was completed on that day for HK\$360m.

The sale produced an extraordinary loss of HK\$191m, mainly from property revalua-

tions, but the company said in March that this would be offset by a HK\$250m extraordinary gain from the sale of the company's holding in HK-ITV, one of Hong Kong's two main television companies.

The net extraordinary gain, which is excluded from the latest figures, emerges at HK\$39.5m, compared with a loss of HK\$4.7m a year earlier.

Until recently, ownership of Sun Hung Kai & Co was shared among three main partners, Merrill Lynch of the U.S., Paribas of France, and Mr Fung King Hey, the chairman. Earlier this year Paribas sold its stake to Mr Fung, a local businessman, who is now majority owner of the company.

The company said yesterday that after several restructurings it had considerably strengthened its financial position and had no long-term debt. Shareholders' equity was worth about HK\$900m and the company had a strong cash position.

An interim dividend of 2.5 cents a share, compared with 0.5 cents a year ago, has been declared.

## Hooker tops forecast with 73% increase in earnings

BY OUR SYDNEY CORRESPONDENT

HOOKEER CORPORATION, the Australian property group, has reported a 73 per cent increase in net earnings from A\$20.2m to A\$34.8m (US\$24.8m) for the year to June 30, exceeding by 8 per cent forecast made as a result of the group's takeover bid in March.

The profit announcement came as the unsuccessful bidder, Sunshine Australia, off-loaded the remaining 10 per cent of the 30 per cent stake built up under its offer to Fay Richwhite, the New Zealand merchant bank, for A\$31m.

Chase Corporation, a New Zealand property and investment group, last month bought the other 20 per cent of Hooker held by Sunshine, which collected a gross profit of around A\$18m.

The main input to the improved result came from sharply higher earnings from

Hooker's residential land development and its retail, commercial, and industrial projects operations, with house building activities showing a retreat in the face of intensified competition, particularly in the U.S.

A total turnover went up from A\$482m to A\$534m and the net profit benefited from a reduced tax charge of A\$10.8m against A\$12.9m. The interest bill was up from A\$28.5m to A\$34.4m.

The final dividend of 6 cents takes the total to 11 cents, equivalent to 13.75 cents on pre-script issue capital compared with 9 cents paid previously.

Profits per share were 21.4 cents against an unadjusted 15.7 cents.

The directors believe profit growth will be sustained this year and that the March forecast for 1985-86 earnings of A\$12.1m will at least be achieved, if not exceeded.

## UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1978=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unutilised vacancies (000s). All seasonally adjusted.									
	Indl. prod.	Mfg. output	Eng. order	Retail vol.	Retail value	Unem.	Vacs.		
1984									
2nd qtr.	102.4	100.4	107	110.2	130.1	3,025	154.0		
3rd qtr.	102.3	101.3	106	111.1	133.3	3,076	165.1		
4th qtr.	103.4	101.2	104	113.6	140.0	3,103	168.5		
1985									
1st qtr.	105.5	102.2	102	112.6	132.9	3,128	157.5		
2nd qtr.	107.5	102.4	106	114.9	141.4	3,174	168.5		
January	105.1	101.6	98	111.6	134.4	3,124	157.3		
February	105.0	102.1	107	112.0	138.2	3,144	158.1		
March	106.5	102.8	102	113.3	138.5	3,147	159.2		
April	107.6	102.5	87	114.1	140.3	3,178	169.7		
May	106.2	102.3		114.6	142.0	3,177	167.1		
June	107.6	103.8		116.0	141.8	3,169	174.8		
July				116.1		3,175	179.7		

OUTPUT—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output; metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consumer goods	Invest. goods	Intmd. goods	Eng. output	Metal mfg.	Textile mfg.	Housing starts
1984							
2nd qtr.	101.6	96.8	105.5	98.8	107.6	97.7	18.0
3rd qtr.	102.0	97.7	104.6	100.2	110.5	98.2	16.2
4th qtr.	102.5	98.3	106.1	99.7	107.3	99.4	13.3
December	103.4	100.0	106.0	101.0	109.0	100.0	9.5
1985							
1st qtr.	102.2	101.3	108.9	102.7	112.1	98.9	13.8
2nd qtr.	101.8	102.6	112.2	103.4	119.9	99.1	18.3
January	102.0	100.0	109.0	102.0	108.0	98.0	11.7
February	102.0	101.0	108.0	103.0	112.0	99.0	15.9
March	102.0	102.0	110.0	103.0	117.0	100.0	16.6
April	102.0	102.0	113.0	103.0	119.0	98.0	17.9
May	102.0	102.0	114.0	103.0	120.0	98.0	19.9
June	103.0	104.0	112.0	104.0	121.0	100.0	18.5

EXTERNAL TRADE—Indices of export and import volume (1980=100); visible balance; current balance (€m); oil balance (€m); terms of trade (1980=100); excluding reserves.

	Export volume	Import volume	Visible balance	Current balance	Oil balance	Terms of trade	Resv. trade
1984							
2nd qtr.	109.1	119.7	-1228	-203	+1543	97.3	15.1
3rd qtr.	109.9	122.7	-1643	-512	+1894	97.2	15.26
4th qtr.	119.7	129.1	-1237	-373	+1468	96.6	15.32
1985							
1st qtr.	120.5	128.5	-1347	+123	+1862	96.2	14.80
2nd qtr.	120.3	125.7	-297	+1202	+2381	97.9	14.11
January	118.2	121.2	-86	+402	+826	96.5	15.52
February	121.6	127.5	-263	+297	+875	95.9	14.58
March	119.6	136.8	-999	-496	+280	96.3	13.53
April	121.5	129.7	-277	+223	+684	97.0	14.03
May	121.4	120.8	+224	+724	+835	98.0	13.98
June	118.1	126.6	-243	+257	+842	96.6	14.26

FINANCIAL—Money supply M0, M1 and sterling M3, bank advances in sterling to the private sector (thous. months' growth at annual rate); building societies' net inflow; HP, new credit; all seasonally adjusted. Clearing Bank base rate (end period).

	M0	M1	M3	Advances	BS HP	Base rate
1984						
2nd qtr.	4.6	24.5	11.1	18.9	1.795	2.876
3rd qtr.	4.6	24.5	11.1	18.9	1.828	2.813
4th qtr.	4.6	24.5	11.1	18.9	2.495	2.946
December	12.2	27.2	12.1	22.4	1.004	972
1985						
1st qtr.	2.2	9.7	9.1	15.2	1.511	3.146
2nd qtr.	5.1	32.4	19.0	19.2	1.523	3.682
January	5.0	9.0	13.6	16.2	822	1.169
February	3.1	-5.0	4.6	13.3	474	1.013
March	1.3	1.2	9.3	16.0	214	965
April	5.4	22.2	18.8	19.5	507	1.061
May	4.2	22.1	18.4	17.7	615	1.042
June	5.7	44.6	23.8	20.2	401	979
July					650	11.50

INFLATION—Indices of earnings (Jan 1980=100); basic materials and fuels; wholesale prices of manufactured goods (1980=100); retail prices and food prices (1974=100); FT commodity index (July 1952=100); trade-weighted value of sterling (1979=100).

	Earnings	Basic materials	Wholesale mfg.	RPI	Foodst.	Comdty. Strg.
1984						
2nd qtr.	155.9	124.3	132.0	350.9	329.1	385.06
3rd qtr.	159.6	124.1	132.8	353.9	326.8	388.35
4th qtr.	164.1	140.1	134.3	358.3	326.8	388.64
December	165.3	143.4	134.9	358.5	327.6	389.64
1985						
1st qtr.	165.4	146.2	136.6	362.3	332.8	395.22
2nd qtr.	170.3	126.5	139.4	373.9	339.4	378.13
January	168.4	146.3	138.9	359.8	330.6	396.98
February	164.6	147.6	136.6	362.7	332.5	398.73
March	168.1	145.5	137.5	366.1	335.4	398.22
April	169.4	140.8	139.2	373.9	338.6	396.06
May	169.8	139.5	139.6	373.6	339.3	379.98
June	172.0	138.7	138.6	376.4	340.1	378.13
July		134.0	140.0			359.51

\* Not seasonally adjusted.

1985 INTERIM RESULTS  
BSR INTERNATIONAL PLC AND SUBSIDIARY COMPANIES

	Unaudited First six months to 30th June 1985	Unaudited First six months to 30th June 1984	Audited Twelve months to 31st December 1984
Turnover	135.5	152.3	402.7
Operating Profit	0.4	11.1	11.3
Net Interest Payable	(3.4)	(2.3)	(6.5)
Loss/Profit before Taxation	(1.0)	8.8	26.8
Taxation—United Kingdom	(0.5)	(1.1)	(1.0)
—Overseas	(3.5)	7.7	25.8
Loss/Profit after Taxation	(4.0)	(0.1)	(0.8)
Minority Interest			
Earnings Attributable to Ordinary Shareholders	(1.5)	7.6	25.0
Extraordinary Charges	(3.3)	(2.3)	(8.0)
Loss/Profit Attributable to Ordinary Shareholders	(4.8)	5.3	17.0
Dividends Paid and Proposed	(0.9)	(0.9)	(4.0)
Deficit/Retained Profit	(7.2)	4.4	11.0
Earnings per 10p Share	(2.15p)	4.6p	15.27p
Dividends Paid and Proposed per 10p Share	0.55p	0.55p	2.40p

Notes: The full year figures shown above are extracted from the Financial Statements for the year ended 31st December, 1984 on which the auditors gave an unqualified report and a copy of which has been filed with the Registrar of Companies.

## Comments On Results:

In the first months of the year, traditionally a period of low activity, the Group's trading level has been significantly lower than previously anticipated. The production rescheduling by the majority of our customers for electronics products, which I earlier forecasted, in fact intensified as most of our clients attempted to adjust their component needs to the uncertainties affecting this sector. The immediate outlook for the computer industry is still clouded with uncertainty and the Directors are adopting a cautious approach towards the remainder of the current year. Despite the difficulties of the first six months, the Group's business is soundly based and accordingly the Directors have resolved to maintain the interim dividend. Notwithstanding the very disappointing results for the first six months, the Directors anticipate that a profit will be earned in the full year and they at present expect that the final dividend can be maintained at the same level as in 1984.

W. R. A. WYLLIE  
CHAIRMAN

## BSR INTERNATIONAL PLC

Incorporated in England and Wales Limited Liability

Registered office: The BSR Building, 100, Broad Street, Birmingham B1 2HT.  
Head office: The BSR Building, 100, Broad Street, Birmingham B1 2HT.  
Registered office: The BSR Building, 100, Broad Street, Birmingham B1 2HT.

## Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

## U.S. \$150,000,000 Subordinated Floating Rate Notes Due 1997

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 15th August, 1985 to 17th February, 1986 the



## UK COMPANY NEWS

Depressed markets hit second quarter results of two oil companies

## Ultramar profit growth stemmed

THE PRESENT depressed state of the world oil market had an adverse effect on the interim results of two of the UK's independent oil companies, which reported second quarter results yesterday.

The large of the two, Ultramar, saw net profits fall from £22.2m in the quarter to £22.2m to leave profits for the first half of 1985 only 4 per cent ahead at £66.8m, scaled down earlier optimistic estimates for the full year.

Tricentrol fared slightly better, with a net return of £6.2m in the three months against £3.9m, for a half-year total up from £11.3m to £14.1m. Almost all the increase, however, came from a fall in the tax charge. At the pre-tax level, profits were almost static at £8.7m (£8.5m) for the quarter and at £15.6m (£15.1m) for the half year.

Most of the problems for Ultramar came in its downstream operations in Canada and the U.S. east coast, which slipped into losses for the quarter of £2.2m, against a comparable £1.4m profit, leaving the interim figure down at £13.7m, against £19.4m for the half.

Mr Lloyd Benson, Ultramar chairman, said that the company was undertaking a major re-

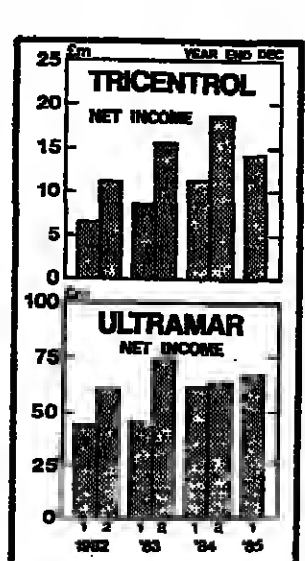
structuring of these operations at a "fairly substantial" cost, but the benefits would not flow through until next year.

However, he was cautious for the year as a whole. "We are not expecting a bonanza," he said, but indicated that the outcome would be an increase on last year's record profit of £127.6m after tax.

Mr Benson also pointed out that the comparable profit figure for 1984 had been boosted by £10.1m received as settlement of an insurance claim.

The level of improvement over the year would depend on three factors, said Mr Benson: exchange rates—the strong pound had wiped an estimated £5m from the first-half profit; the price of crude oil—the chairman considered that the next month was crucial and if prices were unchanged by September "it would make no sense to cut them from then onwards"; refinery margins—they had been very thin in the half year.

Turnover for the quarter dropped from £668.1m to £596.8m to leave the half year down at £1,377m (£1,490m), producing a 7.8 per cent fall from £219.3m (£191.4m) for the half. The interim share of profit from asso-



## ● comment

Given the sheer weight of information in Ultramar's interim statement, it was surprising to see no mention of negotiations to buy Gulf Canada's marketing operations in the Canadian East, or perhaps Ultramar thought better of baiting shareholders who have been obliged to watch a massive commitment of their equity into downstream operations for a return. In the second quarter, of precisely £400,000 at the operating level. Without doubt, a string of gas stations in Quebec and the Maritimes would help capacity use at Ultramar's Quebec refinery, but the return on downstream activity in a deregulated market scarcely cries out for investment—as Gulf Canada well knows. It is fortunate that Ultramar (like Burmah with its Castrol subsidiary) has a stable business in Indonesian LNG, which also gives some protection on the currency swings and roundabouts. But it is hard to see much movement in earnings, or in the share price which fell 8p yesterday to 266p. After all, prospective yield is raised from 3.5p to 4p in the ordinary shares, which closed last night at 216p, down 10p.

ciates was well up at £38.2m (£30.4m), including a first-time contribution from Enstar in which the group acquired a 50 per cent stake last year. The interim dividend is raised from 3.5p to 4p in the ordinary shares, which closed last night at 216p, down 10p.

## Tricentrol as expected in weak market

Tricentrol's half-way figures were in line with market expectations, which had foreseen a falling off from the buoyant market conditions of the first quarter.

The company said yesterday that despite some price weakening, the lower crude oil-off had compensated for the slackening demand, and as a result the oil trading market was less volatile than expected.

It warned, however, that Opec remained under severe pressure in view of the steep fall in consumption of oil products. Along with the interim results, Tricentrol also announced

that it had concluded a deal with the Australian company Ampol Exploration whereby Ampol becomes "virtually responsible" for the cost of developing the offshore permit which contains the Talsman discovery.

The move is intended to reduce the borrowing level which Tricentrol requires to develop its current discoveries. The company yesterday described the deal as essentially a "tidying up operation" which would help to control its debt level. It estimated a current net gearing rate of around 83 per cent.

Tricentrol has often been regarded as a likely takeover tar-

get, and Enterprise Oil holds a stake of nearly 5 per cent in it. The past six months has seen moves to strengthen the balance sheet with a £35m Eurobond issue in June and a £45m convertible rights issue last February.

Turnover for the three months fell from £24.8m to £23.9m, leaving the half-year figure £4m down at £53.5m. This produced gross profits of £8.9m (£9.8m) for the quarter and £21.8m (£20.9m) for six months. Tax charges for the six-month period fell from £9.8m to £9.4m in Petroleum Revenue Tax and from £2.3m to £0.3m in corporation tax. The company said that

tax would continue at a low level until the Witches Farm development came on stream some three years from now.

It would make no firm forecast for the full 1985 year, which it said depended on variables such as the price of crude and exchange rates. It is particularly exposed to dollar fluctuations, as most of its profits come from North Sea production.

The interim dividend is unchanged at 4p per share, covered by earnings for the half year of 15.2p (12.2p) basic and 13.8p (12.2p) fully diluted. The shares closed last night at 195p, up 2p.

See Lex

## Ryan International recovers after miners' strike

WITH THE ending of the miners' strike and the selling of its entire U.S. interests, Ryan International returned to profits in the first half of 1985. With these problems, which lead to a refinancing package in March, behind it the company says prospects for the second half are encouraging.

The Cardiff-based coal recovery company ran into heavy losses on both its UK and U.S.

operations in the second half of last year resulting in a loss for the year of £2.31m. The profit at the half-way stage was £1.01m.

In the six months to the end of June 1985 it reported taxable profits of £12.1m on turnover up by 38 per cent to £16.93m (£12.23m).

Directors say that comparisons between the two first halves is difficult because of the changes to the company in the period under review. At the end of 1984

net asset value was £1.56m; by the end of June that had risen to £7.5m, whereas net borrowings had been cut from £13.7m to £4.87m.

During the six months the Belgian activities maintained their impressive performance. In the UK the first four months were severely affected by the miners' strike, but since May operations were encouraging and profitability is expected.

Operating profit came out at £1.65m (£1.82m) with £54,000 (£32,000) loss from the share of associated company profit. The pre-tax figure was struck after net interest payable of £408,000 (£382,000).

With tax at £488,000 (£517,000) earnings per 5p share came out at 1.65p (1.53p). There was an extraordinary credit of £2.12m made up of the disposal of the U.S. interest and the settlement of certain bank borrowings.

## GrandMet sales up 12% at nine months

Grand Metropolitan, the brewing, hotels and leisure group, raised external sales by 12.2 per cent to £4.13bn for the nine months ended June 30, 1985, against £3.68bn for the same period of the previous year. At the interim stage, turnover was 12.7 per cent higher at £2.75bn, compared with £2.44bn.

At the same time GrandMet USA has reported a sharp reduction in third quarter results. Net earnings for the three months to June 30 fell to £7.88m (£8.7m) against £26.38m before, leaving the nine months' figure lower at \$33.1m (\$23.5m) against \$60.62m.

Operating income for the quarter dropped to \$22.65m (\$49.78m) making a nine months total of \$64.44m (\$142.23m). Net sales for the periods were \$481.4m (\$444.38m) and \$1.37m (\$1.37m) respectively.

The reduction in income derived in the main from continuing price competition in the market for generic and private label cigarettes, and also reflected a lower level of consumer demand for fitness equipment.

The promotional price incentive for generic and private label cigarettes, which have reduced operating income from the cigarette business to nominal levels, have been extended until December 31 1985.

Cooks and expenses for the nine months totalled £1.31bn (\$1.13bn)—costs of goods sold were \$97.12m (\$83.56m) and selling, administrative and general expenses \$44.21m (\$28.53m).

Interest income totalled \$25.19m (\$23.91m). Interest expense took \$16.3m (\$12.51m) and corporate expense \$10.7m (\$10.6m), while income tax provisions were \$17.3m (\$17.3m). Other income added \$1.9m (\$1.88m).

GrandMet U.S.A.'s results, arrived at in accordance with U.S. purchase procedures, represent the activities reported by the group as U.S. Consumer Products and include those of Quality Care, since its acquisition in January 1985.

## Guinness raises stake in A. Bell

Guinness yesterday slightly increased its stake in Arthur Bell & Son, the Scotch whisky distiller, by buying just under 1m shares on the open market.

This brings its shareholding acquired on the open market to more than 12 per cent with further 5.35 per cent pledged in acceptance to its original offer. Last week Guinness raised its offer to shareholders in this take-over battle which is being hotly contested by a majority of the Bell's board.

## Hobson battle concluded

By Charles Batchelor

The bitter 10-month battle between the board of Hobson, the USM-quoted maker of aluminium dies, and its former managing director, Mr George Nicholson, came to an end yesterday with an announcement that Mr Nicholson had agreed to sell his 34.6 per cent holding in the company.

Hobson's shares rose 4p to 15p. They have traded between 12p and 25p during 1985.

Hobson said that Mr Nicholson had dropped all actions and claims against Hobson and its directors, has retracted all the defamatory statements and allegations made by him against the company, its directors and advisers. He has written letters of retraction and regret to the parties involved.

Mr Nicholson confirmed this agreement which he described as "simultaneously a matter of relief and regret."

Mr Nicholson and other dissident shareholders failed to win a vote of no confidence in the Hobson board at last month's annual meeting.

Mr Nicholson was dismissed last April for allegedly "wanting to run the company wholly in accordance with his own wishes and not with the decision of the board," according to a company circular to shareholders.

He announced plans to take the company to court for breach of its articles and to claim compensation of £250,000 under section 40 of the 1977 Patent Act for his invention of a new process to manufacture aluminium dies.

The agreement means Mr Nicholson is released from a restrictive covenant preventing him from using his 3.8m ordinary shares before June 1987. His shareholding has been placed by stockbrokers Heselton Moss with a number of investors.

LADBROKE INDEX  
962-966 (+7)  
Based on FT Index  
Tel: 01-427 4411

## Electronics losses push BSR £3.5m into the red

A PLUNGE into losses on its electronics side has pushed BSR International £3.5m into the red at the interim stage. This compares with a pre-tax profit of £8.8m for the first half of 1984.

BSR shares shed 2p to 79p on the announcement and later fell away further to close 7p lower at 69p.

The group loss was after unspecified provisions in respect of the creditors agreement negotiated with Acorn Computer Group. In addition, the board has continued to invest in research and development in order to position the group for the future and R & D expenditure included in the interim results—was up 16 per cent at £3.6m.

The directors are adopting a cautious approach to the balance of the current year. They anticipate however, that a profit will be earned in the full year (£28.8m pre-tax in 1984). The interim dividend is held at 0.35p net and the directors predict that the final dividend will be maintained at last year's level of 1.25p.

Group turnover for the six months to June 30 dropped from £12.3m to £13.5m. Operating profits, however, were up 10p to £1.1m (£1.0m). The interim dividend is held at 0.35p net and the directors predict that the final dividend will be maintained at last year's level of 1.25p.

The electronics side experienced its first significant setback for some years. Turnover fell 9 per cent to £10.0m, and mainly by the impact of order rescheduling and components de-stocking by the group's major OEM customers. This downturn in business resulted in an operating loss of £1.0m (£0.9m profit).

The company says that in dedicated customer engineering terms, the electronics division is currently engaged in the development of more programmes for established OEM clients. This is the largest development programme that BSR has been involved in at any time in recent years.

Net interest charges for the period increased from £2.5m to £2.4m. Tax on overseas earnings took £0.5m (£1.1m) with brought forward losses again absorbing UK tax liabilities. Net loss was £3.5m (£7.7m profit) resulting in a state loss of 7p share of 2.15p (4.67p earnings).

Extraordinary charges amounted to £3.3m (£2.3m) and included a further provision to write down the group's remaining empty UK properties to current realisable value. There are now only three such properties.

The majority of these programmes are directed towards business computer and telecommunications related products and auger well for the future. However, the immediate outlook for the computer industry is still clouded with uncertainty, the company states.

Mr Wyllie said the personal computers market was now seeing a dramatic shake-out that would see a lot of the fringe players squeezed out. BSR had not lost any major orders but had seen a fair amount of re-scheduling.

Businesses in the industrial group continue to make good

progress. Swan Housewares has performed well in a difficult market and although half-year results were not as good as last year, the further rationalisation of the manufacturing facilities now completed, together with new production plans for the second half, should lead to improved full year results.

The chairman yesterday rejected speculation that further discussion was being considered within the group's industrial operation. All of the industrial companies were profitable, he said and would be maintained as part of the group.

The audio business returned to profit reflecting the benefits of the closures carried out in 1984 and 1985 and the reorganisation of the dhr business in Boston, U.S.

Net interest charges for the period increased from £2.5m to £2.4m. Tax on overseas earnings took £0.5m (£1.1m) with brought forward losses again absorbing UK tax liabilities. Net loss was £3.5m (£7.7m profit) resulting in a state loss of 7p share of 2.15p (4.67p earnings).

Extraordinary charges amounted to £3.3m (£2.3m) and included a further provision to write down the group's remaining empty UK properties to current realisable value. There are now only three such properties.

remain confident that the group's business is soundly based.

● comment

Leading indicators of BSR's poor first half have been flashing periodically throughout the period: a share price that has recently been as low as 40p after clearing 300p in the wake of last year's evidence that the market remains very illiquid. Yet there has been a ghostly imitation of the old speculative run-up in price, with some shareholders disappointed by the outcome; the shares dropped 7p to 69p. Given the presumably non-recurrent nature of losses associated with Acorn, and BSR's lessening dependence on the personal computer market, the attributable loss seen here should be the last of BSR's cycle of other component supply cycles, where investors are normally prepared to anticipate the emptying of the stock pile. It is plain that Acorn, however, that although BSR has kept its balance sheet in reasonable shape and shaken out a lot of costs during this year's personal computer slump, the market is not yet prepared to put much money on the recovery.

## Heavy tax and provision carry ML into loss

ON TOP of seeing a £300,000 profit advance wiped out by substantially increased tax, the ML Holdings group of engineers has had to provide an extraordinary net provision of £1.12m against the net profit down from £17,000 to £771,000 for earnings of 20.25p (24.19p) per share.

After dividends, on the year's working there is a reduction of £300,000 in distributable reserves; but a £2.2m surplus arising on a professional revaluation of group land and buildings gives a year-end net increase of £1.9m.

● comment

Crown Foundry had been a millstone around ML's neck for years and its disposal leaves the group free to concentrate on what it is good at: defence equipment and railway signalling. The extinguishing of losses from the foundry business comes as the group's major loss-making division is likely to show strong gains in spite of the MOD's squeeze on margins. The railway signalling division is showing strong growth on the back of its investment in new technology and has an order book four times thicker than at any time in its history. In the long term there is good potential in the group's Sprite miniature remote-controlled helicopter, now at prototype stage. For this year a strong start to £2.5m looks likely with a fall in the tax rate to 40 per cent. The share price rose a further 10p to 27p yesterday following today's rise of 15p, yet are still on a prospective p/e ratio of only 7, a figure which appears somewhat out of line with the prospects.

ML Engineering (Plymouth) recovered strongly and has a substantial income and export order book for railway signalling and process control equipment. ML Components had a satisfactory year with a distribution of electrical and electronic parts.

Income from leasing Crown Foundry Company's fixed assets and loan interest will provide a growing return that has been achieved by that company for many years, he says.

On the other businesses, he reports that ML Aviation has increased its turnover considerably and is beginning to benefit from the commencement of its delivery of production dispensers for the British Airfield Defence Weapon System.

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## Bristol Oil and Terra Nova settle dispute

By Lisa Wood

THE LEGAL dispute between Bristol Oil and Minerals, the oil finance house, and Terra Nova Energy of Canada over Bristol's proposed sale of shares in Mainline, its Indonesian subsidiary, is over.

A month ago, Terra Nova, which holds 44 per cent of the equity in Mainline, took out a High Court injunction in London against Bristol to stop it selling any of its 51 per cent stake in Mainline to another Petroleum group of Malaysia.

Mr Paul Bristol, chairman of Bristol, formerly KCA International, said agreement had been reached in principle for Promet to purchase 33.3 per cent of Mainline's equity for US\$5m (£3.6m). Some 17 per cent of this would be from Bristol's 51 per cent stake, acquired for C\$600,000 (£319,000) in July 1984. The rest would be acquired from Terra Nova. Of the US\$5m, Bristol would receive US\$2.65m. Mainline's shares are partly dependent on Mainline's production levels.

Mainline holds a contract with Pertamina, the Indonesian state oil company, for secondary recovery of oil from the East Kalimantan Island oil field, East Kalimantan. The terms also provide for Promet to become managers of Mainline in Indonesia with Promet providing an immediate loan facility of US\$500,000 to Mainline jointly guaranteed by Bristol and Terra Nova.

Bristol and Terra Nova, from whom Bristol acquired its interest in Mainline, have agreed to set the injunction will be lifted on completion of the purchase agreement with Promet. Promet has to complete a legal, financial and technical review of Mainline before it signs the deal.

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## Commercial Union 6 MONTHS REVIEW to 30 June 1985

In the last three months a pre-tax operating profit of £5.4m (1984 loss £6.1m) was made which resulted in an unaudited operating loss before taxation of £12.1m (1984 loss £14.5m) for the 6 months ended 30 June 1985.

The operating result before taxation achieved outside the United States was a profit of £43.5m. In the United States a loss of £55.6m was sustained.

Non-life premium income reduced by 10% in underlying terms, reflecting the decision taken last year to reduce the scale of our operations in the United States.

Investment income showed only a marginal underlying reduction, despite the effect on cash flow of the fall in non-life premium income.

Life profits continued to demonstrate strong underlying growth amounting to 15%.

In the United States further significant progress was made in achieving rate increases, particularly in commercial lines, and this helped to improve results in the second quarter over the level of loss in the first quarter.

The statutory operating ratio was 125.4% compared with 126.8% for the full year in 1984. Operating expenses were reduced by 2.3% but, as expected, the lower premium income caused the expense ratio to rise to 33.2% (1984 32.2%) and for the whole of 1984 33.6%). The United States pension fund has accumulated a surplus of approximately \$6m and we have decided to release this surplus during the second half of 1985 by terminating the fund and replacing it with a new scheme providing the same benefits. The surplus will be used to strengthen claims provisions.

In the United Kingdom there was a marked improvement in the operating result, reflecting better underlying experience, particularly in commercial classes, and a higher level of investment income.

The Netherlands result, while continuing to reflect competitive conditions in the non-life market, remained satisfactory.

In Canada the operating profit was adversely



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## UK COMPANY NEWS

## Imry hit by higher interest rates and lost Turriff revenue

STRUCK AFTER a near £1m rise in finance charges to £2.53m pre-tax profits of Imry Property Holdings showed a reduction from £2.11m to £1.79m for the year to March 31 1985.

The shortfall was due mainly to high interest rates—particularly in the U.S.—and by the loss of revenue from the Turriff building which is undergoing a complete refurbishment.

Tax charge however, was lower at £250,000 (£248,000) and stated earnings per 25p share were ahead from 9.34p to 11.34p. The final dividend is increased to 3.6p (3.2p) for a total 0.5p higher at 5.3p net. Extraordinary credits came to £30,000 (£74,000). Net income from investment properties rose from £3.4m to £3.59m after administrative and other expenses of £427,000 (£373,000). Other operating income added £251,000 (£255,000) and share of related company's profits contributed £171,000 (£211,000).

Net asset value per share moved ahead from £3.86 to £3.98.

All the group's completed investment properties and properties held for redevelopment have been revalued, as at March 31 1985.

Properties at directors' valuation were, completed properties £56.27m, and in course of development £10.6m; of external valuation—completed investment properties in U.S. £8.32m, at cost and premises used by the group £7,000, making a total of £85.2m. The net surplus arising on the revaluation has been credited direct to revaluation reserve.

## Energy Capital £1m loss

A DECISION taken by the directors of Energy Capital to write down the value of the uranium properties in Wyoming by £1.05m has left the company £1.1m in the red pre-tax for the year to March 31 1985.

Over the previous 15 months the company wrote down its oil and gas properties by £453,000 and finished the period £556,000 in loss.

Shareholders are told that the year under review was one of consolidation and reappraisal.

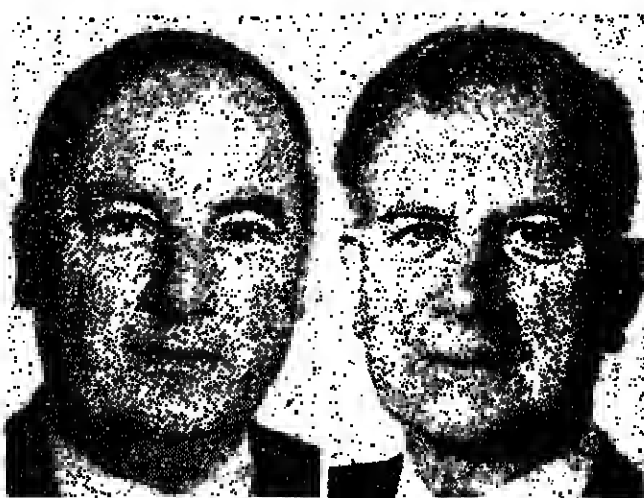
It involved the replanning of the company's strategy and the pursuit of new opportunities.

The include the write-down of the Wyoming properties to a net amount of £162,000, a figure the directors believe could be realised at present from the disposal of this investment.

For the future, the company's strategy is to concentrate on oil and gas development, primarily in the Ohio River basin area of West Virginia and Ohio.

Eric Short on top management changes at CU

## The issues facing a new team



Mr Anthony Louis Brend (left) and Mr Cecil Harris

OVER THE past decade, Commercial Union Assurance Company, one of Britain's largest composite insurance groups, has been beset by a series of crises, particularly in the U.S.

Each crisis has been more severe than the previous one and recovery seemed to be far away.

However, on the day CU announced 1985 interim results that provided grounds for feeling that recovery was at last about to happen, it also revealed that changes in its top management are to take place from the beginning of 1986.

Mr Cecil Harris, CU's chief executive for the past three years, is retiring and is being succeeded by Mr Tony Brend—currently head of CU's U.S. subsidiary, Commercial Union Corporation.

Over the past seven years CU's worldwide insurance operations have steadily deteriorated, culminating in underwriting losses last year of £430m, of which £302m came from the U.S., and a pre-tax loss of £35m.

However, Mr Harris's departure is not a consequence of the dramatic downturn. The whole UK insurance industry has been sliding over this period, though CU has fared far worse than the other companies.

Mr Harris will be nearly 63 by the end of this year—well beyond the normal retirement age for the group of 60.

During his tenure of office, Mr Harris's time has been taken up in bringing about a complete U-turn in CU's operational strategy in order to staunch the massive financial haemorrhages, particularly in the U.S.—a process started by his predecessor, Mr Jack Exams.

In the 1970s CU, under the

chairmanship of Mr Francis Sandilands and chief executive Mr Gordon Dunlop, adopted the policy of growth in the U.S.—the world's largest insurance market. This resulted in the U.S. accounting for nearly half of CU's insurance business.

When the U.S. market went sour, CU's results nosedived. Though all operators in the U.S. were hit, CU was hit harder than most.

The new strategy for CU has been to cut back in the U.S. and reduce its influence on results so that a greater degree of stability can be brought in the future trading results of CU.

The main burden of implementing these new policies fell on Tony Brend as head of CU's U.S. operations. However, he was no stranger to reorganisa-

Prior to his move to the U.S. in 1981 he had for nine years headed CU's Australian operations.

Here he was responsible for reorganising an operation that had problems in the mid-1970s very similar to those of the U.S. but on a much smaller dimension.

The better results from slimmer Australian operation testifies to the effectiveness of his work.

Mr Brend has set up the machinery for the U.S. reorganisation after a major inquiry into the problems and the necessary solutions.

A process of retrenchment has now begun. Although its full effects will not be felt until 1987, he can leave the implementation to his successor in the U.S., Mr Ken Duffy.

Tony Brend has achieved a

high standing among executives in the insurance market, and his appointment is said to have been received enthusiastically by CU's clients and shareholders. But there are some question marks over him.

His senior executive experience has been concentrated on reorganisation and cutting back on insurance operations outside the UK. He admits that he has an instinctively better understanding of overseas markets than that of Britain.

However, CU is at the end of its proposed retrenchment and is presumably the next move is to consider growth. Moreover, by the end of 1985 CU's largest operating territory will be the UK—an area where over the past few years CU has been losing market share.

However, at this stage, Tony Brend is not prepared to discuss CU's future strategy beyond the immediate operations of retrenchment.

But Mr Harris over the past two years has been emphasising the importance of life and pensions business to CU and the plans for expanding this area of CU's operations. The UK life market is currently enjoying boom conditions.

Tony Brend admits to not having studied the possibilities of life business, having been involved full time in the U.S. So he will be relying very heavily on the experience of Mr John Lishpurn currently heading CU's financial and investment operations.

Much of Mr Lishpurn's burden is being taken on by Mr Tony Wyand, at present a UK divisional director, who will become general manager, investments and finance.

## CU improves in second quarter and trims losses

WITH good progress continuing to be made in its two largest territories, the UK and the U.S., the Commercial Union Assurance Company showed an improvement in the second quarter and made up some of the ground it lost during the opening three months.

The second quarter produced pre-tax profits of £5.4m, compared with losses of £17.5m for the first quarter, and left the group £12.1m in the red for the first six months of 1985, against losses of £14.5m for the corresponding period last year.

Mr Cecil Harris, chief executive, said that although the second quarter profits were small, he was hopeful that it was a start in the right direction of further improvement in succeeding quarters.

He pointed out that a key factor was a reduction in the underwriting loss in the second quarter, which fell to £2.7m, compared with £9.5m in the first quarter of 1984 and £8.8m in the second quarter.

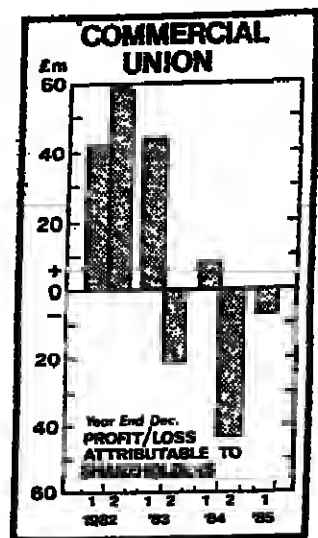
"This is the first time in eight years," he said, "that the second quarter underwriting loss had declined in comparison with the previous year."

The interim dividend is being held at 4.85p. Mr Harris said the payment was being maintained because of the financial strength of the group and the "significant progress" made in the UK and the U.S.

Total premium income for the six months amounted to £1,555m (£1,530m) and was made up as to life £285.2m (£239.9m) and non-life £266.3m (£1,060.1m).

Investment income, net of loan interest, edged ahead to £126.1m (£125m) and life profits rose to £32.4m (£28.9m). The underwriting loss came through at £173.6m, against a previous £173.1m. Associates added £3m (£4.7m).

Tax and minorities accounted for £11.5m more at £16.1m. After taking in realised investment gains of £21.4m (£27.5m)



the available loss attributable to shareholders emerged at £8.8m, compared with earnings of £8.8m.

In the U.S. the pre-tax loss for the second three months of £23.9m showed a small improvement over the first quarter's £31.7m loss. The directors say the rate increases averaging 30 per cent on commercial business renewals are being achieved which together with the other actions taken should steadily improve results during the remainder of this year and more especially in 1986.

Outside the U.S. the group made pre-tax profits of £43.5m (£23.3) in the first half.

The main feature was a turnaround in the UK (from losses of £7.1m to profits of £20m) while the Netherlands also turned in a "satisfactory level of profit."

In the UK most major classes contributed to the improvement, reflecting the actions taken by the board in the past and the general upturn.

See Lex

## Strong U.S. helps GA break even

REFLECTING a strong second quarter underwriting improvement in the U.S., General Accident Fire and Life Assurance Corporation has almost wiped out the pre-tax loss incurred in the first three months. The group is the fourth largest UK composite office and Britain's leading motor insurer.

Chief general manager Mr Buchan Marshall describes the second quarter result as "moderately encouraging," notwithstanding exceptional weather losses of £5m in North America.

"Despite a disappointing result in Canada we remain reasonably on course for some improvement in our experience this year, but more substantially in 1986," he says.

In the second quarter the pre-tax profit came to £18.2m, thereby reducing the loss for the first half of 1985 to £200,000, compared with £2.4m in the same period of 1984 and with a profit of £3.9m in the whole of that year. The interim dividend is held at 8p.

Premium income on general business rose from £832m to £872.1m and following action to strengthen rates in all territories, investment income moved ahead by £5.5m to £131.5m. The underwriting loss came to £135.7m, against £130.5m, while long term insurance profits were £4.7m (£2.9m).

Mr Marshall says underwriting losses in the second quarter were marginally up from £30.2m to £33.8m.

There was a strong improvement in the U.S. with the loss reduced by £8.4m to £27.3m. A better first quarter experience in commercial business continued through the second three months, and was the major influence on a marked underwriting improvement.

Experience in the personal property account deteriorated further during the half year but private auto business improved marginally.

The U.S. operating ratios for the second quarter were claims 88.57 (87.55) per cent giving £8.89 (£8.64) per cent for £2 (30.32) per cent giving 30.54 (30.61) per cent.

Experience in the UK showed deterioration in the second quarter to £12.4m (£1.5m) for a deficit for the half year by nearly a third at £43.3m, compared with £32.9m. Despite the rate increases averaging 30 per cent on commercial business renewals are being achieved which together with the other actions taken by the board in the past and the general upturn.

See Lex

## BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether the dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

Interim: BEA, Bristow, Eves, Chemical Methods Associates, Corb, Good Holdings, Jackson Exploration, Novol Industri, Riffa (Great Britain), Final: AGR Research, Harbinger, Brooks, Louis Newman, J. Saville, Gordon, Stone International.

FUTURE DATES  
 Anglo-American International Aug 28  
 Bristow International Aug 28  
 Ledbrooks Aug 29  
 LCC International Aug 29  
 Macmillan (Canada) Aug 29  
 President Entertainment Aug 27  
 Slough Estates Aug 28  
 Standard Chartered Aug 30  
 Star-Plus Aug 29  
 Trade Indemnity Aug 10  
 Wadkin Sept 5  
 Final: Bales (John) Aug 22  
 Fletcher Challenge Aug 10  
 Press Tools Aug 22  
 Scepter & Wright Sept 12

## A. COHEN &amp; CO., p.l.c.

Extracts from Group Accounts  
 Year ended December 31st: 1984 1983

Turnover	£54,463,705	£45,068,956
Group Profit before Tax	£2,420,316	£2,593,299
Group Profit after Tax	£1,308,636	£1,553,440
Dividend per Ordinary Share	10.3p	9.8p
Earnings per Ordinary Share	57.13p	71.64p

Copies of the Report and Accounts can be obtained from:  
 The Secretary, A. Cohen & Co., p.l.c.  
 8 Waterloo Place, St. James's, London SW1Y 4AH

Ultramar

SIX MONTHS  
1985

## STRONG BASE FOR FUTURE GROWTH

## PROFIT RECORD

Growth continues. First half net profit of £65.3 million.

## FINANCIAL STRENGTH

Cash flow from operations of £113.4 million.

## DIVIDEND GROWTH

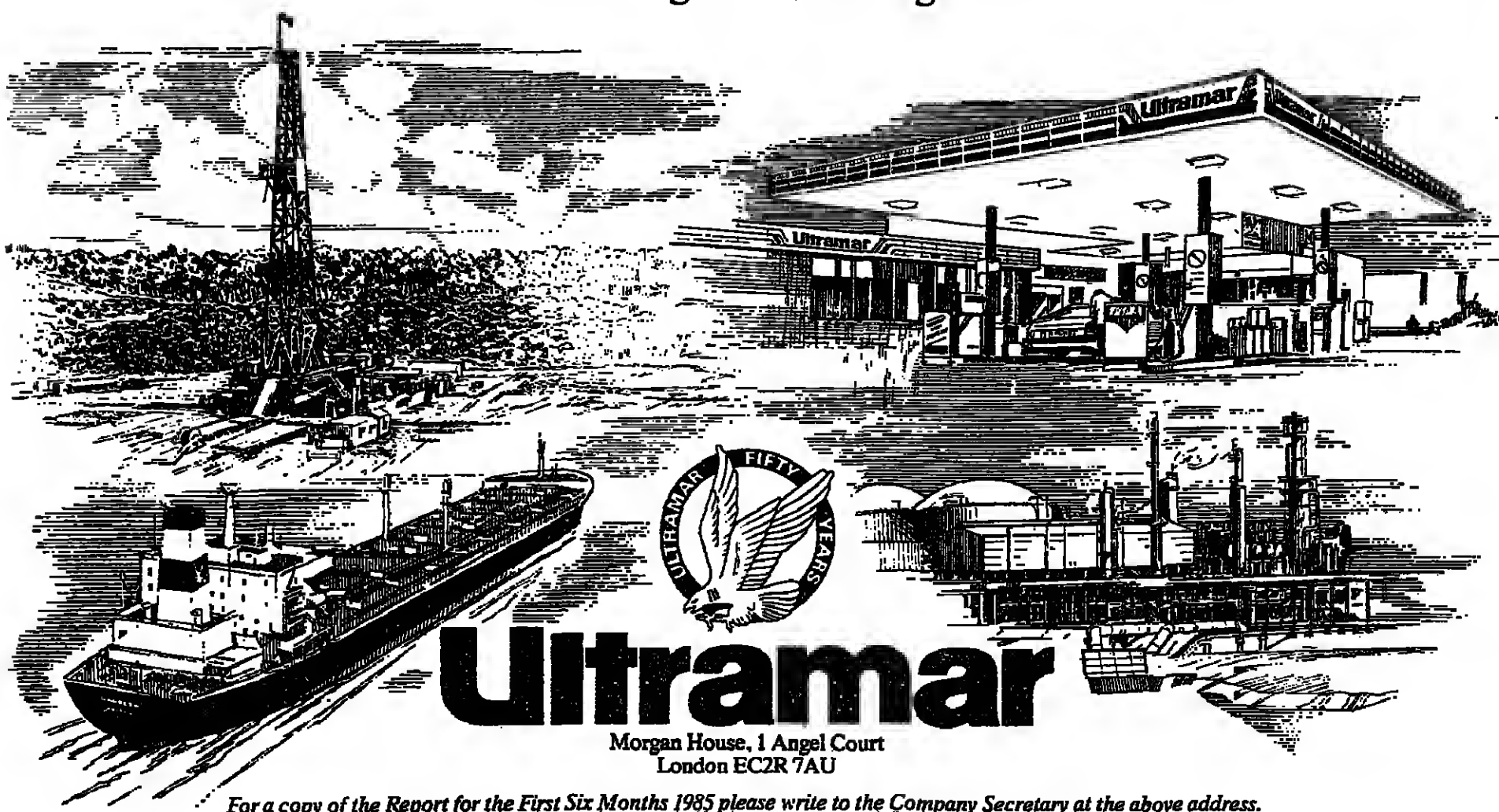
Dividend growth of 16% per annum since 1980. Interim dividend payment for 1985 of 4p per share (1984, 3½p).

## INTEGRATED OPERATIONS

Upstream operations in Indonesia, UK and Canada continue to perform well. Downstream operations currently affected by weak markets, but restructuring and consolidation should lead to improved performance.

## FORWARD LOOKING

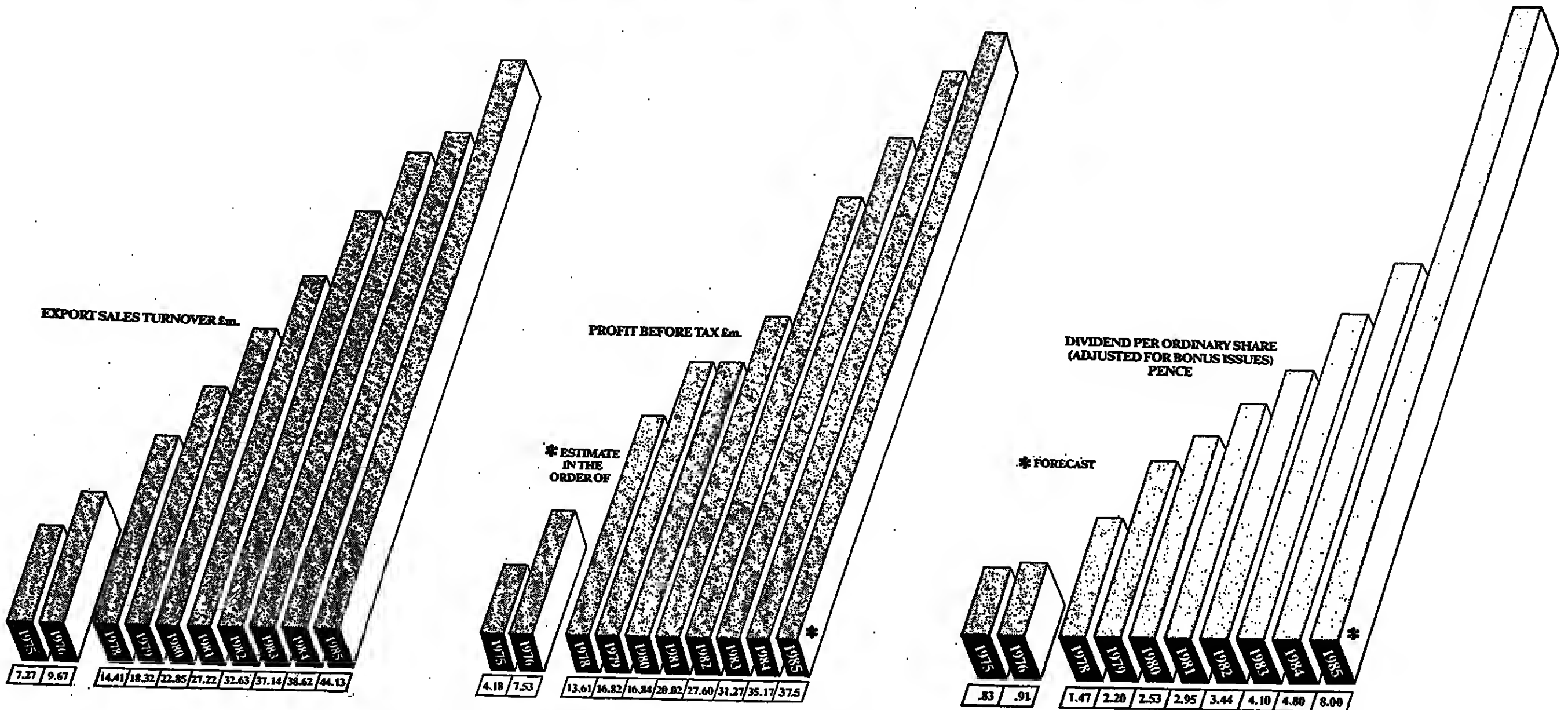
Strategy is to build up exploration and production interests in the UK and US, and improve return on refining and marketing assets.



For a copy of the Report for the First Six Months 1985 please write to the Company Secretary at the above address.

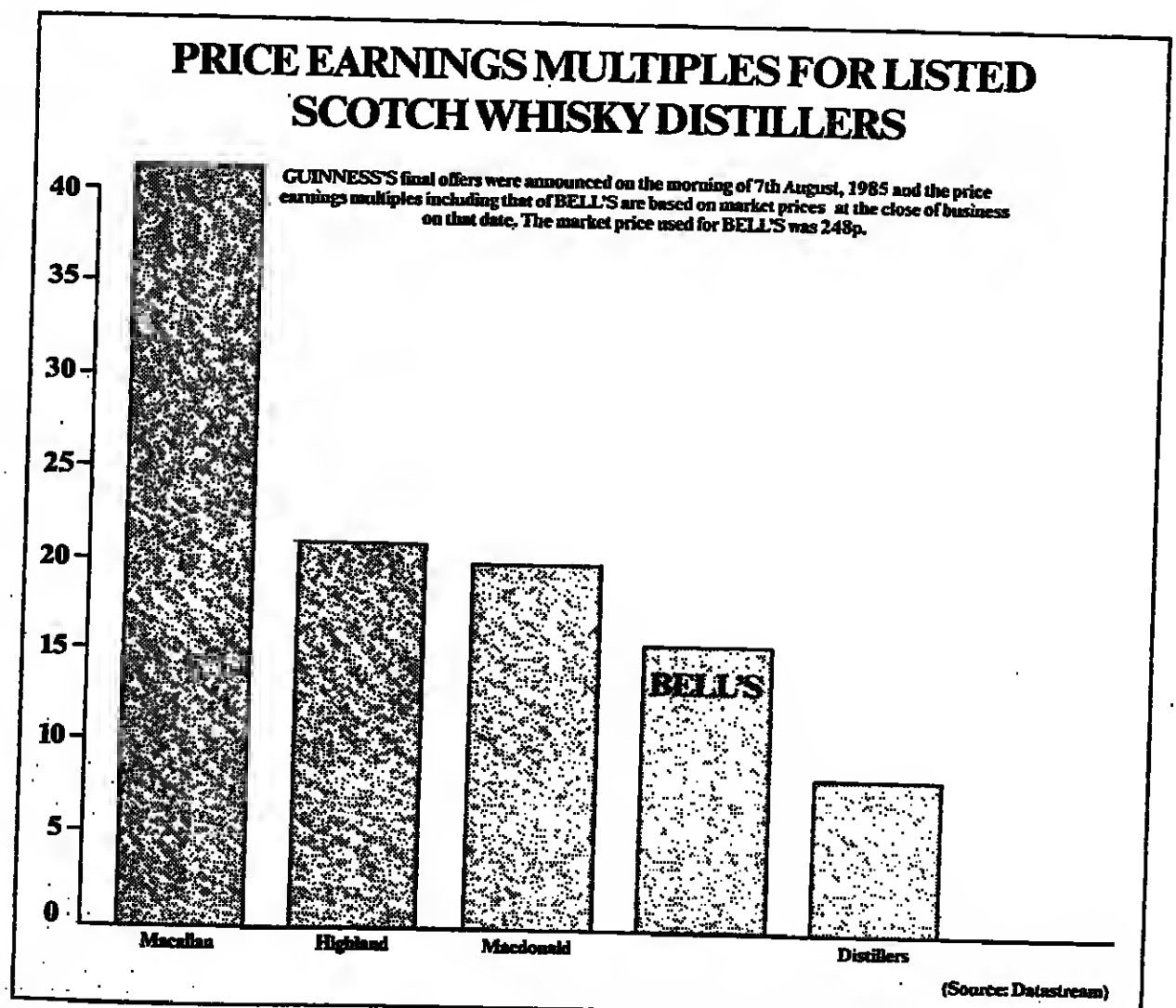
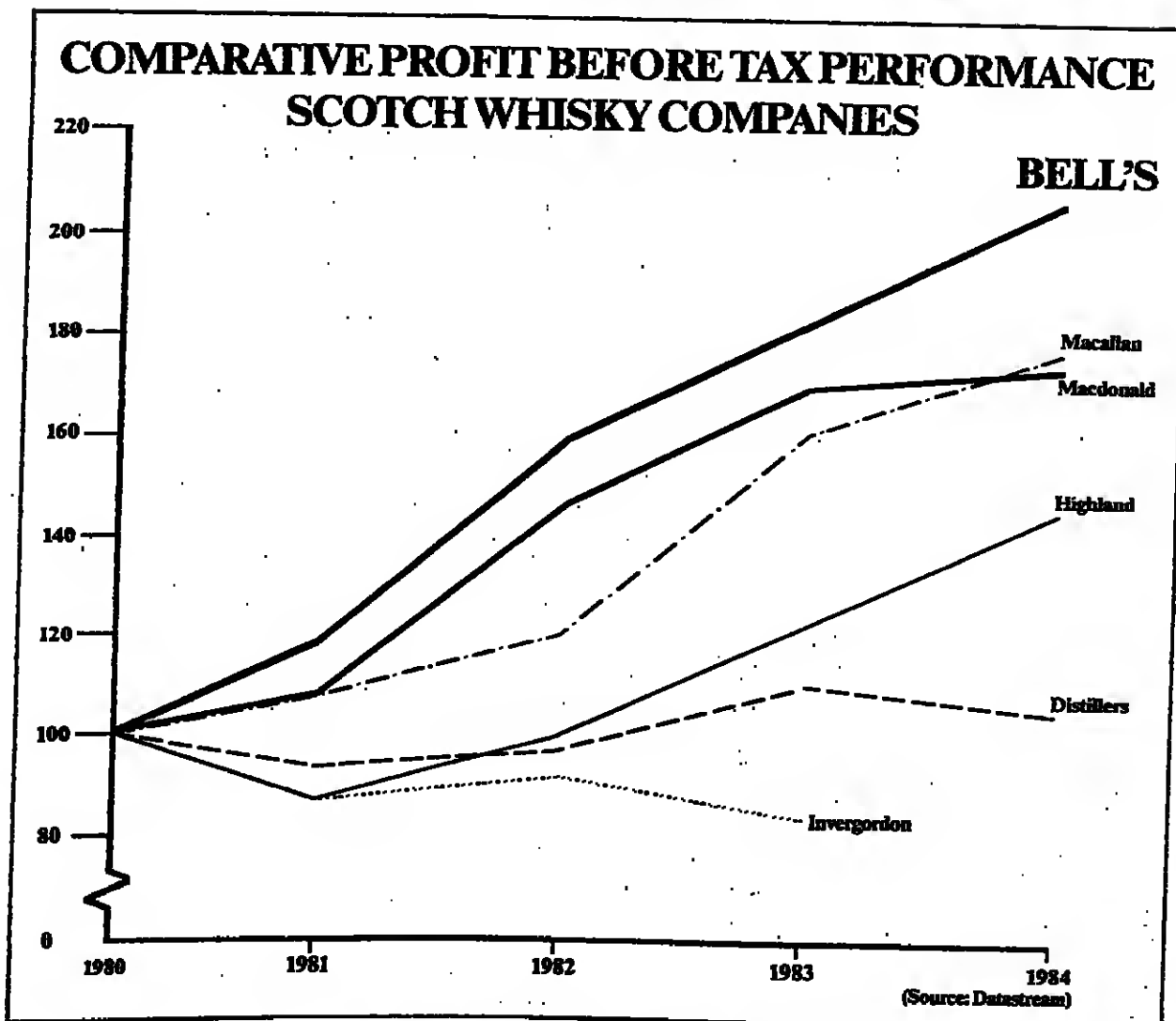


# BELL'S GROWTH CONTINUES IN THE EIGHTIES



NOTE: Years 1975 and 1976 are the twelve month periods to 31st December. Years 1978 onwards are the twelve months period to 30th June.

## DOES THE GUINNESS BID REPRESENT ADEQUATE VALUE FOR THIS SUCCESSFUL SCOTCH WHISKY COMPANY?



Figures used by Datastream are drawn from the published accounts of the relevant companies. Profit before tax used in the graph for each calendar year are taken as being those for the financial year ending in that calendar year restated on the basis that figures for 1980 are 100. Price earnings multiples have been calculated by Datastream using the weighted average number of shares in issue and the profit before tax in the latest published accounts and applying the full tax rate applicable to the relevant year. Information on Invergordon for 1984 is not available on the Datastream database and accordingly its price earnings multiple is not included in the above table.

WE BELIEVE THE ANSWER IS **NO** REJECT THE GUINNESS BID.

This advertisement is published by Arthur Bell & Sons plc whose directors (other than Mr. P.R. Tyrie) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate and each of the directors accepts responsibility accordingly.



# General Accident

## INTERIM RESULTS

The results for the six months ended 30th June 1985, estimated and unaudited, are compared below with those for the similar period in 1984, which are restated at 31st December 1984 rates of exchange; also shown are the actual results for the full year 1984.

It must be emphasised that the results for the interim period do not usually provide a reliable indication of those for the full year.

	6 Months to 30.6.85 Estimate £ millions	6 Months to 30.6.84 Estimate £ millions	Year 1984 Actual £ millions
Premium Income—General Business	872.1	832.0	1,888.0
Long Term Business	115.3	79.4	159.9
	987.4	910.4	1,878.9
Investment Income	121.8	126.0	268.2
Underwriting Result—			
General Business	(138.7)	(130.5)	(268.2)
Long Term Insurance Profits	4.7	2.9	7.7
Loan Interest	0.5	(1.6)	5.6
	1.0	0.3	1.7
Profit (Loss) before Tax and Minority Interests	(0.2)	(2.4)	3.9
Taxation	(6.8)	(3.7)	(8.1)
Minority Interests and Preference Dividend	1.3	0.8	2.2
Net Profit (Loss) attributable to Shareholders	5.3	(0.2)	8.8
Earnings per Ordinary Share	3.1p	(0.1p)	5.9p
Principal exchange rates used in calculating overseas results—			
U.S.A.	\$1.31	\$1.16	\$1.16
Canada	\$1.78	\$1.53	\$1.53

### ANALYSIS BY TERRITORY OF GENERAL BUSINESS PREMIUM INCOME AND UNDERWRITING RESULT (before internal reinsurance)

	6 months to 30.6.85 Premium Income £m	6 months to 30.6.84 Underwriting Result £m	6 months to 30.6.84 Premium Income £m	6 months to 30.6.84 Underwriting Result £m
UK	233.9	(43.2)	235.7	(32.5)
U.S.A.	371.8	(62.8)	368.1	(71.5)
EEC other than UK	49.8	(6.3)	49.8	(9.2)
Canada	78.7	(14.6)	79.4	(11.7)
Australia	16.3	(2.2)	20.0	(0.8)
Others including reinsurance	53.9	(5.3)	40.3	(2.9)
Marine and Aviation	27.7	(1.2)	18.7	(1.4)
	972.1	(125.7)	932.0	(130.5)

Net written premiums and investment income increased in sterling terms by 4.8% and 4.6% respectively. Adjusted to exclude the effects of currency fluctuations, the increases were 13.7% and 13.1% respectively.

In the second quarter there were underwriting losses of £53.8m (1984 £50.2m loss) of which £12.4m (1984 £1.8m loss) occurred in the United Kingdom and £27.3m (1984 £35.7m loss) in the United States. In the aggregate other territories produced underwriting losses of £14.1m (1984 £12.7m loss). The pre-tax profit for the quarter amounted to £18.2m (1984 £14.1m profit).

For the six months in the UK there was an underwriting loss of £43.3m (1984 £32.9m loss). Despite the usual seasonal improvement in the second quarter, losses in the important Motor account increased to £8.9m for the half year (1984 £2.1m profit). Experience in the Homeowners and Commercial Property accounts remained similar to 1984 with losses of £9.8m (1984 £9.7m loss) and £18.3m (1984 £17.4m loss) respectively.

For the six months net premiums written in the United States totalled \$487m (1984 \$427m) with an operating ratio of 116.97% as compared with 119.37% for the same period in 1984. On the United Kingdom accounting basis the underwriting loss was £62.8m (1984 £71.5m loss). With the Commercial accounts already benefiting from rate increases there has been some improvement in all major class results except Personal Property which shows further deterioration.

Elsewhere there were aggregate underwriting losses of £29.6m (1984 £36.1m loss). There was continued improvement in EEC territories. With further extreme weather losses and reserve strengthening Canada continues to be difficult. The Australian result shows some deterioration and has been influenced by renewed competitive pressures in that territory.

New annual premiums for life business in the United Kingdom in the first half of 1985 were £14.0m (1984 £16.6m), while single premiums increased from £24.7m in 1984 to £36.2m.

### Dividend

The Directors have declared an interim dividend for the year ending 31st December 1985 of 8.0p per share (1984 8.0p) payable on or after 1st January 1986 to ordinary shareholders on the register of members on 30th November 1985.

**General Accident Fire & Life Assurance Corporation plc.**  
World Headquarters: Pitheavlis, Perth, Scotland PH2 0NH.

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## UK COMPANY NEWS

### Victor back in black for last quarter

WITH THE ending of the miners' strike Victor Products was able to return to profits in the last quarter of the year ended April 30 1985, and feels that prospects for the current year are encouraging.

The broadening of the group's activities, coupled with returning business from the NCB, gives the directors confidence that a reasonable profit will be achieved. Inevitably, borrowings increased substantially and will mean higher interest charges for some time to come, they point out.

The group, which is engaged in light engineering work primarily for the coal mining, oil and petrochemical industries, experienced a firm swingground at the halfway point to a loss of £549,000 as a result of the mining dispute. The third quarter saw losses reduced substantially as the fourth saw them eliminated.

This left a loss for the year of £670,000, compared with a profit of £1.1m, but the dividend is being held at 4.5p net per share with an unchanged final of 5p.

The major loss of NCB business during the year could not be offset adequately with business from other markets but a substantial advance was achieved overseas, and the diversification of major marketing and design effort from the UK coal industry is bringing rewards in other areas.

By broadening the field of activity, Victor will ensure that reliance on any single customer will be more limited than in the past.

The action taken to achieve the return to profitability was limited, firstly by the uncertainty about the end date of the miners' strike and, secondly, by a determination to have adequate capacity available to meet the demand when the miners returned.

Turnover for the year was marginally down to £15.84m (£16.79m). After tax £218,000 (£204,000) the net loss was up to £688,000 (profit £809,000) for a per share figure of 12.6p (10.9p). Last year there were £289,000 extraordinary charges arising from a combination of drilling and connector activities, involving redundancy and removal costs.

Yearlings

Yearling bonds totalling £7m at 11 per cent redeemable on August 20 1986, have been issued by the following local authorities: Ipswich Borough Council £1m; St Helens Metropolitan Council £500,000; Derwentdale District Council £50,000; South Birmingham City Council £100,000; Vale of Glamorgan Council £100,000; Lincoln City Council £100,000; Louth Borough Council £100,000; Newport City Council £100,000.

**BURTON GROUP'S** offer for Collier Holdings has been accepted by holders of 5.94m of the A shares, representing 98.98 per cent and 81.5% of the shares representing 100 per cent. Together they make up 99.45 per cent of the votes exercisable at an annual meeting. All the conditions to which the offer was subject have been satisfied or waived and they have become unconditional. The offer for the A shares will remain open until further notice.

**LONDON & MIDLAND** Industrial chairman, Mr C. Beedlow, said at the annual meeting that the company continued

### Phicom's midway fall is 68%—holds interim

THE FALL in first-half profits at Phicom, the applied technology group, has been such that it will not now be possible for the year's profit to beat the 1984 record of £2.82m.

The chairman Mr A. K. Franks warned shareholders in May that profits would be lower, and he now reports the drop for the six months to end June 1985 to be nearly 68 per cent, from £1.78m to £575,000 pre-tax. Turnover showed a marginal decline to £21.15m (£21.45m).

He says the specific short term problems of the first half have largely been overcome and he is confident of a substantially improved performance in the current half, although order books during the second quarter were slightly less buoyant. The interim dividend is being held at 0.25p net.

"For the future, prospects remain good and we are continuing our policy of increasing investment in the development of new products and new export markets," the chairman says. The acquisition of a 20 per cent shareholding in Benchmark Technologies is already proving of value.

The acquisition of a 20 per cent shareholding in Benchmark Technologies is already proving of value. The chairman says the project is going ahead satisfactorily. Initial indications are that substantial Government assistance may be forthcoming, says the chairman. Meanwhile the cost of development work in

the first half totalling £156,000 has been carried forward.

Trading profit in the data communications division was hacked down from £1.7m to £560,000, being caused by lower deliveries of Puma text machines to British Telecom and by delays in obtaining final clearance for the security printers to be supplied to the Army.

The second half will show a marked improvement in profit, says Mr Franks, now that sales are once again running at a high level. Efforts to increase exports are continuing.

In the life sciences division there has been a significant improvement in profitability following the introduction of the Hypercenter Series 2, and trading profit rose from £134,000 to £372,000. Exports are providing the major increase in orders and better efficiency at Runcorn is helping to offset the effect as watch this space. It is said to be buying more telephones now at the rate is not what it once was; and the army printers are in full production. For the year, £250,000 is the estimated cost of the cervical smear testing machine being developed and the hope is that government grants will offset this.

The electronic enclosures division has run into a loss of £17,000 (profit £74,000) but should be in the black in the second half. There were problems in introducing a computerised integrated manufacturing system at Imhof-Boden Standard Products and orders from computer manufacturers were also lower. The French company had a poor half but should pick-up, while the

Swedish operation has done "extremely well."

### comment

The accident prone Phicom has been caught out by the sharp fall in British Telecom's teleprinter purchases and by the drop in demand for cases for main frame computers. The former, along with the security printer hiccup, chopped the data communications contribution to trading profits down to a third of the previous year's level. The latter produced red ink for electronic enclosures. Life sciences would have looked worse if the £155,000 development costs had been taken in the period incurred rather than carried forward. For the year, £250,000 is the estimated cost of the cervical smear testing machine being developed and the hope is that government grants will offset this. The company which has the shares in a prospective multiple of 11 at 35p (down 1p) and a 22 per cent tax charge. Optimists on next year's performance will think the shares are cheap.

### Ryan Hotels returns to interim dividend list

WITH A 44 per cent cut in its

dividend, Ryan Hotels has returned to the interim dividend list for the first time since 1982. The company's interim dividend of 1.5p per share is being paid on August 20 1985.

In the six months to May 2, 1985, the usual pre-tax loss fell from £198,000 to £138,000 (£208,000) on turnover of £4.4m (£4.28m) (£4.44m). An interim dividend of 0.5p has been declared. Last year there was a single payment of 0.85p from profits of £239,000.

Mr McCarthy says that the improvement reflected the increased buoyancy in demand and improved trading resulting from developments at the group's

hotels.

Trading in third quarter of the year was excellent with turnover 27 per cent higher than for the same period of last year. Both the U.S. and home holiday markets showed significant increases. The improvements include the opening of a new bar at the Gresham Hotel in Dublin which proved so popular that an extension had to be added. There was also a conversion and expansion of the public areas at the Limerick Ryan which, with the Galway Ryan, saw an improvement in the facilities and decor of the bedrooms.

With no tax charge the loss per share came out at 1.12p compared with 2.56p for the comparable period. The dividend payment took £180,000.

**Fitch Lovell** has reached agreement with the vendors of Truran & Tarr Holdings to modify the arrangements, agreed in June 1984, for the deferred payment of the company. It will allow Fitch Lovell to finance the company with its most products division.

In return the vendors will be paid to a fixed payment of £1.9m by the end of 1985 or the issue of new unlisted variable rate unsecured loan stock 1984-2010. In addition the terms of the existing £460,000

unlisted variable rate unsecured loan stock 1987-2010 will be modified to become interest bearing immediately and be capable of redemption on October 20 1985 year and half yearly thereafter.

The arrangements are conditional on the vendors receiving certain inland Revenue tax clearances and will be completed when such clearances are received. It is intended that Truran be merged with Treat, which was acquired in April, and Bohrich.

### COMPANY NEWS IN BRIEF

**TILLEY INTERNATIONAL** light engineering owned by Candewood Holdings (Guernsey), improved turnover to £508,807 in half-year ended March 31 1985 (£508,198) and profit to £18,812 (£18,444) after depreciation of £1,200 (£1,200). The company is payable £6,294 (£12,296) and exceptional items nil (£2,880). Tax takes £1,350 (same) and preference dividend £3,150 (same).

**BURTON GROUP'S** offer for Collier Holdings has been accepted by holders of 5.94m of the A shares, representing 98.98 per cent and 81.5% of the shares representing 100 per cent. Together they make up 99.45 per cent of the votes exercisable at an annual meeting. All the conditions to which the offer was subject have been satisfied or waived and they have become unconditional. The offer for the A shares will remain open until further notice.

**LONDON & MIDLAND** Industrial chairman, Mr C. Beedlow, said at the annual meeting that the company continued

to be pleased with the performance of the engineering and ancillary divisions which in the first four months of the present year had an excellent order intake. Last year home improvements were boosted by the imposition of VAT on June 1, however, the company maintained its leadership and share of the market. The Schmitzer acquisition in the U.S. had been £1.9m by the end of 1984, but this was expected in the near future.

**LONDON INTERSTATE BANK**, the wholly-owned subsidiary of Sparekassen SDS of Denmark, reports £221,000 pre-tax profits for the first half of 1985, 21 per cent above the £183,000 figure last time. Total assets increased from £198m to £236m. Trade finance, UK commercial banking and foreign exchange services are the major growth areas. To further support this development and serve customers in the Midlands an office has recently been established in Manchester.

**REA BROTHERS** first-half 1985 unaudited profits are somewhat

lower than in the corresponding period last year, the directors of this banking concern report. The interim dividend is unchanged at 0.45p net.

**PRESIDENT ENTERTAINMENTS** has bought the business property and equipment of two London restaurants in Baker Street and Kensington High Street for £250,000, satisfied by the issue of £200,000 ordinary 50p shares with the balance in cash. Trading as Flanagan's, these were operated as franchises and in the months to the end of March 1985 the vendors received £134,000 before expenses. President has taken over the running of one restaurant and intends to open another and to open a further establishment in the West End in the near future.

**OCTOPUS PUBLISHING** Group's proposed acquisition of the Monopolies and Mergers Commission.

### CONTRACTS

### £40m jetty for loading liquid gas

A 50:50 joint venture between the ROYAL NETHERLANDS HARBOURWORKS CO and the CLOUGH ENGINEERING GROUP of Perth, Scotland, awarded a US\$55m (£40.2m) contract to build a liquefied natural gas (LNG) loading jetty for the Australian North West Shelf export project, where Woodside Petroleum is the operator. Harbourworks is a wholly-owned unit at Hollandse Bont Group.

**ERKINE SYSTEMS** has won an order valued at around £2m for the supply of secure power equipment to Hyundai Engineering and Construction Co, based in Seoul, Korea. Erskine will design and build the systems at its Scarborough factory and will later provide on-site supervision of installation, test and commissioning. Batteries for the equipment are both vented lead acid and nickel cadmium types, and will provide a backup power supply in the event of a failure. A feature is the automatic off-line recharge of these dual station batteries. This will ensure full standby status will be achieved as quickly as possible following return of normal supply. The equipment is designed for a new Middle East power station project, financed by the UK and which has been organised by Morgan Grenfell of London.

As part of its £750,000 expansion programme, Bostons Foundry Co has placed an order for a high efficiency electric induction melting plant with INDUCTOTHERM EUROPE, Droitwich. The order is for a two-tonne capacity Duraline tilting furnace and a 1,750 kW 500 Hz VIP Power-Trak which replaces a 10-tonne induction furnace. The new plant will allow the manufacture of a large range of castings, on a more economic basis.

**SIMONS BUILDING MAINTENANCE**, part of the Simons Construction Group, has won a £280,000 contract for refurbishment of two of the Coral Leisure Centre social clubs. The clubs are situated at Brighton and Carlisle. The buildings were previously cinemas, so the sloping floors have to be made level, seating renewed and new bars and counters provided. Features of the new decor are 18ft high x 15ft wide segmental mirrors and a new suspended ceiling. The contract period is eight weeks.

**STONE INTERNATIONAL'S** energy systems company Stone Boilers has been awarded a £1m contract by the British Gas Corporation for the supply and installation of high-pressure steam generators and superheaters to be installed at Westfield in Fife. The equipment will be built at Stone's Crawley factory. Stone Boilers has also received an order from the Canadian Navy valued at C\$1m (£332,000) for new patrol frigates programme.

### McKAY SECURITIES PLC

#### PRELIMINARY ANNOUNCEMENT (abridged)

Group Results for the Year Ending 31st March, 1985

	1985	1984
Gross Repts and Service Charges	£990	£700
Receivable	4,312	3,391
Profit before Tax	2,490	2,350
Profit after Tax	1,583	1,282
Earnings per share	6.1p	5.1p

Directors recommended a final dividend of 1.7p per share making a total for year of 3.25p (1984—2.8p as adjusted for 1-for-2 Bonus Issue).

A Directors' valuation of the Group's UK investment properties was carried out on 31st March 1985 which showed a surplus of £4,337m. This surplus has been credited to Capital Reserves.

Annual General Meeting to be held at 20 Parkside, Knightsbridge, London SW1 10th October, 1985, at 12 noon.

**Coutts**  
01-839 2271

### Granville & Co. Limited

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#### Over-the-Counter Market

High	Low	Company	Price	Change	Gross Yield	P/E	Fully
146	128	Aes. Brt. Ind. Ord.	138	—	0.8	4.8	7.5
151	136	Aes. Brt. Ind. CULS	138	—	0.8	4.8	7.5
77	43	Albright Group	72	+1	10.0	7.2	8.6
42	28	Armstrong & Rhodes	38	—	4.2	11.3	4.7
108	68	Armstrong & Rhodes	67	—	1.5	18.8	20.7
64	42	Gray Technologies	60	—	3.9	6.2	7.7
201	158	CCL Ordinary	158	—	12.0	7.5	3.9
102	105	Cole Type Conv. Pt.	105	—	15.7	10.2	10.2
180	16	Carborundum Ord.	125	—	4.9	3.9	8.2
90	83	Carborundum 7.5pc Pt.	80	—	10.7	11.8	4.7
73	68	Deborah Services	68	—	8.5	13.3	4.7
485	182	Frank Horrell	485	—	1.4	0.3	11.4
385	170	Frank Horrell Pr.Ord.81	370	—	11.3	3.2	8.7
112	64	Frederick Parker	64	—	—	—	—
73	33	George Blair	73	—	—	—	—
60	20	Ind. Precision Coatings	22	—	2.7	23.3	6.0
21	17	Isis Greer	18	—	1.2	3.3	13.1
124	101	Jackman Group	104	—	6.8	5.3	7.0
285	21	James Burrough	235	—	15.0	8.4	7.4
85	83	James Burrough	83	—	12.0	8.4	7.4
95	71	John Howard and Co.	95	—	1.0	5.8	10.8
225	100	Langshere Ord.	195	—	—	—	7.5
102	93	Langshere 10.5pc Pt.	95	—	15.0	16.1	—
490	300	Minhouse Holdings	300	—	—	—	24.8
120	31	Robert Jenkins	72	+2	—	—	9.4
38	38	Serentons A	31	+1	6.0	6.3	7.6
62	61	Torrey and Carlew	72	—	4.3	1.3	18.5
444	325	Trevlin Holdings	325	—	2.1	6.4	9.0
112	17	Unilack Holdings	112	—	8.8	8.8	7.7
247	210	W. S. Yates	210	—	17.4	6.3	6.0

Prices and details of services now available on Pretext, page 48149

### ALBRIGHT & WILSON LTD

### 1985 HALF YEAR RESULTS

1984	1985
1st 6 Months	1st 6 Months
278.1	291.3
19.9	21.5
13.0	22.0

These figures relate to the Group managed by Albright & Wilson, including companies owned directly by Tenneco.

- The results include the former Industrial Chemicals Group of Mobil Mining and Minerals from May 1985 (now known as Albright & Wilson Inc) and Tensile Surface SA, acquired in November 1984.
- Excluding these acquisitions, sales on a comparable basis increased by 15% and profit before interest and tax by 19% on the first six months of 1985.
- UK profits were higher mainly because exports increased in value by 24%.
- Overseas subsidiaries increased their sales and profits, particularly in Canada and Australia, and continued to account for the major share of total profit.
- Capital expenditure increased in the UK and overseas with nearly 70% of the total being overseas, largely in Canada.







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	Extra Income	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	9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## COMMODITIES AND AGRICULTURE

## U.S. oil stocks decline continues

By Nancy Dunn in Washington

U.S. PETROLEUM stocks continued to fall last week with the exception of distillate fuel oil, which climbed slightly to 117.3m barrels, according to the American Petroleum Institute (API).

However, distillate stocks still lagged more than 11.4m barrels behind last year at this time.

Petrol stocks were estimated at 226.7m barrels, a fall off of 2.6m barrels over the week and a drop of 6.6m barrels from last year at this time.

The API reported 328.7m barrels of crude oil on hand, a drop of 1m barrels from the previous week and 28m down from 1984. Stocks of residual fuel oil declined to 40.6m barrels, more than 10m barrels below last year.

## Poor weather hits EEC crops

BY DAVID MARSH IN PARIS AND OUR COMMODITIES STAFF

THE EUROPEAN Community's grain harvest could be substantially reduced this year from the record set in 1984, following serious disruption by rain in key cereals growing areas of Britain, France and West Germany.

Initial indications in France are that the soft wheat harvest could drop to around 25m tonnes from last year's record 32.6m, when the country produced a total of 60m tonnes of grain.

Experts point out that this year's crop is still likely to be one of the best on record, but are showing signs of worry over the effect of widespread rain on cereal quality.

In the important northern German grain-growing states of Lower Saxony, meanwhile, the local farmers' association said heavy rainfall in recent weeks had delayed the harvest by up to three weeks.

The federal agriculture ministry said yesterday, however, that this was a global problem, and that it was sticking to its previous estimate for this year's total crop of 24m tonnes, compared with last year's record 26.5m. This would still exceed the average harvest between 1978 and 1984.

In Britain, farmers continued yesterday to struggle with their wettest harvest in 10 years, with crops laid flat by wind and rain, sprouting and rotting. In some areas the harvest has been delayed by more than three weeks, and the authorities are revising their production forecasts sharply downwards.

Last year, the British crop totalled 26.4m tonnes.

The UK crop of oilseed rape is also experiencing serious difficulties. The trade is now predicting a crop of 800,000 to 850,000 tonnes, against previous estimates of 900,000 tonnes.

## Jamaican bauxite plant to close

By Canute James in Kingston

JAMAICA'S LARGEST bauxite refinery, Alumina Partners of Jamaica, is to be closed today according to its owners, Kaiser Aluminum and Chemical and Reynolds Metals.

The shutdown of the 1.2m tonnes a year plant comes 11 days after both companies bought out the 27 per cent stake in the venture held by Atlantic Richfield.

Mr Ed Coyne, general manager of Alumina Partners, said there was a glut of alumina on the world market, and that prices had fallen from \$125 a tonne a year ago to \$80.

The refinery has been producing at half its capacity for the past 18 months.

Representatives of the firm said six months ago that the plant was producing alumina at \$140 per tonne.

The plant is being closed temporarily, according to a statement from the company. However, no date for a resumption has been announced.

The shutdown comes a year after the refinery's owners spent \$100m on new facilities to open mines with a high grade of bauxite ore.

This is the third closure of a bauxite facility in Jamaica in the past 12 months. Reynolds Metals last year ended mining and shipping operations on the island's north coast. The Aluminum Company of America (Alcoa) closed its 800,000 tonne refinery in central Jamaica in February. The refinery was recently reopened after the Government leased the plant from Alcoa.

The shutdown of the Alumina Partners refinery will leave 1,200 workers without jobs, and will be a body blow to the weak Jamaican economy which depends on the bauxite industry for 10 per cent of its foreign earnings.

Jamaica has been the world's third largest bauxite producer after Australia and Guinea. Output last year of 8.7m tonnes was expected to fall by just over 2m tonnes this year.

Mr Hugh Hart, Jamaica's Mining Minister, said the Government had been trying to avoid the Alumina Partners refinery closure for the past six months.

## Platinum rise cuts gold premium

BY ANDREW GOWERS

BUYING SPARKED by concern over events in South Africa has brought the free market price of platinum to its highest level in four months and a significant narrowing of the differential between it and the gold price.

Yesterday in London, platinum was steady at \$322.575 an ounce, while gold was quoted at \$326.15. This compared with quotations last week of \$278.75 and \$322.75 respectively, and marks a narrowing of gold's recent premium over platinum from more than \$50 to \$34 in little more than a month.

Other platinum group metals have also benefited from the rise to varying extents, with the base price of rhodium as quoted by Johnson Matthey rising to \$830 an ounce yesterday, for example.

The latest rise in platinum was bolstered by a burst of speculative buying and short

covering on the futures market in New York on Tuesday night. This took the October contract up to the psychologically important level of \$800 an ounce, before it fell back to close at \$797.40.

Some participants in the market are reported to be buying platinum and simultaneously selling gold, and there is even talk of scattered buying by industrial users as an insurance policy.

Dealers said that although gold itself has firmed a few dollars in recent days, there were probably three reasons why platinum has risen more in response to South Africa's political problems.

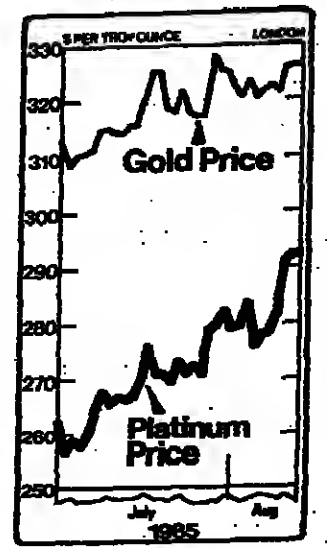
First, it is traded in a narrow and more volatile market than gold. Platinum has always moved in the same direction as gold, but faster, said one dealer.

Secondly, a greater and prob-

ably growing proportion of the metal is put to industrial use, and stocks held by investors are considerably smaller. This means that concern over a possible cut-off in supplies is likely to weigh more heavily on platinum than gold.

Thirdly, South Africa is considerably more important to the platinum market than to the gold market. Production from the country's three main platinum companies, Rössenburgh, Impala and Western Platinum, is reckoned to satisfy more than 80 per cent of Western world demand, most of it through long-term direct sales contracts, and the Soviet Union makes up most of the rest.

Dealers point out, however, that the platinum market continues for the moment to be broadly dominated by similar investment criteria to those which drive the gold market.



## Refco announces reorganisation following rapid expansion

BY CHRIS CAMERON-JONES

REFCO, the previously publicity-shy Chicago-based futures brokerage firm, yesterday announced a major reorganisation following year of rapid expansion which it claims has made it the world's largest in terms of business handled. At the same time Mr Tony Grant, its president, revealed the extent of the cut-backing at its latest acquisition, DLJ Futures Group, bought from Donaldson, Lufkin and Jenrette, the New York investment banking and securities firm, in July.

Out of the original DLJ Futures staff of 500 mainly in Chicago, London and New York, only 25 remain — the top management stayed with the former parent.

A similar shake-out occurred when Refco, recognised in the industry for its aggressiveness, acquired the troubled and unprofitable, one of its leading rivals, in September last year.

Mr Grant, who was yesterday on a visit to London, said: "We only do deals where we can make money from day one." He said that unfortunately this meant shedding even some very good people to bring a unit into line with Refco's overall philosophy of encouraging entrepreneurial activity under tight control from the top but without the costly bureaucracy found in most organisations.

Under the new structure that tight control has crystallised into a three-man team at the top: Mr Thomas Dittmer, 43, the trader who started it all in the early 1970s, as chairman; Mr Tony Grant, 41, a lawyer by training, as president; and UK born Cambridge graduate, Mr Philip Bennett, 38, who like Mr Grant joined Refco three years ago, and was formerly with Chase Manhattan, as chief financial officer.

With a minimum of hierarchy, Refco, this trio aims to sustain the group's flexibility and gut feel response to market changes. The firm has brought its high level of profitability over the past two years amid generally falling commodity prices.

These three will steer Refco Group, a company formed to consolidate Refco client service units, with assets of \$1bn and capital in excess of \$100m. The new grouping will be led by Refco Inc, as the world's largest registered futures commissions merchant. The other units are Refco Capital Corporation, specialising in financing for Refco company and clients; Refco Securities, designing hedging programmes; Refco Foreign Exchange Associates, offering a round-the-clock foreign service; Refco Metals Corporation, a 24-hour gold bullion trading operation and Refco Fund Holdings, a managed funds group.

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## Stocks fall may boost steam coal prices

BY GERARD McCLOSKEY

A RARE flutter of optimism is passing through the European steam coal trade. Despite a recent dip in spot prices and despite the onset of a summer lethargy which has seen trading volume dry to a trickle, some traders are predicting a rise in prices in the last third of the year. At first sight such a belief seems unfounded. Substantial volumes reaching Europe from Colombia, South Africa, Australia and the U.S. would appear more than a match for Europe's steadily-rising demand.

The key to a belief in respite lies in the dwindling stockpiles of Australian coal bound for the export market. By the end of May stocks had shrunk to little more than one month's supply with 3.5m tonnes awaiting shipments compared with 4.5m tonnes a year previously.

The drying up of these stocks is seen as a long-delayed result of low coal prices in the last two years — deferred investment and a slowing down of mining with the future now making themselves felt.

With Polish and UK exports already severely trimmed and with South Africa being widely quoted as sold out for the year the only free flow of steam coal

has been coming from the U.S. But there too the ease of supply is looked upon as a temporary phenomenon stemming from high stocks at the power stations built up a year ago in the expectation of a United Mine Workers' strike which never materialised.

When these stocks fall to normal levels, the trading bulls believe steam coal supplies will be tight and prices the world over will rise sharply.

Certainly, recent events in South Africa where unrest in the townships has been accompanied by a very real threat of a strike in the coal and gold mines, may also affect prices in the short term. Purchasers of coal are expected to be tempted to order the coal ahead of schedule to have consignments safely on power station stockpiles rather than

threatened with disruption. Some expect South African purchases to move away from term contracts towards spot deliveries.

But whatever lies in wait for the coal market in the autumn, low summer demand has eased the market price for South African coal back by over 50 cents a tonne to \$40.50-41.00 a tonne. The stream of low-priced Australian deliveries so far this year has been joined by a steady flow of equally cheap offers from the U.S. Many of these bargains have been added by exceptionally low ocean freight rates which, in turn, have come about through a cut in bunker fuel prices from \$180 a tonne early this year to \$140 a tonne in recent weeks. One recent contract between the Danish utility Elkraft for 130,000 tonnes of U.S. coal was delivered for \$32.50 a tonne which included a \$2.50 a tonne freight rate. Only a few months ago the transatlantic freight charge would have been in excess of \$5 a tonne — a level then considered to be rock-bottom.

Meanwhile, in Japan the Electric Power Development Corporation has settled with a group of Australian steam coal suppliers each of whose con-

tracts was, unusually, set in Australian dollars. Because of the drop in the Australian dollar against its U.S. counterpart, the Japanese were persuaded to grant a 12 per cent price rise taking prices to A\$48 (US\$32) a tonne FOB.

This settlement, combined with a series of agreements between Genco, the South African miner, and its customers effectively wrap up the 1985-86 financial year contracts for Japan.

Elsewhere in the Far East the decline in South African anthracite production appears to be accelerating although the country has lost none of its appetite for the low-ash fuel and a substantial rise in imports to 2.3m tonnes is expected during this year — 400,000 tonnes more than the energy ministry originally predicted.

To provide an easy flow of supplies for a fuel which is becoming increasingly rare on world markets, the ministry is allowing for the first time Korean importers to explore and mine overseas and to establish long-term supply contracts.

Gerard McCloskey is Editor of the FT International Coal Report.

## LONDON MARKETS

COFFEE PRICES moved up strongly on the London futures market yesterday with the November position gaining \$39 to \$1,714.50 a tonne. The advance partly reflected easier sterling against the dollar but it was also influenced by reports of fresh unrest in Uganda, a standard New York market and rising internal prices in Brazil.

On the London Metal Exchange copper values regained most of Tuesday's losses but dealers said this reflected currency considerations and the market still lacked fundamental strength. Cash higher grade copper ended the day \$18.75 up at \$1,028.75 a tonne and the cash discount against the three months quotation widened slightly to \$24.50 a tonne.

ALUMINIUM

	Unofficial + or -	High/Low
Cash	738.5-8.5 +0.0	738.5/738.5
3 months	760.2-1.2 +8.6	760.2/760.2

Official closing (am): Cash 735.5 (737.5-3), three months 757.5 (760.5-3), settlement 757.5 (760.5-3), turnover 1,781,000 tons. Final Kib close: 761.2, turnover: 10,400 tons.

COPPER

	Unofficial + or -	High/Low
Cash	182.5-1.5 +16.7	182.5/182.5
3 months	185.3-1.3 +11.8	185.3/185.3

Official closing (am): Cash 1,023.5 (1,024.5-1), three months 1,047.5 (1,053.0-5), settlement 1,024.5 (1,047.5-3), turnover 1,065.5 tons.

LEAD

	Unofficial + or -	High/Low
Cash	304.6-1.6 +3.0	304.6/304.6
3 months	305.0-1.0 +3.4	305.0/305.0

Official closing (am): Cash 303.4 (303.5-1), three months 307.2 (307.5-3), settlement 303.4 (303.5-1), turnover 12,000 tons. Final Kib close: 303.0, turnover: 15,000 tons per pound.

NICKEL

	Unofficial + or -	High/Low
Cash	350.2-1.2 +2.0	350.2/350.2
3 months	352.7-1.7 +2.0	352.7/352.7

Official closing (am): Cash 355.7 (355.7-1), three months 358.5 (358.5-1), settlement 355.7 (355.7-1), turnover 1,000 tons. Final Kib close: 355.0, turnover: 1,000 tons per pound.

ZINC

	Unofficial + or -	High/Low
Cash	554.5-1.5 +3.0	554.5/554.5
3 months	557.2-1.2 +3.0	557.2/557.2

Official closing (am): Cash 554.5 (554.5-1), three months 558.5 (558.5-1), settlement 554.5 (554.5-1), turnover 1,000 tons. Final Kib close: 554.0, turnover: 1,000 tons per pound.

## MAIN PRICE CHANGES

In tonnes unless otherwise stated

Aug 14 + or - Month 1985 - ago

Aug 14 + or - Month 1985 - ago

Aug 14 + or - Month 1985 - ago

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## INDICES

FINANCIAL TIMES

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## 27

**FINANCIAL TIMES**  
EUROPE'S BUSINESS NEWSPAPER



## NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

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**Continued on Page 29**



## AMEX COMPOSITE CLOSING PRICES

[illegible]

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Stock	Sales (thous)	High	Low	Last	Change	Stock	Sales (thous)	High	Low	Last	Change	Stock	Sales (thous)	High	Low	Last	Change	Stock	Sales (thous)	High	Low	Last	Change
ADC	71	17 1/4	17 1/4	17 1/4	0	Chem	739	7	6 1/2	7	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADG	22	10 1/4	10 1/4	10 1/4	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	54	17 1/4	17 1/4	17 1/4	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	770	10 1/4	10 1/4	10 1/4	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	20	17 1/4	17 1/4	17 1/4	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	31	31	31	31	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	24	62	62	62	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	24	62	62	62	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131	K	K	19	0
ADP	10	10	10	10	0	Chry	12	28	10 1/4	10 1/4	0	FM	28	F	F	0 1/2	0	KL	131</				

Continued on Page 27

**THE FT EVERY FRIDAY**



# FINANCIAL TIMES

## WORLD STOCK MARKETS

### WALL STREET

## Genuine support lacking

A CAUTIOUS improvement in bond and stock prices yesterday owed much to technical factors and little to genuine investment support. Bonds moved higher as last week's \$21.75bn in new Treasury issues was satisfactorily absorbed, writes Terry Byland in New York.

The brighter trend spread into the stock market, which had shown signs of being oversold. But in both sectors, institutional support remained thin, and the advance soon ground to a halt.

At the close the Dow Jones industrial average was up 1.68 at 1,316.95.

The transportation average also gained ground. The broad range of the market was firm, and special situations continued to provide many features.

A sharp rise in Federal funds only reflected the traditional bank settlement operations. Early gains of half a point in bonds reflected belated satisfaction with the sluggish trend of July's retail sales.

But traders remained unconvinced that the credit markets had changed direction.

Blue chips opened firmly but, still lacking any solid buying orders from the pension funds and other big investors, slipped back from their best levels.

AT&T weakened by \$1 to \$204 on reports that substantial lay-offs may be

made at AT&T Information Systems, the computer and office telephone equipment subsidiary.

Motor stocks also lagged in the market after early-August sales reports seemed to confirm the weaker trend disclosed in the Commerce Department's retail sales data.

At \$86 1/2, General Motors shed \$4. Ford, at \$43 1/2, was \$4 off and Chrysler, at \$34 1/2, was down \$4.

However, F. W. Woolworth gained \$1 to \$45 1/2 after its second-quarter trading report confirmed a rising earnings trend. Other retail issues were slightly better, except for Federated Department Stores, down \$4 at \$57 1/2.

IBM, \$14 1/2 up at \$127 was off its top, with Honeywell, \$1 1/2 up at \$63 1/2, the only other main-frame manufacturer to follow suit. Control Data managed a rally of \$4 to \$23 1/2.

Union Carbide opened higher as investors continued to respond favourably to GAF's disclosure that it holds more than 5 per cent of the equity. But buying soon faded as Wall Street reacted to news of a further, albeit minor, mishap at the West Virginia plant. Leaving Union Carbide stock \$4 off at \$52.

Turnover in Pan Am fell after the past week's burst of activity, but the price eased by only \$1 to \$8 as speculators continued to hope for a bid approach.

American Air, \$4 1/2 up at \$49, responded to the agreement with the workforce. Other airline issues were firm.

Stock in CBS, the broadcasting network group, jumped \$2 1/2 to \$114 1/2, a gain of \$9 since Loews Corporation said it wanted to increase its stake.

Despite the assurance by Loews that it has bought CBS stock for investment purposes, Wall Street continues to look for a new bid for the TV group, now that Mr Ted Turner has turned his attention to MGM-UA, up \$1 1/2 at \$25.

Also strong again on takeover hopes was Revlon, the cosmetics group, which jumped \$1 1/2 to \$49 1/2. Nearly 2m Revlon shares were traded as speculators predicted a bid worth about \$55 a share from Pantry Pride, which is itself controlled by MacAndrews & Forbes, a privately held group.

Other features included Commodore International, the manufacturer of home computers, down \$4 to \$10 1/2 after the board predicted a loss for the final quarter as heavy inventory write-downs - the bugbear of the industry - hurt earnings.

Pharmaceuticals returned to favour, led by Merck, the leading name, which jumped \$1 1/2 to \$124 1/2. Also strong was Upjohn, a further \$1 1/2 at \$112 1/2 as investors continued to respond to hopes of a bright commercial future for its anti-baldness treatment.

Earnings-related features included Ogden, down \$4 at \$32 1/2 after second-quarter profits, and Beker Industries, \$4 off at \$2 1/2 after a substantial increase in losses.

In the credit markets, the short end was kept busy by technical considerations linked to the banking settlement. The Federal Reserve, as expected, smoothed cash flows, first with \$1.5bn in customer repurchases when Federal funds stood at 8 1/2 per cent and then with purchases of both notes and bills.

Federal funds remained above 8 per cent, touching 9 per cent at one stage, but other short-term rates paid little heed. The bond market retained its early gains but interest died away after lunch.

### TOKYO

## Resilience counters twin shocks

RESILIENCE to the twin shocks of the Sanko Steamship collapse and the crash of a Japan Air Lines (JAL) Boeing 747 jet developed during trading in Tokyo yesterday as buyers returned to push share prices sharply higher, writes Shigeo Nishikawa of Jiji Press.

The Nikkei-Dow market average gained 92.93 from the previous day to 12,418.64. Volume increased to 393m shares from Tuesday's 187m. Advances outpaced declines by 409 to 316, with 172 issues unchanged.

Sanko Steamship virtually went bankrupt with liabilities of more than ¥500bn on Tuesday when it applied for court protection under the corporation rehabilitation law. Its stock was moved from the Tokyo Stock Exchange's first section to a liquidation post yesterday and will be traded there for three months until delisting.

Sanko attracted speculative interest and topped the active list with 84,20m shares changing hands, as it closed at ¥19, down ¥8 from Monday. Trading in Sanko shares had been suspended on Monday afternoon and Tuesday.

JAL came under heavy selling pressure on prospects that Monday's airliner crash with the deaths of 524 people in mountains north-west of Tokyo would worsen its earnings position. It ended ¥410 lower at ¥8,180. News that the airline's president offered to resign came after trading.

Investor interest centred on issues related to the Government's fiscal investments and loans programme and biotechnology stocks.

Construction issues accounted for seven of the ten most active stocks. Sato Kogyo, the second busiest issue with 22.20m shares traded, jumped ¥27 to ¥496.

Wakachiku Construction, fourth with 10.44m shares, leaped ¥72 to ¥792. Ohbayashi added ¥18 to ¥407, Kajima ¥28 to ¥473 and Shokusan Jutaku Sogo ¥46 to ¥415. Ohbayashi ranked fifth with 13.49m shares, Kajima sixth with 11.56m and Shokusan Jutaku seventh with 6.89m.

Among biotechnology issues, Kanebo gained ¥18 to ¥511 and Kuraray rose ¥20 to ¥1,350.

Asset-heavy stocks were also in the spotlight, with property and warehouse stocks advancing almost across the board. Mitsubishi Warehouse rose ¥21 to ¥677 and Mitsubishi Estate ¥23 to ¥904.

Blue chips Sony and Minolta gained ¥110 and ¥43 to ¥3,740 and ¥850, respectively. Tokyo Electric Power was bunted briskly toward the close, jumping ¥40 to ¥2,040. But large-capital stocks were mixed. Mitsubishi Heavy Industries closed ¥1 lower at ¥328.

### HONG KONG

A LATE round of bargain-bunting focused on the property sector left Hong Kong moderately higher after an easier opening.

Local institutions provided the force behind the buying as the Hang Seng index edged closer to the 1,700 barrier with a 4.64 increase to 1,691.73.

Cheung Kong and New World both firmed 10 cents to HK\$18.50 and HK\$17.70 respectively, while Hongkong Wharf added 5 cents to HK\$7.30.

### SINGAPORE

SPECULATIVE buying and short covering after recent falls helped share prices in Singapore to recover across a broad front in relatively active trading.

The Straits Times industrial index gained 5.57 to 751.56 on increased volume. Among active stocks, UOB added 8 cents to S\$3.70. Lum Chang 5 cents to S\$1.05 and Pahang Investment 1 cent to 57 cents.

### EUROPE

## Expectation heightened in Frankfurt

INVESTORS yesterday took tentative steps back into a Europe which has lacked any real incentives since the holiday season began. Corporate result expectations and local factors contributed to the mixed-to-firm reaction.

Although activity in Frankfurt was limited ahead of today's Bundesbank meeting, when the central bank is expected to cut its discount rate, shares saw strong gains as the market began to correct after this week's losses.

Deutsche Bank moved higher on interest rate expectations, adding DM 7 to DM 553.50. Bayerische Vereinsbank gained DM 5 to DM 394 and BHF put on DM 2.50 to DM 318.50 as nervousness over Latin American debt repayments subsided.

Foreign demand boosted chemicals, as expectations grew of improved results. BASF, which has signed a technology agreement with Mitsubishi Petrochemical of Japan, added DM 1.40 to DM 225.10. Bayer finished DM 1 higher at DM 225 and Hoechst gained 30 pf to DM 221.50.

Car makers bounced back from recent losses despite the softer dollar. VW picked up DM 2 to DM 320. Porsche regained 50 pf at DM 1,285.50 after falling DM 17 on Tuesday and Daimler added DM 2.50 to DM 873.50 ex-dividend.

Elsewhere, metals processor Degussa gained DM 4 to DM 360. Thyssen in steel added DM 3.30 to DM 122 and utility stock Veba ended DM 2 higher at DM 233.

Bond prices were bolstered by up to 15 pf as foreign interest emerged. The Bundesbank sold a moderately large DM 56.8m worth of paper after selling DM 8.8m the previous day.

Late heavy buying in Zurich left prices higher. The improvement was attributed to optimism that Swiss banks would follow the Bundesbank move to lower lending rates.

Blue chips led the trend, and in strong insurers Swiss Re rose SwFr 50 to SwFr 12,850 and Winterthur SwFr 35 to SwFr 4,475, while Zurich Insurance was steady at SwFr 5,500.

The spotlight remained firmly fixed on Nestlé, which began its latest run of

gains on August 9. The issue added SwFr 115 to SwFr 6,875.

In banks, Bank Leu advanced strongly to SwFr 3,790, up SwFr 40. Swiss Bank gained SwFr 3 to SwFr 489, while Credit Suisse shed SwFr 5 to SwFr 2,985.

Little movement was seen in bonds and most ended unchanged from Tuesday's session.

Brussels maintained its firmer trend ahead of a two-day holiday. Market leader Petrofina, Belgium's largest industrial concern, was higher on weak volume. It ended Bfr 90 higher at Bfr 5,850 after strong buy recommendations. Rumours circulated the market attributing the buying interest in Petrofina to Groupe Bruxelles Lambert, which faded Bfr 15 to Bfr 1,885.

UCB continued to gain, rising Bfr 60 to Bfr 5,110, while against the trend, Cockerill Sambre lost another Bfr 4 to end at Bfr 211.

Advances outnumbered declines in Amsterdam but few major movements were seen.

The lower first-half results at Philips depressed the price, which dropped 70 cents to Fl 46.20. Hoogovens put on 60 cents to Fl 68.20 ahead of improved profits for the first six months. KLM, which will announce its first-quarter results today, ended unchanged at Fl 59.

Unilever retreated Fl 1.50 to Fl 328 on the back of tepid financial results released late on Tuesday. Most activity yesterday centred on ABN, the big Dutch banking group expected on Friday to report a substantial increase in second-half earnings. ABN added Fl 5 to Fl 522 ex-rights.

Prices were mixed in Stockholm, partly reflecting Asea's weaker earnings prospects for the year. Asea lost SKr 10 to SKr 295.

SKF, the ball-bearing group, drifted SKr 1 lower to SKr 224. After the close of trading, SKF announced a 55 per cent increase in profits for the first half.

Paris ended narrowly mixed as trading quietened ahead of today's market holiday, and activity was mainly limited to investors squaring their positions.

Madrid experienced a modest advance, while in Milan profit-taking before the end of the bourse month sent prices lower.

### CANADA

A BROAD although modest advance lifted activity in Toronto. Mercantile Bank of Canada was the most active stock, trading C\$14 higher at C\$147, followed by Turbo Resources, up 14 cents to 60 cents, while Canadian Occidental Petroleum firmed C\$4 to C\$28.

Montreal was also stronger.

### LONDON

## Rate hopes continue to influence

EQUITY VALUES moved higher in an interest-rate sensitive market, although business was slow and often concentrated on companies reporting corporate results.

Better-than-expected results from Commercial Union boosted the share price 13p to 229p, while other insurers followed, with Equity Law up 8p to 288p and Royal Insurance 20p higher at 703p.

Blue chips opened cautiously, although most improved when sterling drifted back from Tuesday's high. Turnover in the sector remained disappointing.

The FT Ordinary share index, which had remained static for most of the day firmed late in the session to close 6.4 higher at 986.0. Wall Street's firmer opening provided the impetus for this improvement.

The slight easing of sterling stifled activity in gilts.

Chief prices changes, Page 27; Details, Page 26; Share information service, Page 24-25.

### AUSTRALIA

TAKEOVER activity dominated trading in Sydney as the bulk of stocks edged forward, carrying the All Ordinaries index to a new peak with a two-point rise to 956.4.

Nearly 29m Woolworths shares changed hands on speculation that the company was planning a major acquisition - later confirmed with the purchase of the local operations of the U.S. Safeway group. The shares added 3 cents to A\$3.58.

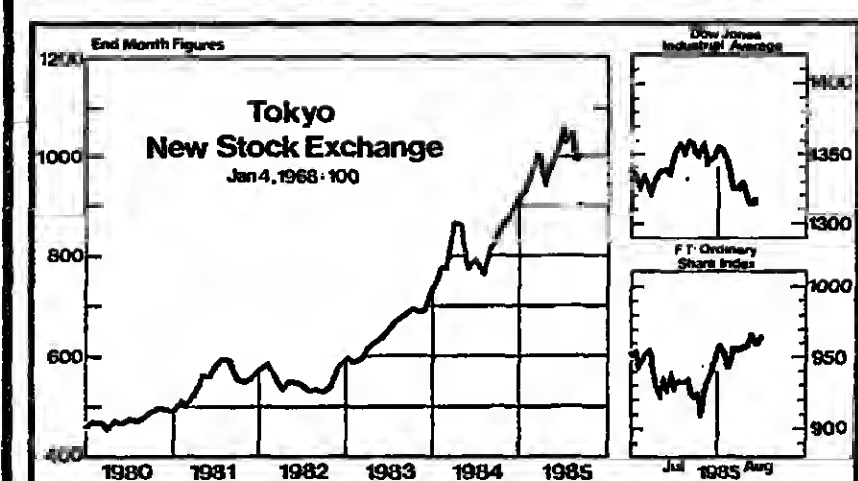
### SOUTH AFRICA

INVESTORS were sidelined in Johannesburg by the planned statement today on government reform proposals, leaving gold shares to drift lower in light trading.

Southvaal eased R1 to R74, while among lower priced issues, East Rand fell 25 cents to R13.25 and Blyvoor added 30 cents to R12.70.

Mining financials and other mining stocks were quiet and little changed. De Beers firmed 3 cents to R11.10. Industrials were mixed with an easier bias.

### KEY MARKET MONITORS



STOCK MARKET INDICES				
	Aug 14	Previous	Year ago	
NEW YORK				
DJ Industrials	1,316.98	1,315.30	1,214.11	
DJ Transport	673.10	673.69	517.93	
DJ Utilities	155.78	155.37	128.28	
S&P Composite	187.63	187.30	164.42	

LONDON				
	Aug 14	Previous	Year ago	
FT 100	956.0	956.0	841.8	
FT-SE 100	1,226.1	1,226.1	1,091.6	
FT-A All-share	623.7	620.62	511.08	
FT-A 500	680.74	677.13	554.94	
FT Gold minis	329.6	343.5	590.7	
FT-A Long gilt	10.3	10.28	10.41	

TOKYO				
	Aug 14	Previous	Year ago	
Nikkei-Dow	12,418.64	12,326.71	10,390.9	
Tokyo SE	1,000.0	994.51	890.84	

AUSTRALIA				
	Aug 14	Previous	Year ago	
All Ord.	956.4	954.2	727.8	
Metals & Mins.	553.3	552.4	464.8	

AUSTRIA				
	Aug 14	Previous	Year ago	
Credit Aktien	97.41	95.76	53.18	

BELGIUM				
	Aug 14	Previous	Year ago	
Belgian SE	2,320.44	2,319.87	-	

CANADA				
	Aug 14	Previous	Year ago	
Toronto	2,074.80	2,071.22	1,992.00	
Metals & Mins.	2,780.40	2,776.75	2,337.40	
Montreal	136.06	135.91	115.60	

DENMARK				
	Aug 14	Previous	Year ago	
SE	n/a	213.16	195.66	

FRANCE				
	Aug 14	Previous	Year ago	
CAC 40	216.0	217.0	162.7	
Ind. Tendance	122.9	123.3	86.9	

WEST GERMANY				
	Aug 14	Previous	Year ago	
FAZ-Aktien	481.67	479.79	399.65	
Commerzbank	1,420.0	1,412.5	984.4	

HONG KONG				
	Aug 14	Previous	Year ago	
Hang Seng	1,691.73	1,687.09	904.81	

ITALY				
	Aug 14	Previous	Year ago	
Banca Com.	351.02	354.80	213.16	

NETHERLANDS				
	Aug 14	Previous	Year ago	
ANP-CBS Gen	216.1	215.7	161.2	
ANP-CBS Ind	190.0	189.1	129.4	

NORWAY				
	Aug 14	Previous	Year ago	
Oslø SE	345.07	344.17	262.14	

SINGAPORE				
	Aug 14	Previous	Year ago	
Straits Times	751.56	745.92	654.18	

SOUTH AFRICA				
	Aug 14	Previous	Year ago	
JSE Golds	-	935.7	948.3	
JSE Industrials	-	914.4	819.4	

SPAIN				
	Aug 14	Previous	Year ago	
Madrid SE	110.65	110.27	96.16	

SWEDEN				
	Aug 14	Previous	Year ago	
J & P	1,342.01	1,319.38	1,517.08	

SWITZERLAND				
	Aug 14	Previous	Year ago	
Swiss Bank Ind	459.5	456.5	376.9	

WORLD				
	Aug 14	Previous	Year ago	
Capital Int'l	217.1	217.3	182.2	

GOLD (per ounce)				
	Aug 14	Previous	Year ago	
London	\$326.25	\$326.25	\$285.25	
Zurich	\$326.15	\$326.25	\$285.25	
Paris (Baring)	\$326.17	\$326.74	\$285.25	
Luxembourg	\$326.25	\$326.60	\$285.25	
New York (Oct)	\$330.00	\$330.10	\$285.25	

COMMODITIES				
	Aug 14	Previous	Year ago	
Copper (spot fixing)	\$1.020.75	\$1.008.75	\$850.00	
Copper (cash)	\$1.020.75	\$1.008.75	\$850.00	
Coffee (Sept)	\$1.679.00	\$1.639.00	\$1,400.00	
Oil (spot Arabian Light)	\$27.425	\$27.40	\$24.00	

## THE SUMITOMO BANK, LIMITED

(Incorporated with limited liability in Japan)

U.S.\$120,000,000

2% per cent. Convertible Bonds 2000

ISSUE PRICE 100 PER CENT.